

Southwest Power Pool, Inc.
CORPORATE GOVERNANCE COMMITTEE MEETING
November 14, 2014
Teleconference

• A G E N D A •

1:30 p.m. – 4:30 p.m.

1. Call to Order and Administrative Items.....Nick Brown
2. VacanciesNick Brown
 - a. Strategic Planning Committee
 - b. Strategic Planning Committee Chairmanship
3. Organizational EffectivenessStacy Duckett
 - a. Rosters
 - b. Assessments
 - c. Survey Results
 - d. Chairs and Secretaries Workshop
4. Bylaws Revisions/CGC Expansion.....Nick Brown
5. Future Meetings
 - February 26, 2015 Dallas, TX
 - August 27, 2015 Kansas City, MO

Southwest Power Pool
CORPORATE GOVERNANCE COMMITTEE MEETING
Southwest Power Pool Corporate Center, Little Rock, Arkansas
August 28, 2014

• M I N U T E S •

Agenda Item 1 – Administrative Items

Nick Brown called the meeting to order at 10:03 a.m. and declared a quorum. Roll was called based on the registration list. Committee Members in attendance were: Denise Buffington (KCPL), Jim Eckelberger (Director), Ricky Bittle (AECC), Jason Fortik (LES), John McClure (NPPD), and Robert Janssen (Dogwood). SPP Staff included Stacy Duckett and Susan Polk. Guests included Ron Klinefelter and Robert Harris (Western); Kristine Schmidt (ITC Great Plains); Bruce Cude (SPS), John Rhea (OGE), Heather Starnes (MJMEUC/CUS), and Mike Deggendorf (KCPL).

Nick Brown asked for a motion to approve minutes from the May 1, 2014 meeting (Minutes 5/1/14 – Attachment 1). Jason Fortik moved to approve the minutes; Ricky Bittle seconded the motion. The motion passed with unanimous approval.

Agenda Item 2 – Vacancies

Lori Dunn (Calpine) resigned from the Human Resources Committee (HRC) due to Calpine's change in operations in the SPP region. Stacy Duckett solicited candidates for the Transmission User (TU) opening. ITC nominated Kevin Burke, VP of Human Resources (Nominees for HRC TU Vacancy – Attachment 2). Rob Janssen moved to nominate him to fill the vacancy; Ricky Bittle seconded. The motion passed. Stacy will notify Kevin and the chair and staff secretary of the HRC. His nomination will be presented at the October Board meeting for final action, but he can begin serving immediately.

Agenda Item 3 – 2015 Nominations for Members Committee

Nick Brown reviewed the annual process in reference to the Board of Directors (BOD), Regional Entity Trustees (RET), and Members Committee (MC) representatives to set ballots for October elections (CGC MC Nominees – Attachment 3), (Member Representatives – Attachment 4), (BOD RE MC Terms – Attachment – 5). The Board and RET nominees were determined in February; the MC nominees will be addressed at this meeting. Rob Janssen requested clarification on the new seats being proposed: two Investor Owned Utilities (IOU); one Cooperative (Coop); one Transco; and separation of the State/Federal Power Marketing Agencies seat retaining one for Federal only. The filing is expected next week. John McClure sought clarification of impact on the Integrated Systems documents of the recent DC Circuit decision in regards to FERC authority to levy penalties against federal power markets (decision was FERC does not have that authority), so there is no impact on the current documents.

John McClure moved to nominate Dave Osburn for the Municipal seat and Jon Hanson for the State/Federal seat; Rob Janssen seconded the motion, which passed unanimously. The other nominees will be addressed in Executive Session at the end of the meeting.

Agenda Item 4 – Organizational Effectiveness

Stacy Duckett referred to proposed Charter changes (Charter Changes – Attachment 6) (SSC Charter Update Recommendation – Attachment 7) (SSC Charter with Negotiations Policy Statement – Attachment 8) (BAWG Charter Draft – Attachment 9). After considerable discussion, the committee decided the process would be for the forming group to first review proposed changes, and then recommend them to the Corporate Governance Committee (CGC). The Board committees will go directly to the CGC.

With respect to the specific requests made the committee offered the following feedback for Markets and Operations Planning Committee (MOPC) consideration:

- Seams Steering Committee – prefer business practice to attachment to charter
- Transmission Working Group – how have balance with odd members on the group
- Regional Tariff Working Group – lack of awareness of practice to grant any transmission owner (TO) a seat.
- Consolidated Balancing Authority Steering Committee (CBASC) – recommend merger with Operating Reliability Working Group (ORWG) - adjusting that charter as needed, including designating one meeting per year as the Operations Committee as required in Att AN of the Tariff.
- Generation Working Group (GWG) – ensure we need the extra seats.

Stacy will address process change at the next workshop for staff secretaries.

Stacy referred to the schedule for the annual surveys, (Annual Survey Schedule 2014 – Attachment 10) and noted staff has been asked to limit any other surveys during this time. The committee asked whether results could be compiled for an early November meeting; Stacy is checking on this.

Agenda Item 5 - Standards of Conduct Revisions

Stacy Duckett reviewed the history of this issue and why it is coming up again, based on a recent FERC order. Staff is to propose changes and a filing at the next meeting – including an updated list of prohibited investments.

Agenda Item 6 – Bylaws and Membership Agreement Updates and Corrections

Stacy Duckett referred to the changes and corrections in the Bylaws and Membership Agreement that have been identified (Bylaws Corrections – Attachment 11), (Bylaws Updates – Attachment 12), (Membership Agreement Correction – Attachment 13). The committee decided to take each item separately.

- Ricky Bittle moved to approve the Bylaws corrections in Section 8.4 *Monthly Assessments* and Jason Fortik seconded the motion. It passed unanimously.
- Alternative Power (Bylaws 5.1.1.1) will be discussed at the next meeting.
- Ricky Bittle made the motion to add one Transco representative as referenced in the Bylaws 5.1.1.1 with the same qualifications as for Members Committee; Rob Janssen seconded the motion. The motion passed with five voting in favor. Denise Buffington, Kansas City Power & Light, abstained.
- Bylaws Section 5.1.1.2 *Qualifications*: There will be no change at this time.
- Membership Agreement Section 1.0 revision. Ricky Bittle made the motion to delete the (c) since this section was deleted in the Integrated Systems filing and is otherwise covered in Attachment O of the tariff. Jason Fortik seconded the motion and it passed unanimously.

Stacy will issue the required notices out regarding these changes for the October Membership and Board meetings because they require action.

Future Meetings

November 14, 2015	Teleconference	1:30PM – 4:30PM
February 26, 2015	Dallas, TX	10AM – 4PM
August 27, 2015	Kansas City, MO	10AM – 4PM

Corporate Governance Committee
August 28, 2014

The meeting went into Executive Session. There was discussion of the remaining nominees for the Members Committee. The results are as follows:

Investor Owned Utility: Phil Crissup
Cooperatives: Duane Highley
Independent Power Producer/Marketer: Kristy Ashley

Stacy Duckett will send notes to all of the candidates with the results. Nominees will be recommended to the Membership by CGC at the October Annual Meeting of Members for election.

Adjournment

Nick Brown thanked everyone for participating and adjourned the meeting at 1:45 p.m.

Respectfully Submitted,

Stacy Duckett, Secretary

Nominees for Strategic Planning Committee

TU Vacancy

Nominee	Company	Sector	State	Comments
Jason Atwood	NTEC	Cooperatives	TX	Self-nominated; recently selected by category members to represent them on the CGC
Andrew Lachowsky	AECC	Cooperatives	AR	Nominated by Ricky Bittle. He has 20+ years of experience in generation planning, economic studies and special studies. Recently named Vice President of Planning, Rates and Market Operations.
Kristine Schmidt	ITC	Transco	KS	Self-nominated
Dennis Florom	LES	Municipal	NE	Nominated by Doug Bantam. He has 24 years of progressive responsibility in electric utility planning and operations, both jurisdictional (investor-owned) and non-jurisdictional (municipal) entities. He is a Registered PE with Bachelors and Masters degrees in Electrical Engineering and a Masters in Business Administration. He currently manages LES' Energy Management and Environmental departments and is also responsible for managing LES' natural gas transportation and supply requirements. He represents LES on MOPC and frequently attends SPC meetings. He sits on the NERC Operating Executive Committee, the MRO Planning Committee, and the MRO Operating Committee as chair.
Dave Osburn	OMPA	Municipal	OK	Self-nominated

Current Roster

Les Evans	KEPCo	Cooperatives	KS	TU
Venita McCellon-Allen	AEP	IOU	Multi	TO
Jon Hansen	OPPD	State/Federal	NE	TO
Rob Janssen	Dogwood	IPP/Marketer	MO	TU
Jake Langthorn	OGE	IOU	OK	TO
Mike Wise	GSEC	Cooperative	TX	TU
Bill Grant	SPS/Xcel	IOU	TX	TO

Business Practices Working Group

First Name	Last Name	Company	Sector	TO/TU
David	Adamczyk	KCPL	Investor-Owned	TO
Thomas	Hesterman	Sunflower Electric Power Corp.	Cooperative	TO
James	Hotovy	Nebraska Public Power District	State/Fed	TO
Rob	Jones	Grand River Dam Authority	State/Fed	TO
Anothy	Lemaire	Tenaska Power Services	Independent Power Producer	TU
Charles	Marshall	ITC Great Plains	Independent Transmission Co	TU
Rick	McCord**	Empire District	Investor-Owned	TO
Richard	Ross	American Electric Power	Investor-Owned	TO
Joe	Taylor	Xcel Energy	Independent Transmission Co	TO
Grant	Wilkerson *	Westar	Investor-Owned	TO
Ken	Quimby	Southwest Power Pool		

* Chairman

** Vice Chairman

Consolidated Balancing Authority Steering Committee

First Name	Last Name	Company	Sector	TO/TU
Bob	Adam	Board of Public Utilities (Kansas City, KS)	Municipal	TU
John	Allen	City Utilities of Springfield	Municipal	TU
Douglas	Collins	Omaha Public Power District	State Agency	TO
Alan	Derichsweiler	Western Farmers Electric Cooperative	Cooperative	TO
Ron	Gunderson	Nebraska Public Power District	State Agency	TO
Steve	Haun	Lincoln Electric System	Municipal	TU
Jim	Jacoby	American Electric Power	Investor-Owned	TO
Paul	Johnson *	American Electric Power	Investor-Owned	TO
Gregory	McAuley	Oklahoma Gas and Electric Co.	Investor-Owned	TO
Rick	McCord	Empire District Electric Company	Investor-Owned	TO
Kyle	McMenamin	Xcel Energy	Investor-Owned	TO
Amber	Metzker	Xcel Energy	Investor-Owned	TO
Kim	Morphis	OGE Electric Services	Investor-Owned	TO
Bill	Nolte	Sunflower Electric Power Corporation	Cooperative	TO
David	Pham	Empire District Electric Company	Investor-Owned	TO
Randy	Root	Grand River Dam Authority	State Agency	TO
Mike	Stafford	Grand River Dam Authority	State Agency	TO
John	Stephens	City Utilities of Springfield	Municipal	TU
Bryan	Taggart	Westar Energy	Investor-Owned	TO
Jessica	Tucker	Kansas City Power & Light	Investor-Owned	TO
Noman	Williams	Sunflower Electric Power Corporation	Cooperative	TO
Carl	Stelly	Southwest Power Pool		

* Chairman

Corporate Governance Committee

First Name	Last Name	Company	Sector	TO/TU
Nick	Brown *	Southwest Power Pool	SPP	
Ricky	Bittle	Arkansas Electric Cooperative	Cooperative	TU
Denise	Buffington	Kansas City Power & Light Company	Investor-Owned	TO
Jim	Eckelberger	Director	N/A	
Jason	Fortik	Lincoln Electric System	Municipals	TU
Rob	Janssen	Dogwood	Independent Power Producer	TU
John	McClure	Nebraska Public Power District	State Agencies	TO
Stacy	Duckett	Southwest Power Pool	N/A	

* Chairman

CRITICAL INFRASTRUCTURE PROTECTION WORKING GROUP

First Name	Last Name	Company	Sector	TO/TU
Ronald	Allen	American Electric Power	Investor-Owned	TO
Dewayne	Ashford	OG&E	Investor-Owned	TO
John	Breckenridge	Kansas City Power & Light Co	Investor-Owned	TO
Phil	Clark	Grand River Dam Authority	State Agency	TO
David	Crayne	Empire District Electric Co.	Investor-Owned	TO
Tony	Eddleman	Nebraska Public Power District	State Agency	TO
Eric	Ervin	Westar Energy, Inc.	Investor-Owned	TO
Michael	Fitzpatrick	Omaha Public Power District	State Agency	TO
Pete	Lepage	Dogwood Energy, LLC	IPP/Marketer	TU
Robert	McClanahan *	Arkansas Electric Coop. Corp.	Cooperative	TU
Kalem	Long	Empire District Electric Company	Investor-Owned	TO
Daniel	Moore	Western Farmers Electric Cooperative	Cooperatives	TO
Mike	Murray	City of Independence, MO	Municipal	TU
Darrell	Rinehart	City Utilities of Springfield	Municipal	TU
Paul	Sprague	Board of Public Utilities KS	Municipal	TU
Michael	Veillon	Cleco Power	Investor-Owned	TU
Chad	Wasinger	Cleco Power, LLC	Investor-Owner	TU
Lesley	Bingham	Southwest Power Pool		

* Chairman

Credit Practices Working Group

First Name	Last Name	Company	Sector	TO/TU
Jayne	Clarke	Sunflower Electric Power Corp.	Cooperative	TO
James	Goforth	Xcel Energy	Investor-Owned	TO
Mark	Holler *	Tenaska Power Services	Independent Power Producer	TU
Paul	Krebs	Kansas City Power & Light Company	Investor-Owned	TO
Cassandra	Strange	Oklahoma Gas & Electric Co.	Investor-Owned	TO
William	Thompson	American Electric Power	Investor-Owned	TU
Terri	Wendlandt **	Westar Energy, Inc.	Investor-Owned	TO
Gina	Wilson	Sunflower Electric Power Corp.	Cooperative	TO
Phil	McCraw	Staff Secretary		

* Chairman

** Vice Chairman

CHANGE WORKING GROUP

First Name	Last Name	Company	Sector	TO/TU
Eric	Alexander	Grand River Dam Authority	State Agency	TO
Lee	Anderson	Lincoln Electric System	Municipal	TO
Kevin	Carter	Duke Energy Americas	Marketer	TU
Adam	Cochran	Tenaska Power Services Co.	Independent Power Producer	TU
Terry	Gates **	American Electric Power	Investor-Owned	TU
Brian	Gedrich	NextEra Energy Resources, LLC	Independent Power Producer	TU
Shawn	Geil	Kansas Electric Power Cooperative, Inc.	Cooperative	TO
Jodi	Hall	Kansas City Power & Lights	Investor-Owned	TO
Mandi	Howell	Western Farmers Electric Cooperative	Cooperative	TO
Jim	Jacoby	American Electric Power	Investor-Owned	TU
Shane	Jenson	Omaha Public Power District	State Agency	TO
Bethany	King	Empire District Electric Company	Investor-Owned	TO
Brett	Kruse	Calpine Energy Services, L.P.	Independent Power Producer	TU
Mitchel	Krysa	Kansas City Power & Light	Investor-Owned	TO
Kevin	Lee	Oklahoma Gas & Electric	Investor-Owned	TO
Chris	Lyons	Exelon Generation Company	Investor-Owned	TU
Amber	Metzker	Xcel Energy	Investor-Owned	TO
Mike	Mushrush	Oklahoma Municipal Power Authority	Municipal	TU
Jennifer	Perry	Westar Energy	Investor-Owned	TO
Jerin	Purtee	Kansas City Board of Public Utilities	Municipal	TU
Aaron	Rome	Midwest Energy, Inc.	Cooperative	TO
John	Seck	Kansas Municipal Energy Agency	Municipal	TU
Walter	Shumate	Shell Energy North America	Marketer	TU
Robert	Stillwell	City of Independence, MO	Municipal	TU
Jon	Sunneberg	Nebraska Public Power District	State Agency	TO
Roy	True	ACES Power		
Keith	Tynes	East Texas Electric Cooperative	Cooperative	TU
Aundrea	Williams	NextEra Energy Resources, LLC	Independent Power Producer	TU
Joe Dan	Wilson	Golden Spread Electric Cooperative	Cooperative	TU
Tyler	Wolford **	The Energy Authority	Municipal	TU
Mark	Worf	Sunflower Electric Power Corp.	Cooperative	TO
Byron	Callies	Western Area Power Administration	Representative	
Jim	DeTour	Hastings Utilities	Representative	
Phil	Hart	Associated Electric Cooperative	Representative	
Erin	Jester	Southwest Power Pool		

* Chairman

** Vice-Chairman

Event Analysis Working Group

First Name	Last Name	Company	Sector	TO/TU
Rick	Gurley	American Electric Power	Investor-Owned	TO
Robert	McClanahan *	Arkansas Electric Cooperative Corporation	Cooperative	TU
Jim	Useldinger	Kansas City Power & Light Company	Investor-Owned	TO
Mitchell	Williams	Western Farmers Electric Coop.	Cooperative	TO
Mark	Robinson	Southwest Power Pool		

* Chairman

ECONOMIC STUDIES WORKING GROUP

First Name	Last Name	Company	Sector	TO/TU
Randy	Collier	City Utilities of Springfield	Municipal	TU
Paul	Dietz	Westar Energy	Investor-Owned	TO
Kip	Fox **	American Electric Power	Investor-Owned	TO
Leon	Howell	Oklahoma Gas & Electric	Investor-Owned	TO
Don	Le	NextEra Energy Transmission, LLC	Independent Transmission Company	TU
Pat	McCool	Kansas City Power & Light Company	Investor-Owned	TO
Alan	Myers *	ITC Great Plains	Independent Trans Companies	TO
Tim	Owens	Nebraska Public Power District	State Agency	TO
Kurt	Stradley	Lincoln Electric System	Municipal	TU
Al	Tamimi	Sunflower Electric Power	Cooperative	TO
Bruce	Walkup	Arkansas Electric Cooperative	Cooperative	TU
Michael	Watt	Oklahoma Municipal Power Authority	Municipal	TU
Bennie	Weeks	Xcel Energy	Investor-Owned	TO
Mike	Proctor (Liaison)	Consultant		
Meena	Thomas	Liaison Member		
Kelsey	Allen	Southwest Power Pool		

* Chairman

** Vice Chairman

Finance Committee

First Name	Last Name	Company	Sector	TO/TU
Harry	Skilton *	Director	N/A	N/A
Larry	Altenbaumer	Director	N/A	N/A
Sandra	Bennett	American Electric Power	Investor-Owned	TO
Kelly	Harrison	Westar Energy, Inc	Investor-Owned	TO
Laura	Kapustka	Lincoln Electric System	Municipals	TU
Mike	Wise	Golden Spread Electric Cooperative	Cooperative	TU
Tom	Dunn	Southwest Power Pool		

* Chairman

Generation Working Group

First Name	Last Name	Company	Sector	TO/TU
Jim	Fehr	Nebraska Public Power District	State/Federal	TO
Mike	Grimes	EDP Renewables North America LLC	Independent Power Producer/Marketer	TU
Stuart	Houston	Empire District Electric Company	Investor-Owned	TO
Andrew	Lachowsky	Arkansas Electric Cooperative Corporation	Cooperative	TU
Amber	Metzker	Xcel Energy	Investor-Owned	TO
Mike	Sheriff	OGE Electric Services	Investor-Owned	TO
Bryan	Taggart	Westar	Investor-Owned	TO
Mitchell	Williams *	Western Farmers Electric Cooperative	Cooperative	TO
Scott	Jordan	Southwest Power Pool		

* Chairman

Human Resources Committee

First Name	Last Name	Company	Sector	TO/TU
Julian	Brix *	Director	N/A	
Josh	Martin	Director	N/A	
Kevin	Burke	ITC Holdings	Independent Transmission Companies	TU
Duane	Highley	Arkansas Electric Cooperative Corporation	Cooperative	TU
Kelly	Walters	Empire District Electric Company	Investor-Owned	TO
Malinda	See	Southwest Power Pool		

* Chairman

Model Development Working Group

First Name	Last Name	Company	Sector	TO/TU
Dustin	Betz	Nebraska Public Power District	State/Federal	TO
John	Boshears	City Utilities of Springfield, MO	Municipal	TU
Derek	Brown	Westar Energy	Independent Power Producer	TO
Mike	Clifton	OG&E Electric Services	Investor-Owned	TO
Joe	Fultz **	Grand River Dam Authority	State/owner	TO
Nathan	McNeil	Midwest Energy	Cooperative	TO
Reene	Miranda	Xcel Energy	Investor-Owned	TO
Nate	Morris *	Empire District Electric Company	Investor-Owned	TO
Scott	Rainbolt	American Electric Power	Investor-Owned	TO
Scott	Schichtl	Arkansas Electric Cooperative Co	Cooperative	TU
Jason	Shook	GDS Assoc. (for NTEC)	Cooperative	TU
Brian	Wilson	Kansas City Power & Light Company	Investor-Owned	TO
Anthony	Cook	Southwest Power Pool		

* Chairman

** Co-Chairman

Markets and Operations Policy Committee

First Name	Last Name	Company	Sector	TO/TU
Bob	Adam	Board of Public Utilities, Kansas City, KS	Municipal	TU
Jason	Atwood	Northeast Texas Electric Cooperative, Inc.	Cooperative	TU
Bill	Bojorquez	Hunt Transmission Services	Independent Transmission Co.	TU
Jeffrey	Brown	Shell Energy	Marketer	TU
Tim	Brown	Grand River Dam Authority	State Agency	TO
Denise	Buffington	Kansas City Power & Light	Investor-Owned	TO
Tom	Burke	Golden Spread Electric Cooperative, Inc.	Cooperative	TU
Kevin	Carter	Duke Energy Americas	Marketer	TU
Gregory	Coco	Cleco Power	Investor-Owned	TU
Douglas	Collins	Omaha Public Power District	State Agency	TO
Burton	Crawford	Kansas City Power & Light	Investor-Owned	TO
Alan	Derichsweiler	Western Farmers Electric	Cooperative	TO
Steve	Drew	Oklahoma Gas & Electric Company	Investor-Owned	TO
Bill	Dowling	Midwest Energy	Cooperative	TO
Les	Evans	Kansas Electric Power	Cooperative	TU
Dennis	Florom	Lincoln Electric System	Municipal	TU
Todd	Fridley	Transource Energy	Independent Transmission Co	TU
Wayne	Galli	Plains and Western Clean Line	Independent Transmission Co.	TU
Terri	Gallup	Transource energy	Investor-Owned	TU
Brian	Gedrich	NextEra Energy Resources	Independent Power Producer	TU
John	Grotzinger	MO Joint Municipal Electric Utility Comm	State Agency	TU
Matthew	Gomes	NextEra Energy Resources	Independent Power Producer	TU
William	Grant	Xcel Energy	Investor-Owned	TO
Mike	Grimes	EDP Renewables North America	Independent Power Producer	TU
Edd	Hargett	East Texas Electric Co-op	Cooperative	TU
Thomas	Hestermann	Sunflower Electric Power	Cooperative	TO
Eric	Hixson	The Central Nebraska Public Power & Irrigation District	State Agency	TU
Larry	Holloway	Kansas Power Pool	Municipal	TU
Gary	Hurse	Lea County Electric Cooperative	Cooperative	TU
Robert	Janssen	Dogwood Energy	Independent Power Producer	TU
Paul	Johnson	Public Service Co. of Oklahoma	Investor-Owned	TO
Lucy	Johnston	Luminant Energy Company	Marketer	TU
Chris	Jones	Duke-American Transmission Company	Independent Transmission Co	TU
Jeff	Knottek	City Utilities, Springfield, MO	Municipal	TU
Brett	Kruse	Calpine energy Services	Independent Power Producer	TU
Daniel	Kuehn	Cielo Wind Services, Inc	Cooperative	TU
Jacob	Langthorn	OG+E Electric Services	Investor-Owned	TO
David	Lazos	El Paso Energy Marketing	Marketer	TU

Markets and Operations Policy Committee

Frank	Ledoux	Lafayette Utilities System	Municipal	TU
Chris	Lyons	Exelon Generation Company	Investor-Owned	TU
Paul	Mahlberg	City of Independence, MO	Municipal	TU
Paul	Malone	Nebraska Public Power District	State Agency	TO
Paul	McCoy	Trans-Elect Development Company	Independent Transmission Co.	TU
Mark	McCulla	Entergy	Investor-Owned	TU
Mark	McGrail	Enel Green Power North America	Independent Power Producer	TU
Courtney	Mehan	Tenaska Power Services	Independent Power Producer	TU
Ken	Meringolo	CPV Renewable Energy	Independent Power Producer	TU
Mike	Mushrush	Oklahoma Municipal Power Authority	Municipal	TU
John	Olsen	KGE-Westar Energy	Investor-Owned	TO
Errol	Ortego	Louisiana Energy & Power Authority	State Agency	TU
Gregory	Pakela	DTE Energy Trading	Marketer	TU
Harshi	Panchai	XO Energy SW	Marketer	TU
Robert	Priest	Clarksdale Public Utilities	Municipal	TU
Eddy	Reece	Rayburn County Electric Co-op	Cooperative	TU
Andrew	Rosenlieb	Entergy Asset Management	Independent Power Producer	TU
Richard	Ross	AEP - SWEPCO	Investor-Owned	TO
Tom	Saitta	Kansas Municipal Energy Agency	Municipal	TU
Kristine	Schmidt	ITC Great Plains	Independent Transmission Co	TU
Mike	Shook	City of Coffeyville	Municipal	TU
Mark	Shults	Northeast Nebraska Public Power District	State Agency	TU
Kara	Sidman	Flat Ridge 2 Wind Energy	Independent Power Producer	TU
Keith	Sugg	Arkansas Electric Cooperative	Cooperative	TU
Jeff	Stebbins	Tri-County Electric Cooperative	Cooperative	TU
Tom	Stuchlik	Westar Energy	Investor-Owned	TO
Al	Tamimi	Sunflower Electric Power Corporation	Cooperative	TO
Jennifer	Vosburg	NRG Power Marketing	Marketer	TU
Marguerite	Wagner	Boston Energy Marketing & Trading	Marketer	TU
Robert	Walker	Cargill Power Markets	Marketer	TU
Bary	Warren	The Empire District	Investor-Owned	TO
Brian	Weber	Prairie Wind Transmission	Independent Transmission Co.	TU
Jimmy	Wever	Public Service Commission of Yazoo City, MS	Municipal	TU
Aundrea	Williams	NextEra Energy Resources, LLC	Independent Power Producer	TU
Noman	Williams **	Sunflower Electric Power	Cooperative	TO
Julian	Brix	SPP Director Liaison Member		
Carl	Monroe	Southwest Power Pool		

* Chairman

** Vice Chairman

Market Working Group

First Name	Last Name	Company	Sector	TO/TU
Gene	Anderson **	OMPA	Municipal	TU
Lee	Anderson	Lincoln Electric System	Municipal	TU
Neal	Daney	Kansas Municipal Energy	Municipal	TU
Jim	Flucke	Kansas City Power & Light	Investor-Owned	TO
Clifford	Franklin	Westar Energy	Investor-Owned	TO
Matt	Johnson	City Utilities of Springfield	Municipal	TU
Chris	Lyons	Constellation Energy	Marketer	TU
Shawn	McBroom	Oklahoma Gas & Electric	Investor-Owned	TO
Rick	McCord	Empire	Investor-Owned	TO
Amber	Metzker	Xcel Energy	Investor-Owned	TO
Matt	Moore	Golden Spread Electric	Cooperative	TU
Aaron	Rome	Midwest Energy	Cooperative	TO
Richard	Ross *	AEP	Investor-Owned	TO
Ann	Scott	Tenaska	IPP/Marketer	TU
Ronald	Thompson Jr.	Nebraska Public Power District	State Agency	TO
Marguerite	Wagner	Boston Energy Trading & Marketing, LLC	Marketer	TU
Bruce	Walkup	Arkansas Electric Cooperative	Cooperative	TU
Rick	Yankovich	OPPD	State/Fed	TO
Deborah	James	SPP		

* Chairman

** Vice Chairman

Oversight Committee

First Name	Last Name	Company
Josh	Martin *	Director
Larry	Altenbaumer	Director
Phyllis E.	Bernard	Director
Stacy	Duckett	Staff

* Chairman

Operating Reliability Working Group

First Name	Last Name	Company	Sector	TO/TU
Allan	George	Sunflower Electric Power Corporation	Cooperative	TO
Walter	Gosnell	Omaha Public Power District	State Agency	TO
Ron	Gunderson	Nebraska Public Power District	State Agency	TO
Steve	Haun	Lincoln Electric System	Municipal	TU
Allen	Klassen **	Westar	Investor-Owned	TO
Paul	Lampe	City of Independence, MO	Municipal	TU
Gregory	McAuley	Oklahoma Gas & Electric	Investor-Owned	TO
Danny	McDaniel	CLECO Power LLC	Investor-Owned	TU
Kyle	McMenamin	Xcel Energy	Investor-Owned	TO
Dennis	Sauriol	American Electric Power	Investor-Owned	TU
John	Stephens	City Utilities of Springfield, MO	Municipal	TU
Jim	Useldinger *	Kansas City Power and Light	Investor-Owned	TO
Michael	Wech	Southwestern Power Administration	Contract Participant	
Darrel	Yohnk	ITC Holdings	Independent Transmission Company	TU
Jason	Smith	SPP		

* Chairman

** Vice Chairman

Operations Training Working Group

First Name	Last Name	Company	Sector	TO/TU
Jay	Chase	Grand River Dam Authority	State Agency	TO
Chris	Dodds	Westar Electric	Investor-Owned	TO
Denney	Fales *	Kansas City Power & Light	Investor-Owned	TO
Michael	Gaunder	Oklahoma Gas & Electric	Investor-Owned	TO
Robert	Hirschak **	CLECO	Investor-Owned	TU
Mike	Hood	Arkansas Electric Cooperative Corp	Cooperative	TU
Sheldon	Hunter	Sunflower Electric Power Corporation	Cooperative	TO
Russell	Moore	City Utilities of Springfield, MO	Municipal	TU
Edgar	Rivera	City of Lafayette, LA	Municipal	TU
Steve	Tegtmeier	Lincoln Electric System	Municipal	TU
Stanley	Winbush	American Electric Power	Investor-Owned	TO
Margaret	Adams	Southwest Power Pool		

* Chairman

** Vice Chairman

Project Cost Working Group

First Name	Last Name	Company	Sector	TO/TU
Allen	Ackland	Kansas City Power & Light Company	Investor-Owned	TO
Brent	Carr	Arkansas Electric Cooperative Corporation	Cooperative	TU
Peter	Day	Oklahoma Gas and Electric Company	Investor-Owned	TO
Terri	Gallup *	American Electric Power	Investor-Owned	TU
Matthew	Gomes	NextEra Energy Resources, LLC	Independent Power Producer	TU
Tom	Hestermann	Sunflower Electric Power Corp.	Cooperative	TO
Larry	Holloway	Kansas Power Pool (KPP)	Municipal	TU
Leland	Jacobson	Omaha Public Power District	State Agency	TO
Brenda	Jessop	Westar Energy, Inc.	Investor-Owned	TO
David	Kimball	Nebraska Public Power District	State Agency	TO
Lloyd	Kolb	Golden Spread Electric Cooperative, Inc.	Cooperative	TU
Tom	Littleton	Oklahoma Municipal Power Authority	Municipal	TU
Thomas	Maldonado	Southwestern Public Service Company	Investor-Owned	TO
Jeff	Stebbins	Southwest Public Service	Investor-Owned	TO
Brian	Studenka	ITC Holdings	Independent Transmission Co.	TU
John	Krajewski	Nebraska Power Review Board	Liaison Member	
Cary	Frizzell	Southwest Power Pool		

* Chairman

REGIONAL COMPLIANCE WORKING GROUP

First Name	Last Name	Company	Sector	TO/TU
John	Allen **	City Utilities of Springfield	Municipal	TU
Michael	DeLoach	American Electric Power	Investor-Owned	TO
Tony	Eddleman	Nebraska Public Power District	State Agency	TO
Jennifer	Flandermeyer *	Kansas City Power & Light Company	Investor-Owned	TO
Greg	Froehling	Rayburn Country Electric Cooperative	Cooperative	TU
Louis	Guidry	Cleco Power LLC	Investor-Owned	TU
Bo	Jones	Westar Energy	Investor-Owned	TO
Bryan	Kauffman	Xcel Energy	Investor-Owned	TO
Chris	Lang	Golden Spread Electric Cooperative, Inc.	Cooperative	TU
Robert	McClanahan	Arkansas Electric Cooperative Corporation	Cooperative	TU
Fred	Meyer	Empire District Electric Company	Investor-Owned	TO
Mike	Murray	City of Independence, MO	Municipal	TU
Doug	Peterchuck	Omaha Public Power District	State Agency	TO
John	Rhea	Oklahoma Gas & Electric	Investor-Owned	TO
Eric	Ruskamp	Lincoln Electric System	Municipals	TU
Mike	Stafford	Grand River Dam Authority	State Agency	TO
Philip	Propes	Southwest Power Pool		

* Chairman

** Vice Chairman

Regional Tariff Working Group

First Name	Last Name	Company	Sector	TO/TU
Richard	Andrysik	Lincoln Electric System	Municipal	TU
Michael	Billinger	Midwest Energy, Inc	Cooperative	TO
Luke	Haner	Omaha Public Power District	State Agency	TO
Thomas	Hestermann	Sunflower Electric	Cooperative	TO
Robert	Janssen	Dogwood Energy, LLC	Independent Power Producer	TU
David	Kays	Oklahoma Gas & Electric	Investor-Owned	TO
Lloyd	Kolb	Golden Spread Electric	Cooperative	TU
Thomas	Littleton	Oklahoma Municipal Power Authority	Municipal	TU
Bernard	Liu	Xcel Energy	Investor-Owned	TO
Robert	Pennybaker	American Electric Power	Investor-Owned	TO
Robert	Pick	Nebraska Public Power District	State Agency	TO
Dennis	Reed *	Westar Energy	Investor-Owned	TO
Drew	Robinson	Kansas City Power & Light	Investor-Owned	TO
Neil	Rowland	Kansas Municipal Energy Agency	Municipal	TU
Robert	Shields	Arkansas Electric Co-op	Cooperative	TO
Keith	Tynes	East Texas Electric Cooperative, Inc.	Cooperative	TU
John	Varnell	Tenaska Power Services	Independent Power Producer	TU
Bary	Warren	The Empire District Electric	Investor-Owned	TO
Mitchell	Williams	Western Farmers Electric Co-op	Cooperative	TO
Walt	Cecil	MOPSC	Liaison Member	
Brenda	Fricano	Southwest Power Pool	SPP	

* Chairman

** Vice Chairman

Strategic Planning Committee

First Name	Last Name	Company	Sector	TO/TU
Phyllis	Bernard	Director	N/A	
Ricky	Bittle *	Arkansas Electric Cooperative Corporation	Cooperatives	TU
Jim	Eckelberger	Director	N/A	
Les	Evans	Kansas Electric Power Cooperative	Cooperatives	TU
Bill	Grant	Xcel Energy	Investor-Owned	TO
Jon	Hansen	Omaha Public Power District	State Agency	TO
Rob	Janssen	Dogwood	Independent Power Producer	TU
Jake	Langthorn, IV	Oklahoma Gas & Electric Company	Investor-Owned	TO
Harry	Skilton	Director	N/A	
Venita	McCellon-Allen	American Electric Power	Investor-Owned	TO
Mike	Wise	Golden Spread Electric	Cooperatives	TU
Michael	Desselle	Southwest Power Pool		

* Chairman

System Protection and Control Working Group

First Name	Last Name	Company	Sector	TO/TU
Bud	Averill **	AEP	Investor-Owned	TO
Brent	Carr	Arkansas Electric Cooperative Corp	Cooperative	TU
Louis	Guidry	Cleco	Investor-Owned	TU
Rick	Gurley *	Public Service Co.	Investor-Owned	TO
Shawn	Jacobs	OGE	Investor-Owned	TO
Heidt	Melson	Xcel energy	Investor-Owned	TO
Tom	Miller	ITC Holdings	Independent Transmission Co	TU
Lynn	Schroeder	Westar	Investor-Owned	TO
Matt	Thykkuttathil	Sunflower Electric	Cooperative	TO
Steve	Wadas	NPPD	State/Federal	TO
Ken	Zellefrow	City Utilities of Springfield, MO	Municipal	TU
Doug	Bowman	Southwest Power Pool		

* Chairman

** Vice Chairman

Seams Steering Committee

First Name	Last Name	Company	Sector	TO/TU
Roy	Boyer	Xcel energy	Investor-Owned	TO
Oliver	Burke	Entergy Services	Investor-Owned	TU
Jeff	Knottek	City Utilities of Springfield, MO	Municipal	TU
Jacob	Langthorn, IV	OG&E	Investor-Owned	TO
Chris	Lyons	Exelon Generation Company, LLC	Investor-Owned	TU
Paul	Malone*	Nebraska Public Power District	State Agency	TO
Richard	Ross	American Electric Power	Investor-Owned	TO
Keith	Tynes	East Texas Electric Cooperative	Cooperative	TU
Bary	Warren**	Empire District Electric	Investor-Owned	TO
Brett	Hooton	Southwest Power Pool		

* Chairman

** Vice Chairman

Transmission Working Group

First Name	Last Name	Company	Sector	TO/TU
Mohammad	Awad	Westar Energy	Investor-Owned	TO
Scott	Benson	Lincoln electric System	Municipal	TU
John	Boshears	City Utilities of springfield	Cooperative	TU
John	Fulton	Xcel	Investor-Owned	TO
Joe	Fultz	GRDA	State/owner	TO
Travis	Hyde**	OGE	Investor-Owned	TO
Dan	Lenihan	OPPD	State/Federal	TO
Randy	Lindstrom	NPPD	State/Federal	TO
Jim	McAvoy	OMPA	Municipal	TU
Matt	McGee	AEP	Investor-Owned	TO
Nathan	McNeil	Midwest Energy	Cooperative	TO
Nate	Morris	Empire District	Investor-Owned	TO
Michael	Mueller	Arkansas Electric Cooperative	Cooperative	TU
Alan	Myers	ITC Great Plains	Independent Transmission Co	TU
John	Payne	KEPCo	Cooperative	TU
Jason	Shook	GDS for ETEC	Cooperative	TU
Tim	Smith	Western Farmers Electric Cooperative	Cooperative	TO
Jeff	Stebbins	Tri-County Electric Coop	Cooperative	TU
Harold	Wyble	Kansas City Power & Light	Investor-Owned	TO
Tony	Gott	Associated Electric	Liaison Member	
David	Sargent	SPA	Liaison Member	
Kyle	Watson	Entergy Services	Liaison Member	
Kirk	Hall	Southwest Power Pool		

* Chairman

** Vice Chairman

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July 2014)

GROUP NAME: **Board of Directors**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **N/A**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Eckelberger, Jim	Chairman	N/A	7	0
Skilton, Harry I.	Vice Chairman	N/A	7	0
Altenbaumer, Larry	Director	N/A	7	0
Bernard, Phyllis E.	Director	N/A	7	0
Brix, Julian	Director	N/A	7	0
Brown, Nick	Director	N/A	6	1
Martin, Josh	Director	N/A	7	0
Bittle, Ricky	Arkansas Electric Coop.	Cooperative	5	2
Crissup, Phil	Oklahoma Gas & Electric	Investor-Owned	6	1 (1 Proxy)
Deggendorf, Mike	Kansas City Power & Light	Investor-Owned	4	3 (3 Proxies)
Doghman, Mo	Omaha Public Power District	State Agencies	4	3 (3 Proxies)
Harrison, Kelly	Westar Energy, Inc.	Investor-Owned	5	2 (2 Proxies)
Janssen, Rob	Dogwood	Independent Power Producer	7	0
Kent, Tom	Nebraska Public Power District	State Agencies	5	2 (2 Proxies)
Knottek, Jeff	City Utilities, Springfield, MO	Municipals	7	0
Kruse, Brett	Calpine	Independent Power Producer	6	1 (1 Proxy)
Osburn, Dave	Oklahoma Municipal Power Authority	Municipals	6	1
Roulet, Gary	Western Farmers Electric Cooperative	Cooperative	3	4 (1 Proxy)
Smith, Kevin	Tenaska	Independent Power Producer	5	2
Solomon, Stuart	Public Service Company of Oklahoma	Investor-Owned	6	1 (1 Proxy)
Williams, Noman	Sunflower Electric	Cooperative	6	1 (1 Proxy)
Wise, Mike	Golden Spread Electric Cooperative	Cooperative	5	2 (1 Proxy)
Duckett, Stacy	Southwest Power Pool	Staff Secretary	6	1

Transmission/Owners	Transmission/Users
8	7

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **95**

AVERAGE LENGTH OF MEETINGS: **5:38**

***MEETING COST(S):** **\$176,392.68**

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

- MAJOR PENDING ISSUES BEFORE THE GROUP:

- 33 of 134

SPP Organizational Group Self-Evaluation/Assessment
(August 1, 2013 – July 31, 2014)

GROUP NAME: **Business Practices Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Adamczyk, David	Kansas City Power & Light	Investor Owned	12	1
Hesterman, Tom	Sunflower Electric Power	Cooperative	9	4
Hotovy, James	Nebraska Public Power District	State Agency	12	1
Jones, Rob	Grand River Dam Authority	State Agency	12	1
*Lemaire, Anthony	Tenaska	IPP	10/10	0
*Marshall, Chuck	ITC Great Plains	IPP	10/10	0
McCord, Rick(**)	Empire District Electric	Investor Owned	9	4 (1 Proxy)
Ross, Richard	American Electric Power	Investor Owned	7	6 (2 Proxy)
Taylor, Joe	Xcel Energy	Investor Owned	10	2 (1 Proxy)
Wilkerson, Grant (*)	Westar Energy	Investor-Owned	12	1 (1 Proxy)
Quimby, Ken	Southwest Power Pool	Staff Secretary	13	0

**Only on Committee for part of the assessment period*

() Chair*

*(**) Vice Chair*

Please list the number of members represented in the following areas:

Transmission/Owners	Transmission/Users
6	4

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
5	1	2	2				

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **27**

MEETINGS HELD TO DATE: **Live: 6** **Teleconference: 8**

AVERAGE LENGTH OF MEETINGS: **4:30**

NUMBER OF VOTES TAKEN: **23**

*MEETING COST(S): **\$6,923.44**

**Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

- Generator Interconnection Agreement restructuring
- Aggregate Transmission Service Study process restructuring
- FERC Order 1000 Business Practices

MAJOR PENDING ISSUES BEFORE THE GROUP:

- Continued FERC Order 1000 Business Practices – Request for Proposal BP
- FERC Order 1000 Scoring and Evaluation/IEP Business Practice discussion

SPP Organizational Group Self-Evaluation/Assessment
(August 1, 2013 – July 31, 2014)

GROUP NAME: **Consolidated Balancing Authority Steering Committee**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Adam, Bob	Board of Public Utilities	Municipals	0	11
Allen, John	City Utilities of Springfield	Municipals	5	6
Collins, Douglas	Omaha Public Power District	State Agencies	0	11
Derichsweiler, Alan	Western Farmers Electric Coop	Cooperative	0	11
Gunderson, Ron	Nebraska Public Power District	State Agencies	11	0
Haun, Steve	Lincoln Electric Systems	Municipals	9	2
Jacoby, Jim	American Electric Power	Investor-Owned	5	6
Johnson, Paul (*)	American Electric Power	Investor-Owned	11	0
McCauley, Gregory	Oklahoma Gas & Electric	Investor-Owned	9	2
McCord, Rick	Empire District Electric	Investor-Owned	2	9
McMenamin, Kyle	Xcel Energy	Investor-Owned	4	7
Metzker, Amber	Xcel Energy	Investor-Owned	3	8
Morphis, Kim	Oklahoma Gas & Electric	Investor-Owned	0	11
Nolte, Bill	Sunflower Electric Power Corp	Cooperative	9	2
Pham, David	Empire District Electric	Investor-Owned	10	1
Root, Randy	Grand River Dam Authority	State Agencies	8	3
Stafford, Mike	Grand River Dam Authority	State Agencies	1	10
Stephens, John	City Utilities of Springfield	Municipals	5	6
Taggart, Bryan	Westar Energy, Inc.	Investor-Owned	9	2
Tucker, Jessica	Kansas City Power & Light	Investor-Owned	11	0
Williams, Noman	Sunflower Electric Power	Cooperative	0	11
Stelly, Carl	Southwest Power Pool	Staff Secretary	11	0

**Only on Committee for part of the assessment period*

() Chair*

Please list the number of members represented in the following areas:

Transmission/Owners	Transmission/Users
13	8

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
10	3	4	4				

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **30**

MEETINGS HELD TO DATE: **Live:** **1** **Teleconference:** **11**

AVERAGE LENGTH OF MEETINGS: **2:50**

NUMBER OF VOTES TAKEN: **10**

***MEETING COST(S):** **\$520.11**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

- CBASC closed all of the open action items on its list, except the final one which is a transition plan to complete the scope of the CBASC and transition to a different group the responsibilities identified in the OATT, Attachment AN. This item is in progress.
- The CBASC, in one of its most significant items, approved the BA Operating Protocols, which also supports requirements of the OATT, Attachment AN.
- The CBASC also provided important review and insight into the BA Operating Procedures and the Emergency Operations Plan leading up to and after the implementation of the SPP Balancing Authority.

MAJOR PENDING ISSUES BEFORE THE GROUP:

- Transition plan to complete the scope of the CBASC and transition to a different group the responsibilities identified in the OATT, Attachment AN. This item is in progress.

SPP Organizational Group Self-Evaluation/Assessment
(August 2013– July 2014)

GROUP NAME: Corporate Governance Committee

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: Yes

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Brown, Nick (*)	Director	SPP	6	0
Bittle, Ricky	Arkansas Electric Cooperative	Cooperative	4	2
*Buffington, Denise	Kansas City Power & Light Company	Investor-Owned	4	1 (1 Proxy)
Eckelberger, Jim	Director	N/A	5	1
Fortik, Jason	Lincoln Electric System	Municipal	6	0
Janssen, Rob	Dogwood	Independent Power Producer	6	0
McClure, John	Nebraska Public Power District	State Agency	6	0
*Perkins, Mel	OG&E Electric Services	Investor-Owned	1	0
Stacy Duckett	Staff Secretary	SPP	6	0

**Only on Committee for part of the assessment period.*

() Chair*

Please list the number of members represented in the following areas:

Transmission/Owners	Transmission/Users	Director
3	2	2

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	IPP/Marketer	Alt Power/Public Interest	Large Retail	Small Retail
2	1	1	1	1			

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): 22

MEETINGS HELD TO DATE: Live: 3 Teleconference: 3

AVERAGE LENGTH OF MEETINGS: 3:03

NUMBER OF VOTES TAKEN: 8

***MEETING COST(S):** \$12,868.25

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Finalizing withdrawal obligations approach
2. Finalizing governing documents for Integrated Systems membership
3. Expansion of Members Committee seats

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Standards of Conduct revisions re: prohibited investments
2. Director succession planning
3. Misc. governance questions

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July 2014)

GROUP NAME: **Critical Infrastructure Protection Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Allen, Ronald	American Electric Power	Investor-Owned	1	3
Ashford, Dewayne	OG&E Electric Services	Investor-Owned	4	0
Breckenridge, John	Kansas City Power & Light	Investor-Owned	2	2
Clark, Phil	Grand River Dam Authority	State Agency	4	0
*Crayne, David	Empire District Electric Co	Investor-Owned	1	2/3
Eddleman, Tony	Nebraska Public Power District	State Agency	3	1
Ervin, Eric	Westar Energy	Investor Owned	4	0
Fitzpatrick, Mike	Omaha Public Power District	State Agency	3	1
Lepage, Pete	Dogwood Energy	Independent Power Producer	2	2
*Long, Kalem	Empire District Electric Co	Investor-Owned	1	0/1
McClanahan, Robert (*)	Arkansas Electric Coop Corp	Cooperative	4	0
Moore, Daniel	Western Farmers Electric Coop	Investor-Owned	3	1
Murray, Mike	City of Independence, MO	Municipal	4	0
Rinehart, Darrell	City Utilities of Springfield	Municipal	4	0
Sprague, Paul	Kansas City Board of Public Utilities	Municipal	2	2
Veillon, Michael	Cleco	Investor Owned	3	1
Wasinger, Chad	Sunflower Electric Power Corp	Cooperative	2	2
Bingham, Lesley	Southwest Power Pool	Staff Secretary	4	0

**Only on Committee for part of the assessment period*

() Chair*

Please list the number of members represented in the following areas:

Transmission/Owners	Transmission/Users
10	7

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
8	2	3	3	1			

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **40**

MEETINGS HELD TO DATE: **Live:** **4** **Teleconference:** **0**

AVERAGE LENGTH OF MEETINGS: **5:30**

NUMBER OF VOTES TAKEN: **14**

***MEETING COST(S):** **\$4,684.71**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Set up a Task Force to help Members share ideas on CIP Version 5 Transitions
2. Participated with the RTO Compliance Department on a CIP-Focused Compliance Forum (June)
3. Helped Members share best practice ideas on information security.

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Transitioning to CIP Version 5
2. New Chair transition
3. Information sharing

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 - July 2014)

GROUP NAME: **Credit Practices Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **YES**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Brooks, Willie	Arkansas Electric Co-op Corp	Cooperative - T/U	4	5
*Clarke, Jayne	Sunflower Electric Power Corp	Cooperative - T/O	0 / 2	1 (1 proxy)
Goforth, James	Xcel Energy	Investor Owned - T/O	7	2
Holler, Mark (**)	Tenaska Power Services	Independent Power Producers - T/U	8	1
Krebs, Paul	Kansas City Power & Light	Investor Owned - T/O	9	0
Strange, Cassandra	Oklahoma Gas & Electric Co.	Investor Owned - T/O	5	4
Thompson, Bill	American Electric Power	Investor Owned - T/U	5	4
Wendlandt, Terri (*)	Westar Energy, Inc	Investor Owned - T/O	9	0
Wilson, Gina	ITC Holdings	Independent Trans Co -T/U	7	2
McCraw, Phil	Southwest Power Pool	Staff Secretary	9	0

**Only on Committee for part of the assessment period.*

() Chair*

*(**) Vice Chair*

Transmission/Owners	Transmission/Users
5	4

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): 15

AVERAGE LENGTH OF MEETINGS: 1:07

*MEETING COST(S): **\$0.00**

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

- ### MAJOR PENDING ISSUES BEFORE THE GROUP:

- 43 of 134

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July 2014)

GROUP NAME: **Change Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Alexander, Eric	Grand River Dam Authority	State Agency	12	0
Anderson, Lee	Lincoln Electric System	Municipal	12	0
*Bailey, Jason	Oklahoma Gas & Electric	Investor-Owned	5/7	2
Bowles, Stuart	Arkansas Electric Cooperative Corp	Cooperative	12	0
Callies, Byron	Western Area Power Administration	Marketer	0	12
*Carter, Kevin	Duke Energy Americas	Independent Transmission Co	6	12
Cochran, Adam	Tenaska Power Services	Independent Power Producer	6	6 (6 Proxies)
*DePratt, Greg	Empire District Electric	Investor-Owned	6/7	1
DeTour, Jim	Hastings Utilities	Municipal	0	12
Fife, James	Physical Systems Integration LLC	Marketer	0	12
*Gary, Ronald	Lafayette Utilities System	Municipal	0/1	1
Gates, Terry (**)	American Electric Power	Investor-Owned	12	0
Gedrich, Brian	Nextera Energy	Independent Power Producer	7	5 (5 Proxies)
Geil, Shawn	Kansas Electric Power Coop	Cooperative	12	0
*Hall, Jodi	Kansas City Power & Lights	Investor-Owned	2/2	0
Hart, Phil	Associated Electric Coop	Cooperative	0	12
Howell, Mandi	Western Farmers Electric	Cooperative	11	1 (1 Proxy)
Jacoby, Jim	American Electric Power	Investor-Owned	10	2 (1 Proxy)
Jenson, Shane	Omaha Public Power District	State Agency	12	0
*Johnson, Ryan	NRG Energy	Marketer	0/1	1
*King, Bethany	Empire District Electric Co	Investor-Owned	4/5	1
Kruse, Brett	Calpine Energy Services	Independent Power Producer	10	2 (2 Proxies)
*Krysa, Mitchel	Kansas City Power & Lights	Investor-Owned	10/10	0
*Lee, Kevin	Oklahoma Gas & Electric	Investor-Owned	5/5	0
*Lindberg, Mike	Kansas City Board of Public Utilities	Municipal	5/6	1
Lyons, Chris	Exelon Generation Company	Investor-Owned	9	3 (3 Proxies)
*McBroom, Shawn	Oklahoma Gas & Electric Co	Investor-Owned	2/2	0
Medford, Jim	Westar Energy	Investor-Owned	10	2 (2 Proxies)
Metzker, Amber	Xcel Energy	Investor-Owned	12	0
Mushrush, Mike	Oklahoma Municipal Power Authority	Municipal	12	0

*Perry, Jennifer	Westar Energy	Investor-Owned	0	0
*Purtee, Jerin	Kansas City Board of Public Utilities	Municipal	1/6	5
Rome, Aaron	Midwest Energy Inc	Cooperative	7	5
Rosner, Roberto	Enel Green Power North America	Independent Power Producer	0	12
Seck, John	Kansas Municipal	Municipal	12	0
Shumate, Walter	Shell Energy North America	Marketer	12	0
Stillwell, Robert	City of Independence, MO	Municipal	12	0
Sunneberg, Jon	Nebraska Public Power District	State Agency	12	0
Tynes, Keith	East Texas Electric Cooperative	Cooperative	8	4
Wankhade, Sanjay	Dogwood Energy	Independent Power Producer	2	10 (1 Proxy)
Wilson, Joe Dan	Golden Spread Electric Cooperative	Cooperative	12	0
Wolford, Tyler (*)	The Energy Authority	Municipal	12	0
Wood, Gordon	Rainbow Energy	Marketer	0	12
Worf, Mark	Sunflower Electric Power Corp	Cooperative	12	0
Cathey, Erin	Southwest Power Pool	Staff Secretary	10	2

**Only on Committee for part of the assessment period.*

() Chair*

*(**) Vice Chair*

Please list the number of members represented in the following areas:

Transmission Owners	Transmission Users
15	26

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
13	9	8	3	11			

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): 80

MEETINGS HELD TO DATE: Live: 10 Teleconference: 2

AVERAGE LENGTH OF MEETINGS: 8:30

NUMBER OF VOTES TAKEN: 17

***MEETING COST(S): \$89,774.15**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Integrated Marketplace Go-Live
2. Development and Improvement of Member System Impacting Change Reporting Processes

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Project Pinnacle Projects
 - a. Long Term Congestion Rights
 - b. Market-to-Market
 - c. Regulation Compensation
 - d. Environment Build OutItem two...
2. IS Integration – major expansion – adding Basin, Heartland, WAPA to SPP RTO. System/Resource impacts.
3. ECC Cease –Manage/implement if restarted
4. Coordinating/monitoring system changes in the Integrated Marketplace

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July 2014)

GROUP NAME: **Economic Studies Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Collier, Randy	City Utilities of Springfield	Municipal	23	3 (3 Proxies)
Dietz, Paul	Westar Energy, Inc.	Investor Owned	20	6
Fox, Kip (**)	American Electric Power	Investor Owned	12	14 (12 Proxies)
Howell, Leon	Oklahoma Gas & Electric Co.	Investor Owned	19	7 (1 Proxy)
*Le, Don	NextEra Energy Transmission, LLC	Independent Transmission Company	3	2/5 (1 Proxy)
Myers, Alan (*)	ITC Great Plains, LLC	Independent Transmission Company	26	0
*McCool, Pat	Kansas City Power & Light Co.	Investor-Owned	5	0/5
Owens, Tim	Nebraska Public Power District	State Agency	24	2 (2 Proxies)
Stradley, Kurt	Lincoln Electric System	Municipal	25	1 (1 Proxy)
*Swearingen, Mike	Tri-County Electric Coop, Inc.	Cooperative	3	8/11 (1 Proxy)
*Sweet, Greg	Empire District Electric Company	Investor Owned	9	4/13 (4 Proxies)
Tamimi, Al	Sunflower Electric Power Corporation	Cooperative	9	17 (2 Proxies)
Walkup, Bruce	Arkansas Electric Cooperative Company	Cooperative	23	3 (2 Proxies)
Watt, Michael	Oklahoma Municipal Power Authority	Municipal	23	3
Weeks, Bennie	Xcel Energy	Investor Owned	22	4 (4 Proxies)
Proctor, Mike	Consultant to SPP RSC	Liaison	16	10
*Sanderson, James	Kansas Corporation Commission	Liaison	10	2/12
*Thomas, Meena	Public Utility Commission of Texas	Liaison	3	2/5
Freitas, Juliano	Southwest Power Pool	Staff Secretary	25	1

**Only on Committee for part of the assessment period.*

() Chair*

*(**) Vice-Chair*

Transmission/Owners	Transmission/Users
7	8

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): 52

AVERAGE LENGTH OF MEETINGS: 3:98

***MEETING COST(S): \$21,841.01**

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP

- ## MAJOR PENDING ISSUES BEFORE THE GROUP

- 48 of 134

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July 2014)

GROUP NAME: Finance Committee

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Y or N**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Skilton, Harry (*)	Director	N/A	9	0
Altenbaumer, Larry	Director	N/A	9	0
Bennett, Sandra	American Electric Power	Investor-owned / TO	7	2 (1 Proxy)
Harrison, Kelly	Westar Energy, Inc	Investor-owned / TO	9	0
Wells, Coleen	Kansas Electric Power Cooperative	Cooperative / TU	8	1
Wise, Mike	Golden Spread Electric	Cooperative / TU	7	2
Dunn, Tom	Staff Secretary		9	0

**Only on Committee for part of the assessment period.*

() Chair*

Please list the number of members represented in the following areas:

Trans/Owners	Trans/Users	Directors
2	2	2

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	IPP/Marketer	Alt Power/Public Interest	Large Retail	Small Retail
2	2						

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **16**

MEETINGS HELD TO DATE:

Live: **7** **Teleconference:** **2**

AVERAGE LENGTH OF MEETINGS:

4:30

NUMBER OF VOTES TAKEN:

14

***MEETING COST(S):**

\$52,831.83

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Obtained financing to fund budgeted capital expenditures for 2014-16. Debt structure designed to limit excess funding during 2014-16 while managing retirements to have neutral impact on cost recovery in 2016-2025.
2. Completed RFP process and engaged new investment manager for SPP Retirement Plan. New manager capabilities are expected to enhance return opportunities with lower volatility through greater diversification of investments.
3. Approved netting process for ARR self-conversion in the TCR auction to mitigate a potential impact resulting in significant collateral posting requirements during the short auction window.

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Rate structure and cost recovery
2. Liquidity and capital structure
3. Corporate costs vs. value

SPP Organizational Group Self-Evaluation/Assessment
(August 2013– July 2014)

GROUP NAME: **Generation Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
*Collins, Jessica	Xcel Energy	Investor-Owned	1	1 (1 Proxy)
Fehr, Jim	Nebraska Public Power District	State Agency	10	0
Gates, Terry	American Electric Power	Investor-Owned	3	0
*Grimes, Mike	EDP Renewables North America LLC	Independent Power Producer/Marketer	2	0
*Houston, Stuart	Empire District Electric Company	Investor-Owned	5	0
Lachowsky, Andrew	Arkansas Electric Coop Corp.	Cooperative	6	4
*Metzker, Amber	Xcel Energy	Investor-Owned	6	0
*Ondayko, Brock	American Electric Power	Investor-Owned	1	4 (1 Proxy)
Sheriff, Mike	Oklahoma Gas & Electric Services	Investor-Owned	10	0
Taggart, Bryan	Westar Energy	Investor-Owned	8	2
Williams, Mitch	Western Farmers Electric Coop	Cooperative	10	0
Jordan, Scott	Southwest Power Pool	Staff Secretary	10	0

**Only on Committee for part of the assessment period (absent/total meetings on committee).*

Please list the number of members represented in the following areas:

Transmission/Owners	Transmission/Users
7	4

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
7	2		1	1			

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **19**

MEETINGS HELD TO DATE: **Live** **0** **Teleconference:** **2**

AVERAGE LENGTH OF MEETINGS: **3:21**

NUMBER OF VOTES TAKEN **23**

***MEETING COST(S):** **\$444.96**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Completed review of the GWG Charter and sent amended charter for approval by the CGC. The Charter had been updated for present SPP terminology in past years. This proposed amendment is requesting that the number of GWG members be increased from 8 members to 10 members to allow for not only for more diverse membership background but to also allow an open spot for a new member from the IS on the GWG.
2. The GWG drafted and approved proposed new Criteria for Section 12.1.5.3.g for renewable resource accreditation to be sent through the new CRR Process as CRR-12.
3. The GWG acquired the necessary approvals through the CRR Process and then presented CRR-12 to the MOPC (passed MOPC vote twice) and SPP BOD (passed BOD approval the second time through) for their approval. The new SPP Criteria, Section 12.1.5.3.g was published on July 29, 2014 on SPP .ORG.

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. The GWG is in the process of developing a annual or bi-annual report in support of the GWG Charter and Section of the SPP Criteria that the GWG is responsible. The report will be comprised of data from SPP Operations and SPP Market Monitoring regarding generation resources and its performance during the summer and winter peak periods.
2. GWG has drafted an SPP Criteria change to section 12.1, CRR-14, to better align the verbiage in criteria with the new NERC MOD-025-02 Standard. The GWG will now take the new CRR-14 through the CRR process stakeholder input/buy-in and approval.

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July)

2014) GROUP NAME: **Human Resources Committee**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
*Bernard, Phyllis (Out –going Chair)	Director	N/A	3	0/3
Brix, Julian()	Director	N/A	4	0
*Martin, Josh	Director	N/A	1	0/1
Dunn, Lori	Calpine	Independent Power Producer	3	1
Highley, Duane	Arkansas Electric Cooperative	Cooperative	2	2
*Palmer, Mike	The Empire District Electric Company	Investor-owned	3	0/3
*Walters, Kelly	Empire District Electric Company	Investor-owned	1	0/1
Williams, Noman	Sunflower Electric Power Corporation	Cooperative	3	1
See, Malinda	Southwest Power Pool	Staff Secretary	6	0

** Only on the Committee for part of the assessment period*

(*) Chair

Please list the number of members represented in the following areas:

Transmission/Owners	Transmission/Users	Directors
3	2	3

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/ Federal	Independent Power Producer/ Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
2	2			1			

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **10**

MEETINGS HELD TO DATE: **Live: 4** **Teleconference: 0**

AVERAGE LENGTH OF MEETINGS: **5:11**

NUMBER OF VOTES TAKEN: **10**

*MEETING COST(S): **\$24,827.13**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Worked with Mercer consultants to benchmark and implement employee compensation programs.
2. Issued a formal Request for Proposal for the 401(k) Plan Investment Advisor and conducted in-person interviews to select an advisor. This effort included review of services and fees associated with the 401(k) Plan.
3. Conducted orientation for new members on committee scope and responsibilities.

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Review of SPP Performance Compensation Plan operational metrics. The review will examine the relevancy of operational metrics after the implementation of the SPP integrated marketplace and consider proposed changes to these metrics.
2. Impact of employee retirements to SPP workforce. Ensure that programs are in place that anticipate retirements, support retirees and ensure business continuity.

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July 2014)

GROUP NAME: **Model Development Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **No**
We have been working to update the Charter for about a year now. Still in progress.

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Betz, Dustin	Nebraska Public Power District	State Agency	3	1 (1 Proxy)
Boshears, John	City Utilities of Springfield, MO	Municipals	3	1
Brown, Derek	Westar Energy	Investor-Owned	4	0
Clifton, Mike	OG&E Electric Services	Investor-Owned	4	0
Flutz, Joe (*)	Grand River Dam Authority	State Agency	4	0
McNeil, Nathan	Midwest Energy	Cooperative	4	0
Miranda, Rene	Xcel Energy	Investor-Owned	2	2 (2 Proxies)
Morris, Nate (**)	Empire District Electric Company	Investor-Owned	4	0
Rainbolt, Scott	American Electric Power	Investor-Owned	2	2 (1 Proxy)
Schichtl, Scott	Arkansas Electric Cooperative Co	Cooperative	3	1
Shook, Jason	GDS Associates	Cooperative	4	0
Wilson, Brian	Kansas City Power & Light Company	Investor-Owned	4	0
Cook, Anthony	Southwest Power Pool	Staff Secretary	4	0

**Only on Committee for part of the assessment period.*

() Chair*

*(**) Vice Chair*

Please list the number of members represented in the following areas:

Transmission/Owners	Transmission/Users
8	4

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producers/Marketer	Alternative Power/Public Interest	Large Retail	Small Retail
6	3	1	2				

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **23**

MEETINGS HELD TO DATE: Live **2** Teleconference: **2**

AVERAGE LENGTH OF MEETINGS: **4:10**

NUMBER OF VOTES TAKEN **18**

***MEETING COST(S):** **\$2,795.78**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Adopting Generator Parameters modeling practice
2. More involvement/participation from members

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Updating the Procedure Manual
2. Keeping the powerflow build on schedule
3. NEW TPL Standards

SPP Organizational Group Self-Evaluation/Assessment
(August 2013- July 2014)

GROUP NAME: Markets and Operations Policy Committee

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes, By Corporate Governance**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Adam, Bob	Board of Public Utilities, Kansas City, Kansas	Municipal-T/U	3	4 (1 proxy)
Ashley, Kristy	Exelon Power Team	Investor Owned-T/U	2	5
*Atwood, Jason	Northeast Texas Electric Co-op	Cooperative-T/U	4 / 4	0
Bojorquez, Bill	Hunt Transmission Service, LLC	Independent Trans. Co-T/U	2	5 (3 proxies)
Brown, Jeffrey	Shell Energy	Marketer-T/U	0	7 (7 proxies)
Brown, Tim	Grand River Dam Authority	State Agency-T/O	1	6 (2 proxies)
Buffington, Denise	Kansas City Power & Light	Investor Owned-T/O	6	1 (1 proxy)
*Burke, Tom	Golden Spread Electric Coop.	Cooperative-T/U	0 / 3	3 (2 proxies)
Carter, Kevin	Duke Energy Americas	Marketer-T/U	0	7
Coco, Gregory	Cleco Power	Investor Owned-T/U	0	7
Collins, Doug	Omaha Public Power District	State Agency-T/O	7	0
Crawford, Burton	Kansas City Power & Light	Investor Owned-T/O	6	1 (1 proxy)
Derichsweiler, Alan	Western Farmers Electric	Cooperative-T/O	2	5 (2 proxies)
Dowling, Bill	Midwest Energy	Cooperative-T/O	4	3
Evans, Les	Kansas Electric Power	Cooperative-T/U	7	0
Florum, Dennis	Lincoln Electric System	Municipal-T/U	7	0
Fridley, Todd	Transource (effective 1-15-13) Kansas City Power & Light	Independent Trans Co-T/U Investor Owned-T/O	3	4 (3 proxies)
Galli, Wayne	Plains & Eastern Clean Line, LLC	Independent Trans Co-T/U	2	6 (2 proxies)
Gallup, Terri	American Electric Power	Investor Owned-T/U	6	1
	Lafayette Utilities System	Municipal-T/U		
Gedrich, Brian	NextEra Energy Resources, LLC	Independent Power Producers-T/U	6	1 (1 proxy)
Grant, William	Xcel Energy	Investor Owned-T/O	7	0
Grimes, Mike	EDP Renewables	Independent Power Producers-T/U	4	3
*Grotzinger, John	MO Joint Municipal Electric Utility Comm.		1 / 3	2

Hargett, Edd	East Texas Electric Co-op	Cooperative-T/U	0	7 (6 proxies)
Hesterman, Tom	Sunflower Electric Power Corp.	Cooperative-T/O	7	0
Holloway, Larry	Kansas Power Pool	Municipal-T/U	5	2
*Hurse, Gary	Lea County Electric Coop.	Cooperative-T/U	0	7 (1 proxy)
Janssen, Robert	Dogwood Energy	Independent Power Producers -T/U	6	1
*Jett, Paul	American Transmission Co.	Independent Trans. Co-T/U	1 / 6	5 (1 proxy)
Johnson, Paul	American Electric Power	Investor Owned-T/U	4	3 (2 proxies)
Johnston, Lucy	Luminant Energy Co.	Marketer-T/U	0	7
*Jones, Chris	Duke-American Transmission Co	Independent Trans. Co-T/U	1 / 1	0
Knottek, Jeff	City Utilities, Springfield, MO	Municipal-T/U	6	1 (1 proxy)
Kruse, Brett	Calpine Energy Services	Independent Power Producers-T/U	5	2 (2 proxies)
*Kuehn, Daniel	Cielo Wind Services		1 / 2	1
Langthorn, Jacob	OG+E Electric Services	Investor Owned-T/O	5	2
Ledoux, Frank	Lafayette Utilities System	Municipal-T/U	0	7
Lyons, Chris	Exelon Generation Co.	Investor Owned-T/U	4	3 (2 proxies)
Mahlberg, Paul	City of Independence, MO	Municipal-T/U	6	1
Malone, Paul	Nebraska Public Power District	State Agency-T/O	5	2 (1 proxy)
McCoy, Paul	Trans-Elect Development Co.	Independent Trans. Co-T/U	0	7
McGrail, Mark	Enel Green Power North America	Independent Power Producer-T/U	0	7
McCulla, Mark	Entergy	Investor Owned-T/U	0	7
McGie, Steve	City of Coffeyville	Municipal-T/U	6	1
Mehan, Courtney	Kansas City Power & Light	Investor Owned-T/O	5	2 (1 proxy)
Meringolo, Ken	CPV Renewables	Independent Power Producers-T/U	0	7
Monroe, Carl	Southwest Power Pool	-	7	0
*Mushrush, Mike	Oklahoma Municipal Power Authority	Municipal-T/U	1 / 1	0
Olsen, John	Westar Energy	Investor Owned-T/O	7	0
	Constellation Energy Commodities Group	Marketer-T/U		
Ortego, Errol	Louisiana Energy & Power Authority	State Agency-T/U	0	7
*Osburn, David	Oklahoma Municipal Power Authority	Municipal-T/U	4 / 6	2 (2 proxies)
Pakela, Gregory	DTE Energy Trading Inc.	Marketer-T/U	0	7
Panchal, Harshi	XO Energy SW, LP		0	7
Price, Dennis	El Paso Merchant Energy	Marketer-T/U	0	7
Priest, Robert	Clarksdale Public Utilities	Municipal-T/U	0	7

Reece, Eddy	Rayburn County Electric Co-op	Cooperative-T/U	4	3 (1 proxy)
Reid, David	Omaha Public Power District	State Agency-T/O	0	7
Rosenlieb, Andrew	Entergy Asset Management	Independent Power Producers-T/U	0	7 (4 proxies)
Ross, Richard	American Electric Power	Investor Owned-T/U	6	1
Saitta, Tom	Kansas Municipal Energy Agency	Municipal-T/U	5	2
Schmidt, Kristine	ITC Great Plains	Independent Trans. Co-T/U	7	0
*Sidman, Kara	Flat Ridge 2 Wind Energy	Independent Power Producer- T/U	3 / 4	1
Smith, Kevin	Tenaska Power Services	Independent Power Producers-T/U	0	7
*Stebbins, Jeff	Tri-County Electric Coop	Cooperative-T/U	2 / 3	1
Stephenson, Randa	NextEra Energy Transmission	Independent Power Producers-T/U	3	4 (1 proxy)
Stuchlik, Thomas	Westar Energy	Investor Owned-T/O	6	2
Sugg, Keith	American Electric Coop.	Cooperative-T/U	4	3
*Swearingen, Mike	Tri-County Electric Coop	Cooperative-T/U	2 / 4	2 (1 proxy)
*Tyler, Rick	Northeast Texas Electric Co-op	Cooperative-T/U	0 / 3	3 (2 proxies)
Vermilion, Matthew	AEP Oklahoma Transmission Co	Investor Owned-T/U	0	7
Vosburg, Jennifer	NRG Power Marketing	Marketer-T/U	0	7
*Wagner, Marguerite	Boston Energy Marketing & Trading		3 / 3	0
Walker, Robert	Cargill Power Markets	Marketer-T/U	0	7
-	Acciona	Independent Power Producers-T/U		
Warren, Bary	The Empire District	Investor Owned-T/O	6	1
Watson, Lacey*	Cielo Wind Services		0 / 5	5 (1 proxy)
Weber, Brian	Prairie Wind Transmission, LLC	Independent Trans. Co-T/U	0	7 (3 proxies)
Wever, Jimmy	Public Service Commission of Yazoo City, MS	Municipal-T/U	0	7
Williams, Noman	Sunflower Electric Power	Cooperative-T/O	5	2 (2 proxies)
*Wise, Michael	Golden Spread Electric Co-op	Cooperative-T/U	1 / 4	3 (3 proxies)

**Only on Committee for part of the assessment period.*

Please list the number of members represented in the following areas:

Transmission Owners	Transmission Users
16	60

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
16	12	11	6	31			

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS):

MEETINGS HELD TO DATE: Live: **4** Teleconference: **3**

AVERAGE LENGTH OF MEETINGS: **8:30**

NUMBER OF VOTES TAKEN: **83**

***MEETING COST(S):** **\$92,116.80** Director's Fee:

** Meeting costs include hotel expenses (room rental, A/V, food beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Approved 10 SPP Criteria, 13 Business Practice, 123 Market Protocol, and 27 Tariff Changes.
2. Approved Generation Interconnect Whitepaper, RARTF Report, Region Review methodology,
3. Approved 2015 ITP10 Scope/Resource Plan, Timeline and Document, 2015 ITPNT Scope, 2014 ITPNT Report and Projects, ITP Manual Model Development Process Revision, KCP&L Sponsored Project, 2015 ITP10 Scope, 2015 ITP10 Metrics and priority of assessment, Study Estimate Design Guide, Hitchland SPS Removal, approved metrics for ITP10, Misoperations Whitepaper, and Legacy Project Baseline Cost Estimates.
4. Approved modifications to and suspension of NTCs, proposed novation to MKEC from ITC, assignment from AEP to OK Transco, and Chamber Springs to Farmington Re-evaluation.
5. Approved SSC, Capacity Margin Task Force, and GWG Charter revisions
6. Endorsed the STEP Report.
7. Approved Market Protocol and Tariff changes for the Integrated System membership.

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Capacity Margin Review
2. Order 1000 implementation
3. EPA Rule changes
4. New Strategic Plan Implementation
5. Finish GI and ATSS process improvements.
6. Finalize 2015 ITPNT and IPT10

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July 2014)

GROUP NAME: **Market Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed:

Yes

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
*Amos, William	Oklahoma Gas & Electric	Investor Owned	6 / 8	2 (2 Proxies)
Anderson, Gene (**)	Oklahoma Municipal Power	Municipals	17	1 (1 Proxy)
Anderson, Lee	Lincoln Electric System	Investor Owned	16	2 (2 Proxies)
Daney, Neal	Kansas Municipal Energy	Municipals	12	6 (1 Proxy)
Flucke, Jim	Kansas City Power & Light	Investor Owned	18	
Franklin, Cliff	Westar Energy	Investor Owned	17	1 (1 Proxy)
Johnson, Matt	City Utilities of Springfield	Municipals	17	1
Lyons, Chris	Exelon Generation Co., LLC	Marketers	12	6 (1 Proxy)
*McBroom, Shawn	Oklahoma Gas & Electric Co.	Investor Owned	10 / 12	2 (2 Proxies)
McCord, Rick	Empire District Electric Co.	Investor Owned	14	4 (1 Proxy)
Metzker, Amber	Xcel Energy	Investor Owned	16	2 (2 Proxies)
Moore, Matt	Golden Spread Electric Coop	Cooperatives	17	1
Rome, Aaron	Midwest Energy, Inc.	Independent	17	1 (1 Proxy)
Ross, Richard (*)	American Electric Power	Investor Owned	17	(1 Proxy)
Scott, Ann	Tenaska Power Services Co.	Independent	10	8 (7 Proxies)
*Swearingen, Mike	Tri-County Electric Coop	Cooperatives	4 / 11	7
Thompson, Ron	Nebraska Public Power District	State Agency	18	
*Wagner, Marguerite	Boston Energy Trading & Marketing, LLC	Marketers	6/6	
Walkup, Bruce	Arkansas Electric Coop Co.	Cooperatives	18	
Yanovich, Rick	Omaha Public Power District	Cooperatives	16	2 (1 Proxy)
James, Debbie	Southwest Power Pool	Staff Secretary	17	1

**Only on Committee for part of the assessment period.*

() Chair*

*(**) Vice Chair*

Please list the number of members represented in the following areas:

Transmission Owners	Transmission Users
9	9

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
7	3	3	1	4			

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): 68

MEETINGS HELD TO DATE: **Live: 12** **Teleconference: 6**

AVERAGE LENGTH OF MEETINGS: **10:64**

NUMBER OF VOTES TAKEN: **135**

***MEETING COST(S):** **\$19,715.35**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Marketplace implemented according to Protocols on March 1, 2014.
2. Design approved for Long-Term Congestion Rights (LTCCR) and Enhanced Combined Cycle (ECC).
3. Federal Service Exemption (FSE) design approved for the Integrated System (IS) Integration.

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Design change for Over-Collected Losses functionality in Marketplace
2. Prioritization of Marketplace enhancements
3. Clarifying and defining cost data for Mitigated Offers
4. Day-Ahead Must Offer – next steps and future direction
5. Re-categorization of Manual Commitments in Marketplace

SPP Organizational Group Self-Evaluation/Assessment
(August 2012 – July 2013)

GROUP NAME: **Oversight Committee**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	# Present	# Absent
Martin, Josh (Chair)	Director	4	0
Bernard, Phyllis E.	Director	4	0
Altenbaumer, Larry	Director	4	0
Duckett, Stacy	Staff Secretary	4	0

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **12**

MEETINGS HELD TO DATE: **Live:** **4** **Teleconference:** **0**

AVERAGE LENGTH OF MEETINGS: **4:15**

NUMBER OF VOTES TAKEN: **4**

***MEETING COST(S):** **\$31,910.20**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Order 1000 process
2. MMU transition with Integrated Marketplace
3. Continued Compliance support/member outreach

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Order 1000 process
2. MMU transition with Integrated Marketplace/engagement with participants
3. Cyber security reporting

SPP Organizational Group Self-Evaluation/Assessment
(August 1, 2013 – July 31, 2014)

GROUP NAME: **Operating Reliability Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
George, Allan	Sunflower Electric Power Corporation	Cooperation	9	1
Gosnell, Walter	Omaha Public Power District	State Agency	9	1
Gunderson, Ron	Nebraska Public Power District	State Agency	10	0
Haun, Steve	Lincoln Electric System	Municipal	9	1 (1 Proxy)
Klassen, Allen (**)	Westar Energy, Inc.	Investor-Owned	8	2
Lampe, Paul	City of Independence, Missouri	Municipal	6	4 (3 Proxies)
McAuley, Gregory	Oklahoma Gas + Electric	Investor-Owned	10	0
McDaniel, Danny	CLECO Power LLC	Investor-Owned	7	3
McMenamin, Kyle	Xcel Energy	Investor-Owned	9	1 (1 Proxy)
Sauriol, Dennis	American Electric Power	Investor-Owned	8	2
Stephens, John	City Utilities of Springfield, MO	Municipal	6	4 (1 Proxy)
Useldinger, Jim (*)	Kansas City Power and Light	Investor-Owned	10	0
Wech, Michael	Southwestern Power Administration	State/Fed Agency	8	2 (1 Proxy)
Yohnk, Darrell	ITC Holdings	IPP/Marketer	6	4 (1 Proxy)
Smith, Jason	Southwest Power Pool	Staff Secretary	9	0

**Only on Committee for part of the assessment period.*

() Chair*

*(**) Vice Chair*

Please list the number of members represented in the following areas:

Transmission/Owners	Transmission/Users
7	7

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
6	1	3	3	1			

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **26**

MEETINGS HELD TO DATE: Live: **2** Teleconference: **8**

AVERAGE LENGTH OF MEETINGS: **3:15**

NUMBER OF VOTES TAKEN: **17**

***MEETING COST(S):** **\$6,900.67**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

Review and Coordination of CBA implementation in conjunction with Integrated Marketplace
Review and Coordination with Go-Live team for Integrated Marketplace
Review and Coordination of “MISO South” entities RC and RSG transition
Simplified daily RSG Reserve Obligation Methodology
Retirement of Criteria 11
Approved removal of Special Protection System schemes
Review of 140+ PRR’s, MPRR’s, TRR’s, and CRR’s

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Review of reliability performance regarding Integrated Marketplace
2. Review of draft reliability standards at both NERC and NAESB
3. Implementation of initiatives as needed due to Gas/Electric Coordination Task Force activity

SPP Organizational Group Self-Evaluation/Assessment
(August 2013– July 2014)

GROUP NAME: **Operations Training Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
*Chase, Jay	Grand River Dam Authority	State Agency	3	4 / 7
*Dodds, Chris	Westar Electric	Investor Owned	4	1 / 5
*Eastwood, Mark	City Utilities System	Municipal	5	1 / 6 (1 Proxy)
Fales, Denney (*)	Kansas City Power & Light	Investor Owned	13	0
*Gauder, Michael	Oklahoma Gas & Electric	Investor Owned	10	1 / 11 (1 Proxy)
Hirschack, Robert (**)	CLECO Corporation	Investor Owned	12	1 (1 Proxy)
Hood, Mike	Arkansas Electric Cooperation	Cooperative	10	3
Hunter, Sheldon	Sunflower Electric Power	Cooperative	10	2 (1 Proxy)
*Labit, Scott	Grand River Dam Authority	State Agency	2	0 / 2
*Moore, Russell	City Utilities System	Municipal	5	0 / 5
*Revenew, Misty	Westar Electric	Investor Owned	1	0 / 1
Rivera, Edgar	Lafayette Utilities System	Municipal	7	6 (6 Proxies)
*Smith, Ricky	SPS	Investor-Owned	5	2 / 7
*Tegtmeier, Steve	Lincoln Electric System	Municipal	1	0 / 1
Winbush, Stanley	American Electric Power	Investor-Owned	11	2
Sink, Leslie	Southwest Power Pool	Staff Secretary	11	2 (2 Proxies)

**Only on Committee for part of the assessment period.*

() Chair*

*(**) Vice Chair*

Please list the number of members represented in the following areas:

Transmission/Owners	Transmission/Users
5	6

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producers/Marketer	Alternative Power/Public Interest	Large Retail	Small Retail
4	2	4	1				

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): 24

MEETINGS HELD TO DATE: Live 5 Teleconference: 8

AVERAGE LENGTH OF MEETINGS: 1:13

NUMBER OF VOTES TAKEN 6

***MEETING COST(S): \$1,745.70**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

- In 2014 we will conduct:
 - 28 Reliability related Net Conferences
 - 6 Regional Emergency Operations instructor led classes
 - 5 System Operations Conferences
 - 8 Restoration Drills
 - 6 Emergency Response Drills
 - 2 Train the Trainer Net Conferences
 - 2 Train the Trainer Instructor Led workshop
 - 6 IROL Net Conferences

- To date we have offered:

Customer Reliability Training	Jan – Aug 2013	Jan – Aug 2014	+ or -
Total # of delivery hours	11,145	13,232	+2087
Total # of CE hours	9,216	11,319	+2103
Total # Completed CBTs this period (non-Marketplace)	69	107	+38

Integrated Marketplace Training (ILT, NC)	Jan – Aug 2013	Jan – Aug 2014	+ or -
Total # of delivery hours	11,095	273	-10,882
Total # of CE hours	5,228	0	-5,228

Integrated Marketplace Training (Self-Study)	Jan – Aug 2013	Jan – Aug 2014	+ or -
Total # Requested this period	759	1243	+484
Total # Completed this period	343	563	+220

3. Integrated Marketplace:

In 2014 the Integrated Marketplace curriculum was transitioned into mainly self-study eLearning modules. The customer training group took a vast end-to-end curriculum, broke it into smaller digestible topics for easier access and manageability. SPP now offers over 70 courses and learning bursts for the Integrated Marketplace.

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. We are preparing for the 2015 training year. SPP will be offering a number of new courses based on the OTWG and stakeholder survey feedback. We will continue to increase the number of self-study eLearning offerings with continuing education credits. This continues to be our most frequent request. The transition has begun for many of our Net Conference topics to switch over to self-study eLearning courses and will continue in the 2015 and 2016 years.
2. The continuation of classroom and registration management of our courses through the Learning Management System. The biggest hurdle for 2015 will be the management of members vs. non-members and non-member Market Participants – how to manage enrollment, quality data for reporting and any training costs associated with non-member training attendance.
3. Prepare training offerings for on-boarding of new SPP members in the SPP footprint without increasing headcount.

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July 2014)

GROUP NAME: **Project Cost Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Ackland, Allen	Kansas City Power & Light Company	Investor Owned	11	1
*Benortham, Scott	Westar Energy – Kansas City Gas & Electric	Investor Owned	8	0 / 8
Carr, Brent	Arkansas Electric Cooperative Corp.	Cooperative	10	2
Day, Peter	Oklahoma Gas & Electric Company	Investor Owned	12	0
Gallup, Terri (*)	American Electric Power	Investor Owned	11	1
Hestermann, Tom	Sunflower Electric Power Corporation	Cooperative	11	1 (1 Proxy)
Holloway, Larry	Kansas Power Pool	Municipal	9	3 (2 Proxies)
Jacobson, Leland	Omaha Public Power District	State Agency	11	1 (1 Proxy)
Kimball, David (**)	Nebraska Public Power District	State Agency	12	0
Kolb, Lloyd	Golden Spread Electric Cooperative, Inc.	Cooperatives	4	8 (1 Proxy)
Littleton, Tom	Oklahoma Municipal Power Authority	Municipal	12	0
*Maldonado, Thomas	Southwestern Public Service Company	Investor Owned	9	1 / 10 (1 Proxy)
Slocum, Brian	ITC Great Plains, LLC	Independent Transmission Co.	9	3 (2 Proxies)
Stebbins, Jeff	Southwestern Public Service Company	Investor Owned	10	2 (1 Proxy)
Krajewski, John	Nebraska Power Review Board	Liaison	11	1
Cary Frizzell	Southwest Power Pool	Staff Secretary	12	0

**Only on Committee for part of the assessment period.*

() Chair*

*(**) Vice Chair*

Please list the number of members represented in the following areas:

Transmission/Owners	Transmission/Users
7	6

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
5	3	2	2	1			

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **24**

MEETINGS HELD TO DATE: **Live:** **12** **Teleconference:** **0**

AVERAGE LENGTH OF MEETINGS: **4:33**

NUMBER OF VOTES TAKEN: **28**

***MEETING COST(S):** **\$9,151.50**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Directors fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Developed and approved enhancements to the quarterly project tracking process, including Transmission Owner responsiveness reporting and post-mortem analysis for transmission projects.
2. Reviewed and approved changes to the Study Estimate Design Guide to accommodate FERC Order 1000 process.
3. Developed and sponsored changes to SPP Business Practice 7060 (Notification to Construct and Project Cost Estimating Processes Effective January 1, 2012) to accommodate FERC Order 1000 process.

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Assessing the impacts and required changes to the cost estimation process as a result of FERC Order 1000.
2. Continuing refinements of the quarterly project cost tracking process.
3. Continuing review of project costs under the SPP Business Practice 7060 with the 2015 project tracking cycle.

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July 2014)

GROUP NAME: **Regional Compliance Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Allen, John (**)	City Utilities of Springfield, MO	Municipal	5	1 (1 Proxy)
Jones, Bo	Westar Energy, Inc.	Investor-Owned	6	0
*DeLoach, Michael	American Electric Power	Investor-Owned	2 / 4	2
Eddleman, Tony	Nebraska Public Power District	State Agency	5	1 (1 Proxy)
Flandermeyer, Jennifer (*)	Kansas City Power & Light Company	Investor-Owned	6	0
Froehling, Greg	Rayburn Country Electric	Cooperative	5	1
Guidry, Louis	Cleco Corporation	Investor-Owned	4	2
Kauffman, Bryan	Southwestern Public Service Co	Investor-Owned	0	6
Lang, Chris	Golden Spread Electric Cooperative	Cooperative	5	1
McClanahan, Robert	Arkansas Electric Coop Corp	Cooperative	6	0
Meyer, Fred	Empire District Electric Co	Investor-Owned	6	1 (1 Proxy)
Murray, Mike	Independence Power & Light	Municipal	4	2
*Ness, Thad	Xcel Energy	Investor-Owned	2 / 2	0
Peterchuck, Doug	Omaha Public Power District	State Agency	6	0
Rhea, John	Oklahoma Gas & Electric Co	Investor-Owned	6	1 (1 Proxy)
Ruskamp, Eric	Lincoln Electric System	Municipal	5	1
*Shepard, Lindsey	Sunflower Electric Power Corp	Cooperative	1 / 2	1
*Stafford, Mike	Grand River Dam Authority	State Agency	1 / 4	3
Propes, Philip	Southwest Power Pool	Staff Secretary	4	2

**Only on Committee for part of the assessment period.*

() Chair*

*(**) Vice Chair*

Please list the number of members represented in the following areas:

Transmission/Owners	Transmission/Users
9	7

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
8	4	3	3				

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **14**

MEETINGS HELD TO DATE: **Live:** **4** **Teleconference:** **2**

AVERAGE LENGTH OF MEETINGS: **3:20**

NUMBER OF VOTES TAKEN: **8**

***MEETING COST(S):** **\$3,800.23**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. SPP UFLS Plan – MOPC Action Item 213
 - a. Reviewed and Recommended Compliance Items Associated with the SPP UFLS Plan
2. Mis-operation Analysis – MOPC Action Item 232
 - a. Reviewed and Recommended Compliance Items Associated with the SPCWG Relay Communication Mis-operations Whitepaper
3. SPP Compliance Index Project
 - a. Reviewed and Recommended Compliance Issues Associated with the SPCWG Relay Communication Mis-operations Whitepaper
 - i. The end state is to provide a one-stop reference spreadsheet for SPP Member Entities that provides identified supporting NERC Standard documentation, the documentation location and the documentation owner.
 - ii. This will be a beneficial tool for SPP Staff and SPP Working Groups to identify needed improvements to existing documentation, the development of new documentation and staying on the forefront of NERC Standards as they are created, revised or removed.

MAJOR PENDING ISSUES BEFORE THE GROUP:

- Key Issues -
 - Compliance Awareness
 - Process for Resolution of Issues
 - Collaboration and Coordination of the Standards Process
 - SPP BA Collective Compliance
 - Collaboration with SPP RE
 - SPP Strategic Plan Contribution

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July 2014)

GROUP NAME: **SPP Regional Entity Trustees**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **N/A**

MEMBER ROSTER/ATTENDANCE PUBLIC:

Member	Company	Sector	# Present	# Absent
John Meyer	RE Trustee, Chairman	N/A	5	-
Gerry Burrows	RE Trustee	N/A	5	-
Dave Christiano	RE Trustee	N/A	5	-
Emily Pennel	RE Trustee Secretary	N/A	5	-

Please list the number of members represented in the following areas:

Transmission/Owners	Transmission/Users	Directors
N/A	N/A	N/A

Sectors						
Cooperative	Municipal	State/ Federal	Independent Power Producer/ Marketer	Alternate Power/ Public Interest	Large Retail	Small Retail
N/A	N/A	N/A	N/A	N/A	N/A	N/A

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **38**

MEETINGS HELD TO DATE: **Live:** **5** **Teleconference:** **0**

AVERAGE LENGTH OF MEETINGS: **4:17**

NUMBER OF VOTES TAKEN: **10**

***MEETING COST(S):** **\$84,567**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage) and Trustee fees for attendance at quarterly and special meetings.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Overall 2013 staff performance goals and metrics achievement was 104.36%
2. Ron Ciesiel served as executive sponsor and two SPP RE staff served on the development team for the NERC Auditor Handbook, which was published in May 2014
3. Successfully implemented Bulk Electric System Definition exception process
4. Reviewed/accepted three regional reliability assessments
5. Continued compliance outreach program of webinars, workshops, newsletters, and videos. The 2013 average number of registrants per webinar increased 64% over 2012; workshops had a 7% increase in participants
6. Maintained generally favorable stakeholder satisfaction scores
7. Maintained <12 month enforcement caseload
8. Operated RE within approved budget limits

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Continue working with Registered Entities on CIP version 3 to version 5 transition
2. Continue working with NERC and other Regional Entities to streamline and standardize CMEP processes through tools and initiatives such as the Reliability Assurance Initiative, auditor training/certification, added on-site audit efficiencies, and risk-informed audit scope
3. Monitor Registered Entities' remediation of Facility Ratings discrepancies (FAC Alert), which draws to completion at the end of 2014
4. Continue focusing on and monitoring relay misoperations and the Event Analysis program
5. Continue targeting outreach to improve Registered Entity compliance programs to reduce violations and achieve greater BES reliability

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 - July 2014)

GROUP NAME: **Regional Tariff Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **No**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Andrysik, Rich	Lincoln Electric System	Municipal-T/U	17	3
Cecil, Walt	Missouri Public Service Comm.		14	6
Dowling, Bill	Midwest Energy, Inc	Cooperative-T/O	0	20
Haner, Luke	Omaha Public Power District	State Agency-T/O	17	3 (2 proxies)
Hestermann, Thomas	Sunflower Electric	Cooperative-T/O	17	3 (1 proxy)
Janssen, Robert	Dogwood Energy, LLC	Independent Power Producers-T/U	13	7
Kays, David (**)	Oklahoma Gas & Electric	Investor Owned-T/O	17	3 (1 proxy)
Kolb, Lloyd	Golden Spread Electric Coop	Cooperative-T/U	11	9
Littleton, Tom	Oklahoma Municipal Power Authority	Municipal-T/U	18	2
Liu, Bernard	Xcel Energy	Investor Owned-T/O	16	4 (3 proxies)
*Locke, Charles	Kansas City Power & Light	Investor Owned-T/O	12 / 14	2 (2 proxies)
*Malone, Paul	Nebraska Public Power District	State Agency-T/O	14	6 (6 proxies)
Pennybaker, Robert	American Electric Power	Investor Owned-T/U	17	3 (2 proxies)
*Pick, Robert	Nebraska Public Power District	State Agency-T/O	0	
Reed, Dennis (*)	Westar Energy	Investor Owned-T/O	19	1
*Robinson, Drew	Kansas City Power & Light Co.	Investor Owned-T/O	0	
Rowland, Neil	Kansas Municipal Energy Agency	Municipal-T/U	10	10
Shields, Robert	Arkansas Electric Coop	Cooperative-T/U	16	4
Tynes, Keith	ETEC/NTEC/Tex-La	Cooperatives-T/U	15	5
Varnell, John	Tenaska Power Services	Independent Power Producers-T/U	16	4
Warren, Bary	Empire District Electric	Investor Owned-T/O	12	8 (3 proxies)
Williams, Mitchell	Western Farmers Electric Coop	Cooperative – T/O	20	0
Fricano, Brenda	Southwest Power Pool	Staff Secretary	18	2

**Only on Committee for part of the assessment period.*

() Chair*

*(**) Vice Chair*

Please list the number of members represented in the following areas:

Transmission Owners	Transmission Users
10	9

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
6	6	3	2	2			

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): 32

MEETINGS HELD TO DATE: Live: **14** Teleconference: **6**

AVERAGE LENGTH OF MEETINGS: **7:00**

NUMBER OF VOTES TAKEN: **106**

***MEETING COST(S):** **\$20,176.73**

** Meeting costs include hotel expenses (room rental, A/V, food beverage), estimate of teleconference expenses, and Director Fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Order 1000 Compliance Tariff Revisions
2. Integrated Marketplace Tariff Revisions
3. Generator Interconnection Procedures Tariff Revisions
4. ATSS Process Improvement Tariff Revisions
5. Tariff revisions required to implement integration of Western-UGP, Basin Electric and Heartland

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Order 1000 – RFP processes
2. Aggregate Transmission Study Improvement
3. Tariff revisions in Attachment H relating to voluntary refunds for new or amended revenue requirements
4. Tariff revisions in Attachment AI providing a review process by SPP of initial rate filings.

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July 2014)

GROUP NAME: **Strategic Planning Committee**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **No**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Bittle, Ricky (*)	Arkansas Electric Cooperative	Cooperative	3	0
*Bernard, Phyllis	Director	N/A	1/1	0
Eckelberger, Jim	Director	N/A	3	0
Evans, Les	Kansas Electric Power Cooperative	Cooperative	2	1
Grant, Bill	Xcel Energy	Investor-Owned	3	0
Hansen, Jon	Omaha Public Power District	State Agency	2	1 (1 Proxy)
Janssen, Rob	Dogwood	Independent Power Producer	3	0
*Langthorn, Jake	Oklahoma Gas & Electric	Investor-Owned	1/1	0
*Martin, Josh	Director	N/A	2/2	0
*McCellon-Allen, Venita	American Electric Power	Investor-Owned	2/2	0
*Palmer, Mike	Empire District Electric Company	Investor-Owned	1/2	2 (1 Proxy)
*Perkins, Mel	Oklahoma Gas & Electric	Investor-Owned	1/1	0
Skilton, Harry	Director	N/A	3	0
Wise, Mike	Golden Spread Electric	Cooperative	3	0
Desselle, Michael	Southwest Power Pool	Staff Secretary	3	0

**Only on Committee for part of the assessment period.*

() Chair*

Please list the number of members represented in the following areas:

Transmission/Owners	Transmission/Users	Directors
5	5	4

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
5	3		1	1			

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): 38

MEETINGS HELD TO DATE: **Live: 3** **Teleconference: 0**

AVERAGE LENGTH OF MEETINGS: **8:12**

NUMBER OF VOTES TAKEN: **7**

***MEETING COST(S):** **\$50,808.17**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Finalized a revised strategic plan
- 2.
- 3.

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. EPA Clean Power Plan Policy Recommendations
2. Order 1000 Implementation
3. New Member Task Force Recommendation

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July 2014)

GROUP NAME: **System Protection and Control Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Averill, Edwin (**)	Grand River Dam Authority	Investor- Owned	3	0
Carr, Brent	Arkansas Elect. Coop. Corp.	Cooperative	3	0
Guidry, Louis	Cleco Power LLC	Investor-Owned	3	0
Gurley, Rick (*)	American Electric Power	Investor-Owned	3	0
Jacobs, Shawn	Oklahoma Gas & Electric	Investor-Owned	3	0
Melson, Heidt	Xcel Energy	Investor-Owned	3	0
Miller, Tom	ITC Holdings	Investor- Owned	3	0
Schroeder, Lynn	Westar Energy, Inc.	Investor-Owned	2	1
Thykkuttathil, Mathew	Sunflower Electric Power Corp.	Cooperative	2	1
Wadas, Stephen	Nebraska Public Power District	State Agency	3	0
Zellefrow, Ken	City Utilities of Springfield, MO	Municipal	2	1
Bowman, Doug	Southwest Power Pool	Staff Secretary	3	0

**Only on Committee for part of the assessment period.*

() Chair*

*(**) Vice Chair*

Transmission/Owners	Transmission/Users
6	5

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): 22

AVERAGE LENGTH OF MEETINGS: **5:20**

***MEETING COST(S): \$5,621.93**

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

- ### MAJOR PENDING ISSUES BEFORE THE GROUP:

- 81 of 134

SPP Organizational Group Self-Evaluation/Assessment
(August 1, 2013 – July 31, 2014)

GROUP NAME: **Seams Steering Committee**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Boyer, Roy	Xcel Energy	Investor -Owned	9	2
Burke, Oliver	Entergy Services, Inc.	Investor -Owned	8	2 (1 Proxy)
Knottek, Jeff	City Utilities of Springfield, MO	Municipal	8	3
Langthorn IV, Jacob	Oklahoma Gas + Electric	Investor -Owned	9	2
Malone, Paul (*)	Nebraska Public Power District	State Agencies	11	0
Ross, Richard	American Electric Power	Investor -Owned	10	1
*Standifer, Chris	Kansas City Power & Light	Investor -Owned	5 / 7	2 (1 Proxy)
Tynes, Keith	East Texas Electric Coop.	Cooperative	10	1
Warren, Bary (**)	Empire District Electric	Investor -Owned	11	0
*Hooton, Brett	Southwest Power Pool	Staff Secretary	10	1
*Kelly, David	Southwest Power Pool	Staff Secretary	4 / 4	0

**Only on Committee for part of the assessment period.*

() Chair*

*(**) Vice Chair*

Please list the number of members represented in the following areas:

Transmission Owners	Transmission Users
5	4

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
6	1	1	1				

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **43**

MEETINGS HELD TO DATE: **Live: 7 Teleconference: 11**

AVERAGE LENGTH OF MEETINGS: **6:15**

NUMBER OF VOTES TAKEN: **12**

*MEETING COST(S): **\$11,556.28**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

- Initial development of the Seams Projects Policy Paper
- Implementation of the Order 1000 Interregional Planning Process with MISO
- Development of JOA enhancements on an agreement with MISO on the calculation of Market Flow
- Development of the Negotiations Policy Paper
- Evaluation of the WAPA/Basin/Heartland Integration Study
- Development of an Emergency Energy Assistance Agreement with MISO

MAJOR PENDING ISSUES BEFORE THE GROUP:

- Continuation of the Order 1000 Interregional Planning Process with MISO
- Review of the Market-to-Market implementation
- MISO Unaccounted For Flows

SPP Organizational Group Self-Evaluation/Assessment
(August 2013 – July 2014)

GROUP NAME: **Transmission Working Group**

CHARTER/SCOPE UPDATE: Attached Charter/Scope has been reviewed: **Yes**

MEMBER ROSTER/ATTENDANCE:

Member	Company	Sector	# Present	# Absent
Awad, Mohammad	Westar Energy-Kansas Gas & Electric	Investor Owned	13	3 (2 Proxies)
Benson, Scott	Lincoln Electric System	Municipal	13	3 (3 Proxies)
Boshears, John	City Utilities Springfield	Municipal	16	0
Fulton, John	Xcel Energy	Cooperative	15	1 (1 Proxy)
Fultz, Joe	Grand River Dam Authority	State Agency	13	3 (1 Proxy)
Hyde, Travis (**)	Oklahoma Gas & Electric Co	Investor Owned	13	3 (2 Proxies)
Lenihan, Dan	Omaha Public Power District	State Agency	15	1 (1 Proxy)
Lindstrom, Randy	Nebraska Public Power District	State Agency	15	1 (1 Proxy)
McAvoy, Jim	Oklahoma Municipal Power Authority	Municipal	12	4
McGee, Matthew	AEP	Investor Owned	16	0
McNeil, Nathan	Midwest Energy, Inc.	Cooperative	14	2 (1 Proxy)
Morris, Nate	Empire District Electric Co.	Investor Owned	13	3
Mueller, Michael	Arkansas Electric Coop Corp	Cooperative	15	1 (1 Proxy)
Myers, Alan	ITC Great Plains, LLC	Independent Transmission Co	16	0
Payne, John	Kansas Electric Power Co.	Cooperative	15	1
Shook, Jason	GDS Associates	Cooperative	14	2 (1 Proxy)
Smith, Tim	Western Farmers Electric Coop	Cooperative	13	3 (1 Proxy)
*Stebbins, Jeff	Tri-County Electric Coop, Inc.	Cooperative	6/10	4
*Swearingen, Mike	Tri-County Electric Coop, Inc.	Cooperative	1/4	3 (3 Proxies)
Williams, Noman	Sunflower Electric Power Corp	Cooperative	13	3 (1 Proxy)
Wyble, Harold	Kansas City Power & Light Co.	Investor Owned	16	0
Gott, Tony	Associated Electric Coop	Liaison	8/8	0
Sargent, David	Southwestern Power Admin	Liaison	1	15
Watson, Kyle	Entergy Services, Inc.	Liaison	14	2
*Rachel Hulett	Southwest Power Pool	Staff Secretary	3/3	0
*Holland, Jody	Southwest Power Pool	Staff Secretary	13/13	0

**Only on Committee for part of the assessment period*

() Chair*

*(**) Vice Chair*

Please list the number of members represented in the following areas:

Transmission Owners	Transmission Users
10	11

Sectors							
Investor Owned Utility	Cooperative	Municipal	State/Federal	Independent Power Producer/Marketer	Alternate Power/Public Interest	Large Retail	Small Retail
6	9	3	3				

AVERAGE OVERALL ATTENDANCE (INCLUDING NON-GROUP MEMBERS): **56**

MEETINGS HELD TO DATE: **Live: 4** **Teleconference: 12**

AVERAGE LENGTH OF MEETINGS: **5:18**

NUMBER OF VOTES TAKEN: **64**

***MEETING COST(S):** **\$32,899.07**

** Meeting costs include hotel expenses (room rental, A/V, food and beverage), estimate of teleconference expenses, and Director fees for attendance.*

MAJOR ACCOMPLISHMENTS/ISSUES ADDRESSED BY THE GROUP:

1. Altering ITPNT cycle from a January start date to a May start date to allow more time to complete the study.
2. High Priority Incremental Load Study Completion and Approval
3. Reviewed and Reliability Limits Trigger by looking at trending data from previous ITPNT Assessments

MAJOR PENDING ISSUES BEFORE THE GROUP:

1. Assessing the reliability impacts of EPA Rule 111d on the SPP transmission system
2. 2016 ITP10
3. Planning Improvement Task Force
4. Implementing changes for TPL-001-4 for the 2015 TPL Assessment

2014 Organizational Group Survey Analysis

Overview
Respondents were asked to select a score from 1 - 5 with 1 being a strong disagreement to the statement and 5 being a strong agreement with statement.
The table below shows overall response rates and overall effectiveness scores by Organizational Group in alphabetical order. Many group responses rates were down this year, and the average response overall is the lowest in five years.
The Cost Allocation Working Group had the highest overall effectiveness. The lowest effectiveness score was the Systems Protection and Control Working Group.
Overall average effectiveness is 4.4, which is a new record
Every score across all groups and questions was 3.0 or higher.

Group	Response rate						Overall effectiveness					
	2014	2013	2012	2011	2010	2009	2014	2013	2012	2011	2010	*2009
Business Practices Working Group	55%	71%	60%	64%	82%	n/a	4.4	4.4	4.2	4.3	4.6	3.8
Change Working Group	52%	63%	61%	44%	65%	38%	4.2	4.1	3.9	4.3	4.2	3.3
Corporate Governance Committee	88%	100%	88%	88%	75%	43%	4.9	4.5	4.7	4.4	4.5	3.2
Cost Allocation Working Group	25%	67%	67%	50%	33%	27%	5.0	4.7	4.3	3.8	4.0	3.3
Credit Practices Working Group	78%	75%	80%	67%	n/a	n/a	4.4	4.0	4.5	4.0	n/a	n/a
Critical Infrastructure Protection Working Group	65%	53%	71%	75%	69%	27%	4.0	4.5	4.3	4.6	4.6	4.3
Economic Studies Working Group	56%	63%	81%	67%	71%	38%	4.4	4.1	4.2	3.5	3.9	4.3
Finance Committee	57%	86%	86%	86%	86%	30%	4.8	4.8	4.8	4.5	4.2	3.7
Generation Working Group	56%	50%	60%	22%	50%	38%	3.0	4.3	4.4	3.5	4.2	2.8
Human Resources Committee	86%	86%	71%	100%	86%	40%	4.5	3.8	3.6	3.7	4.3	3.3
Market Working Group	47%	74%	41%	63%	81%	38%	4.7	3.9	4.1	4.3	4.2	3.2
Markets and Operations Policy Committee	30%	37%	46%	48%	47%	33%	4.2	4.3	3.8	3.7	3.9	3.2
Model Development Working Group	92%	100%	77%	100%	92%	48%	3.9	4.0	4.0	3.9	3.9	2.8
Project Cost Working Group	59%	65%	63%	N/a	N/a	N/a	4.7	4.4	4.5	N/a	N/a	N/a
Operating Reliability Working Group	80%	67%	94%	87%	77%	38%	4.5	3.7	4.2	4.2	4.2	3.6
Operations Training Working Group	58%	70%	92%	83%	92%	45%	4.3	4.4	4.5	4.6	4.7	3.7
Oversight Committee	75%	100%	100%	100%	100%	100%	5.0	4.8	4.8	4.8	4.8	3.5
Project Cost Working Group	65%	65%	63%	N/a	N/a	N/a	4.7	4.4	4.5	N/a	N/a	N/a
Regional Compliance Working Group	65%	N/a	N/a	N/a	N/a	N/a	4.7	N/a	N/a	N/a	N/a	N/a
Regional Tariff Working Group	77%	67%	52%	71%	67%	43%	4.7	4.7	3.7	4.2	4.2	3.5
Seams Steering Committee	64%	70%	40%	N/a	N/a	N/a	4.0	4.0	4.3	N/a	N/a	N/a
Strategic Planning Committee	67%	83%	92%	100%	92%	43%	4.9	4.2	4.4	4.3	4.2	3.1
Systems Protection and Control Working Group	58%	62%	69%	77%	77%	38%	3.7	4.5	3.9	4.5	3.5	3.6
Transmission Working Group	67%	54%	82%	79%	67%	41%	4.1	3.9	3.9	3.7	4.0	3.4
Average	63%	71%	71%	74%	74%	42%	4.4	4.3	4.2	4.1	4.2	3.5

* Note: Overall effectiveness was measured in a different way in 2009

Business Practices Working Group		2014	2013	2012	2011	2010
Number of members		11	7	10	11	11
Number of responses		6	5	6	7	9
Response rate		55%	71%	60%	64%	82%
Overall effectiveness score		4.4	4.4	4.2	4.3	4.6
Lowest score						
Highest score						
Question	Average score					
	2014	2013	2012	2011	2010	
The agenda reflects the actions to be taken during the meeting.	4.8	4.4	4.0	4.1	4.2	
Meeting materials are provided in a timely manner.	4.3	4.4	4.0	4.0	4.1	
The information provided prior to the meeting is utilized during the meeting.	4.8	4.5	4.3	4.1	4.2	
The information presented in meetings is clear.	4.7	4.3	4.2	n/a	n/a	
Meeting minutes are an accurate reflection of the meeting.	4.8	4.4	4.3	4.1	4.2	
Additional comments:						
Item #3. Meeting materials not consistently provided to Secretary in a timely manner for public posting.						
Well organized group.						
Membership represents the diversity of the SPP organization.	4.3	4.0	4.2	4.3	4.1	
Membership has the necessary expertise and/or skills to accomplish its goals.	4.3	4.4	4.3	4.0	4.1	
Members come prepared to meetings.	4.3	4.0	4.2	3.4	3.8	
Members are committed to participate and accomplish the group's goals.	4.5	4.0	4.3	3.9	4.3	
Members are supportive and respectful of the individual needs and differences of group members.	4.5	4.6	4.3	4.3	4.3	
Additional comments:						
Members are engaged during the meeting.	4.3	4.0	4.2	4.0	4.2	
Decisions are identified and action is recommended.	4.8	4.4	4.0	4.1	4.1	
Facilitation is sufficient to guide discussion.	4.7	4.4	4.0	4.1	3.9	
Dissenting voices are heard.	4.8	4.6	4.2	4.0	3.9	
I depart with a feeling that we have accomplished something.	4.5	4.4	4.0	4.0	4.2	
Additional comments:						
The chair seeks input, and organizational group members are able to influence key decisions and plans.	4.8	4.4	4.8	4.4	4.3	
The chair is supportive and respectful of the individual needs and differences of group members.	4.8	4.6	4.5	4.6	4.2	
The chair keeps the group on task to achieve appropriate outcomes.	4.8	4.4	4.5	4.1	4.1	
The chair ensures follow-through on questions and commitments.	4.8	4.5	4.5	4.3	4.2	
Additional comments:						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure						
Better coordination among organizational groups. Groups often schedule meetings that conflict with other SPP organizational group meetings. Likewise, many groups have common members, but meeting are scheduled on consecutive days in different cities.						
Other comments						



Change Working Group	2014	2013	2012	2011	2010
Number of members	33	35	41	41	20
Number of responses	17	22	25	18	13
Response rate	52%	63%	61%	44%	65%
Overall effectiveness score	4.2	4.1	3.9	4.3	4.5
Lowest score					
Highest score					
Question	Average score				
	2014	2013	2012	2011	2010
The agenda reflects the actions to be taken during the meeting.	4.4	4.3	4.2	4.0	4.5
Meeting materials are provided in a timely manner.	4.0	3.5	3.5	3.7	4.2
The information provided prior to the meeting is utilized during the meeting.	4.4	4.3	4.1	4.1	4.1
The information presented in meetings is clear.	4.2	4.1	3.9	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.	4.4	4.4	4.0	3.9	4.4
Additional comments:					
It would be great if Agendas could be distributed a little further in advance, as well as determining if meetings will be held face-to-face or net conference. Travel cancellation fees can be costly, as well as waiting to book when agenda is distributed.					
Timeliness of materials are improving as the backlog of project especially Integrated Marketplace have slowed.					
Membership represents the diversity of the SPP organization.	4.3	4.3	4.3	4.1	3.8
Membership has the necessary expertise and/or skills to accomplish its goals.	4.4	4.3	4.1	3.6	3.8
Members come prepared to meetings.	3.8	3.7	3.6	3.3	3.9
Members are committed to participate and accomplish the group's goals.	4.2	4.1	3.7	3.5	4.1
Members are supportive and respectful of the individual needs and differences of group members.	4.5	4.4	4.2	3.9	4.4
Additional comments:					
Members are engaged during the meeting.	3.9	3.9	3.7	3.6	4.2
Decisions are identified and action is recommended.	4.1	4.0	3.9	3.7	4.5
Facilitation is sufficient to guide discussion.	4.1	4.2	4.1	4.0	4.4
Dissenting voices are heard.	4.2	3.7	4.1	3.8	4.3
I depart with a feeling that we have accomplished something.	3.8	4.5	3.7	3.4	4.3
Additional comments:					
Most CWG meetings are a waste of time.					
I believe there are, at times, side conversations that would benefit the whole group, as well as members working together outside the group would benefit as a whole as well.					
Their haven't been many decisions and recommendations since I joined the committee.					
The chair seeks input, and organizational group members are able to influence key decisions and plans.	4.2	4.5	4.3	4.1	4.5
The chair is supportive and respectful of the individual needs and differences of group members.	4.4	4.6	4.5	4.3	4.6
The chair keeps the group on task to achieve appropriate outcomes.	4.1	4.2	4.3	4.1	4.5
The chair ensures follow-through on questions and commitments.	4.3	4.2	4.4	4.1	4.6
Additional comments:					
I very much enjoy working with this group of members.					
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure					
Some sort of documentation/training for new members would be of benefit - showing how the CWG fits in the SPP structure and how what we do affects the organization as a whole. (i.e. CWG recommends an action, MWG votes on it, goes to MOPC, etc.)					
I would like to spend more time in the group before making any recommendations for improvements.					
if they were in the same location to eliminate having to travel in between meetings and check into an additional hotel. 2. 1. I like having the meetings in Dallas due to the fact that it is a direct flight but I find it more valuable to have SPP staff available at the meetings and think it may be unproductive to have many of them fly to dallas when they have a good facility in Little Rock. 3. We get to interact with SPP staff quite often. Staff will tell us their job title and what their job somewhat encompasses, but looking at it from the Operational perspective, it would be nice to see where they are in the SPP org Chart. Who do they supervise or who is their supervisor.					
More engagement from members and market participants who are not currently represented on the CWG.					
I have been on the CWG for less than a year and find that the group performs well and is aware of agenda timelines and has opted for net conferences several times to avoid unnecessary trips to Dallas. I have enjoyed the group thus far.					
1- More use of net-conferences when practical to avoid travel expenses and time away from office.					
Other comments					
Please announce changes in face to face meeting schedules as far as advance as possible. Most people make flight reservations more than 2 weeks in advance.					
Would like to see more meetings in Little Rock in 2015.					

Corporate Governance Committee		2014	2013	2012	2011	2010
Number of members		8	8	8	8	8
Number of responses		7	8	7	7	6
Response rate		88%	100%	88%	88%	75%
Overall effectiveness score		4.9	4.5	4.7	4.4	4.5
Lowest score						
Highest score						
Question		Average score				
		2014	2013	2012	2011	2010
The agenda reflects the actions to be taken during the meeting.		4.7	4.3	4.7	4.4	4.5
Meeting materials are provided in a timely manner.		4.6	4.4	4.6	4.4	4.3
The information provided prior to the meeting is utilized during the meeting.		4.4	4.3	4.6	4.1	4.5
The information presented in meetings is clear.		4.4	4.3	4.4	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.		4.7	4.5	4.4	4.9	4.5
Additional comments:						
I think we have made valuable improvements to the material and formatting of the information for candidates for committees and working groups.						
Membership represents the diversity of the SPP organization.		4.9	4.7	4.7	4.4	4.5
Membership has the necessary expertise and/or skills to accomplish its goals.		4.6	4.5	4.6	4.6	4.3
Members come prepared to meetings.		4.7	4.5	4.7	4.6	4.2
Members are committed to participate and accomplish the group's goals.		4.9	4.6	4.7	4.6	4.3
Members are supportive and respectful of the individual needs and differences of group members.		4.7	4.5	4.7	4.4	4.5
Additional comments:						
I continue to be impressed with the active engagement of the members and staff that participate in the meetings.						
Members are engaged during meetings.		4.9	4.5	4.4	4.3	4.0
Decisions are identified and action is recommended.		4.7	4.5	4.6	4.4	4.3
Facilitation is sufficient to guide discussion.		4.7	4.6	4.7	4.6	4.5
Dissenting voices are heard.		4.7	4.6	4.7	4.6	4.7
I depart with a feeling that we have accomplished something.		4.7	4.3	4.6	4.4	4.2
Additional comments:						
The chair seeks input, and organizational group members are able to influence key decisions and plans.		4.7	4.6	4.7	4.5	4.6
The chair is supportive and respectful of the individual needs and differences of group members.		4.7	4.6	4.7	4.5	4.6
The chair keeps the group on task.		4.7	4.6	4.7	4.3	4.6
The chair ensures follow-through on questions and commitments.		4.7	4.8	4.7	4.2	4.4
Additional comments:						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure						
Follow through on director succession.						
Since I am a relatively new addition to the group, I appreciate hearing the history of how prior decisions were made and what events transpired that lead us to our current state.						
When legal negotiation is required, the negotiation should be preparatory to the Committee meeting. Need to be constantly aware of processes that could lead to parochial power being used in the nomination processes.						
Other comments						
In most circumstances, the group accomplishes its goal, especially with regard to making candidate recommendations. Sometimes items are brought before the group and it is not clear if the CGC is really the appropriate body to address the items, but the group does a good job of discussing the issue and determining the appropriate committee of jurisdiction.						

Cost Allocation Working Group		2014	2013	2012	2011	2010
Number of members		8	9	9	10	12
Number of responses		2	6	6	5	4
Response rate		25%	67%	67%	50%	33%
Overall effectiveness score		5.0	4.7	4.3	3.8	4.0
Lowest score						
Highest score						
Question	Average score					
	2014	2013	2012	2011	2010	
The agenda reflects the actions to be taken during the meeting.	5.0	4.8	4.9	4.2	3.8	
Meeting materials are provided in a timely manner.	4.5	4.5	4.3	3.2	2.5	
The information provided prior to the meeting is utilized during the meeting.	5.0	4.8	4.9	4.0	3.5	
The information presented in meetings is clear.	5.0	4.5	4.1	n/a	n/a	
Meeting minutes are an accurate reflection of the meeting.	4.5	4.7	4.6	2.6	3.3	
Additional comments:						
Membership represents the diversity of the SPP organization.	4.5	5.0	4.3	4.2	3.0	
Membership has the necessary expertise and/or skills to accomplish its goals.	4.5	4.8	4.0	4.0	3.3	
Members come prepared to meetings.	4.5	4.5	4.3	3.6	3.0	
Members are committed to participate and accomplish the group's goals.	4.5	5.0	4.4	4.0	3.5	
Members are supportive and respectful of the individual needs and differences of group members.	4.0	5.0	4.7	4.4	3.3	
Additional comments:						
Members are engaged during the meeting.	4.0	4.5	4.3	3.8	3.8	
Decisions are identified and action is recommended.	4.5	4.8	4.7	4.2	3.5	
Facilitation is sufficient to guide discussion.	4.5	4.7	4.3	3.8	3.8	
Dissenting voices are heard.	3.0	4.2	4.3	3.8	3.5	
I depart with a feeling that we have accomplished something.	4.0	4.7	4.1	4.2	2.8	
Additional comments:						
The chair seeks input, and organizational group members are able to influence key decisions and plans.	5.0	5.0	4.8	3.8	3.3	
The chair is supportive and respectful of the individual needs and differences of group members.	5.0	5.0	4.6	3.8	3.0	
The chair keeps the group on task to achieve appropriate outcomes.	5.0	5.0	4.7	3.8	3.0	
The chair ensures follow-through on questions and commitments.	5.0	5.0	4.6	3.6	3.3	
Additional comments:						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure						
Other comments						

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Credit Practices Working Group		2014	2013	2012	2011	2010
Number of members		9	8	10	6	N/a
Number of responses		7	6	8	4	N/a
Response rate		78%	75%	80%	67%	N/a
Overall effectiveness score		4.4	4.0	4.5	4.0	N/a
Lowest score						N/a
Highest score						N/a
Question	Average score					
	2014	2013	2012	2011	2010	
The agenda reflects the actions to be taken during the meeting.		5.0	4.5	4.5	4.5	N/a
Meeting materials are provided in a timely manner.		4.9	4.2	4.4	3.8	N/a
The information provided prior to the meeting is utilized during the meeting.		5.0	4.3	4.4	4.3	N/a
The information presented in meetings is clear.		4.6	4.0	4.3	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.		5.0	4.0	4.4	4.3	N/a
Additional comments:						
Membership represents the diversity of the SPP organization.		4.3	3.5	3.9	4.0	N/a
Membership has the necessary expertise and/or skills to accomplish its goals.		4.6	3.7	4.0	3.5	N/a
Members come prepared to meetings.		4.0	3.3	3.9	3.5	N/a
Members are committed to participate and accomplish the group's goals.		4.3	3.7	4.0	3.5	N/a
Members are supportive and respectful of the individual needs and differences of group members.		4.7	4.3	4.1	4.0	N/a
Additional comments:						
Members are engaged during the meeting.		4.4	3.5	4.0	3.8	N/a
Decisions are identified and action is recommended.		4.4	3.8	4.3	4.0	N/a
Facilitation is sufficient to guide discussion.		4.7	4.0	4.3	4.0	N/a
Dissenting voices are heard.		4.4	3.7	4.0	4.0	N/a
I depart with a feeling that we have accomplished something.		4.3	3.7	4.3	4.0	N/a
Additional comments:						
more opinions would be good						
The chair seeks input, and organizational group members are able to influence key decisions and plans.		4.5	4.3	4.6	4.0	N/a
The chair is supportive and respectful of the individual needs and differences of group members.		4.5	4.5	4.7	4.0	N/a
The chair keeps the group on task to achieve appropriate outcomes.		4.3	4.3	4.6	3.8	N/a
The chair ensures follow-through on questions and commitments.		4.3	4.3	4.6	4.3	N/a
Additional comments:						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure						
the timeliness of system implementations for CPWG is not very fast, but not sure if there is an opportunity to improve given bottleneck of all SPP projects.						
I think the biggest improvement would come from increased member participation.						
1. Solicit more topics of discussion from Market Participants. 2. Solicit guest speakers internally to SPP and external industry experts on credit topics. 3. Conduct an annual CPWG face-to-face meeting.						
Other comments						
I am relatively new to the group. The only change I have seen come through is the TCR collateral netting. It was executed quickly in response to market participants' wishes. I thought the CPWG did well handling the request.						
Scott Smith is an effective SPP representative for the CPWG.						

Critical Infrastructure Protection Working Group		2014	2013	2012	2011	2010
Number of members		17	17	17	16	16
Number of responses		11	9	12	12	11
Response rate		65%	53%	71%	75%	69%
Overall effectiveness score		4.0	4.5	4.3	4.8	4.6
Lowest score						
Highest score						
Question	Average score					
	2014	2013	2012	2011	2010	
The agenda reflects the actions to be taken during the meeting.		4.6	4.6	4.6	4.8	4.6
Meeting materials are provided in a timely manner.		4.6	4.3	4.5	4.4	4.4
The information provided prior to the meeting is utilized during the meeting.		4.6	4.3	4.5	4.5	4.5
The information presented in meetings is clear.		4.6	4.3	4.6	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.		4.5	4.6	4.5	4.7	4.5
Additional comments:						
The CIPWG Secretary does an excellent job in ensuring that meeting materials are provided in a timely fashion.						
Good allocation of time. Well organized for attaining objectives. The agenda is structured to provide for direction and focus.						
Membership represents the diversity of the SPP organization.		4.4	4.2	4.4	4.5	4.3
Membership has the necessary expertise and/or skills to accomplish its goals.		4.4	4.6	4.6	4.7	4.3
Members come prepared to meetings.		4.2	4.1	4.4	4.3	4.2
Members are committed to participate and accomplish the group's goals.		4.3	4.3	4.5	4.7	4.5
Members are supportive and respectful of the individual needs and differences of group members.		4.6	4.6	4.7	4.7	4.6
Additional comments:						
Members are engaged during the meeting.		4.4	4.7	4.5	4.7	4.5
Decisions are identified and action is recommended.		4.3	4.2	4.5	4.5	4.3
Facilitation is sufficient to guide discussion.		4.6	4.4	4.6	4.6	4.5
Dissenting voices are heard.		4.6	4.4	4.4	4.6	4.5
I depart with a feeling that we have accomplished something.		4.1	4.1	4.3	4.5	4.6
Additional comments:						
Productive discussions. Everyone has a chance of being heard.						
Though the discussions are great, there are rarely action items. However, this group started the CIP v5 Transition User Group, which has been beneficial.						
The chair seeks input, and organizational group members are able to influence key decisions and plans.		4.6	4.5	4.5	4.8	4.9
The chair is supportive and respectful of the individual needs and differences of group members.		4.6	4.8	4.5	4.8	4.9
The chair keeps the group on task to achieve appropriate outcomes.		4.5	4.5	4.4	4.7	4.7
The chair ensures follow-through on questions and commitments.		4.5	4.6	4.5	4.8	4.6
Additional comments:						
These comments are specific to Robert McClanahan and not the new chair. We need to insure the chair and vice chair positions have some diversity in experience and companies that they represent.						
The Chair is an excellent meeting leader and facilitator. He always sets the meeting tone and ties discussions together between interrelated topics.						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure						
Diversity in leadership of this group in experience and company representation.						
This group is already doing an amazing job!						
1) Ask for CIP v5 interpretations from the group and work with the SPP-RE to ensure that the SPP and the entities agree. 2) We need more discussion on Low Impact Physical Security. This will include the required controls, how people are meeting them, and cost effective solutions for those entities that may still need more controls.						
Other comments						
Meetings are concluded with meeting summarization, made decisions, delegation of task, deadlines and required actions by members.						
This group is doing a very good job of staying on top of the cyber security issues. Changes seem to be never ending and challenges to staff on cyber security get more difficult. This working group is a very valuable resource to our utility.						

Economic Studies Working Group		2014	2013	2012	2011	2010
Number of members		16	16	16	15	17
Number of responses		9	10	13	10	12
Response rate		56%	63%	81%	67%	71%
Overall effectiveness score		4.4	4.1	4.2	3.5	3.9
Lowest score						
Highest score						
Question		Average score				
		2014	2013	2012	2011	2010
The agenda reflects the actions to be taken during the meeting.		4.8	4.5	4.5	4.3	3.9
Meeting materials are provided in a timely manner.		3.8	3.5	3.5	2.5	3.2
The information provided prior to the meeting is utilized during the meeting.		4.6	4.1	4.5	4.3	4.2
The information presented in meetings is clear.		4.2	4.1	4.1	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.		4.6	4.2	3.8	4.0	4.2
Additional comments:						
Could always use more time in reviewing meeting materials						
The meeting materials could be more timely but most of us understand the work load of SPP staff hinders this.						
Staff has made progress over the past year in providing meeting materials in a timely manner for use during working group meeting.						
Membership represents the diversity of the SPP organization.		4.4	4.4	4.4	4.2	4.3
Membership has the necessary expertise and/or skills to accomplish its goals.		4.6	4.1	4.2	3.9	4.3
Members come prepared to meetings.		4.2	3.7	3.5	3.2	3.7
Members are committed to participate and accomplish the group's goals.		4.7	4.0	3.9	4.1	4.0
Members are supportive and respectful of the individual needs and differences of group members.		4.7	4.3	3.9	3.9	3.9
Additional comments:						
Preparing for meetings is sometimes difficult if the meeting materials are not as timely as they should be. Also, the members work load is also at times very demanding resulting in not having enough time to thoroughly review the materials and review for the meeting. Another hinderance in being as prepared as should be is the overlapping of actions of other groups which have influence on ESWG decisions and having knowledge of these other decisions in how they may interact with these ESWG discussions.						
Members are engaged during the meeting.		4.3	4.2	4.0	3.9	3.8
Decisions are identified and action is recommended.		4.6	4.3	4.2	4.1	4.0
Facilitation is sufficient to guide discussion.		4.5	4.1	4.1	4.0	4.0
Dissenting voices are heard.		4.3	4.4	4.4	3.9	4.3
I depart with a feeling that we have accomplished something.		4.2	4.1	4.1	3.9	3.8
Additional comments:						
Some of the agenda items take numerous meetings due to discussion and complexity. On those days, sometimes it feels that we didn't accomplish much.						
The metric review this year highlighted the widely varying perspectives of SPP membership on these important topics. Staff did an excellent job of listening to these varying perspectives and bringing back alternative proposals and examples to address those perspectives. Their efforts were critical in helping the group to move toward a final recommendation.						
The chair seeks input, and organizational group members are able to influence key decisions and plans.		4.4	4.4	4.2	4.1	4.1
The chair is supportive and respectful of the individual needs and differences of group members.		4.8	4.4	4.2	4.2	4.1
The chair keeps the group on task to achieve appropriate outcomes.		4.4	4.1	4.2	3.9	3.7
The chair ensures follow-through on questions and commitments.		4.6	4.3	4.2	3.5	3.8
Additional comments:						
We could not have a better chair.						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure						
Move the meeting around the footprint Schedule longer less frequent meetings Schedule in coordination with other SPP group meetings (no conflict)						
1. Try to get meeting materials out in a timely manner without additional updates.						
Provide meeting materials on the internet ASAP. Sometimes its just prior to the meeting and gives no review time. Aim to keep the meeting conversation on topic - a good job is done with this but it could be a little better. Try to improve on coordination with other group discussions, such as the TWG. Again, this is OK but could be better.						
Other comments						

Finance Committee		2014	2013	2012	2011	2010
Number of members		7	7	7	7	7
Number of responses		4	6	6	6	6
Response rate		57%	86%	86%	86%	86%
Overall effectiveness score		4.8	4.8	4.8	4.5	4.2
Lowest score						
Highest score						
Question	Average score					
	2014	2013	2012	2011	2010	
The agenda reflects the actions to be taken during the meeting.		5.0	4.8	4.8	4.7	4.5
Meeting materials are provided in a timely manner.		4.2	4.8	4.0	4.2	4.2
The information provided prior to the meeting is utilized during the meeting.		4.8	4.8	4.5	4.3	4.0
The information presented in meetings is clear.		4.4	4.5	4.7	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.		4.6	5.0	4.7	4.7	4.2
Additional comments:						
The quality and responsiveness of materials for meetings continues to reflect good improvement. While meeting discussions occasionally go off-topic, the quality of the discussions and the effectiveness of the meetings continue to get better.						
Membership represents the diversity of the SPP organization.		4.4	4.0	4.2	4.3	4.2
Membership has the necessary expertise and/or skills to accomplish its goals.		4.8	4.8	4.3	4.3	4.5
Members come prepared to meetings.		4.2	4.7	4.3	4.0	3.8
Members are committed to participate and accomplish the group's goals.		4.6	4.7	4.8	4.5	4.0
Members are supportive and respectful of the individual needs and differences of group members.		4.6	4.7	4.5	4.7	4.2
Additional comments:						
Members are engaged during the meeting.		4.8	4.8	4.8	4.3	4.2
Decisions are identified and action is recommended.		4.4	4.8	4.7	4.7	4.0
Facilitation is sufficient to guide discussion.		4.4	4.5	4.7	4.3	4.0
Dissenting voices are heard.		4.8	4.8	4.8	4.6	4.5
I depart with a feeling that we have accomplished something.		4.4	4.8	4.8	4.2	4.0
Additional comments:						
Many of the topics that make up the agenda typically attract varying opinions on what decisions should be made. The budget process is an obvious example. The Committee chair does a very good job of navigating through the differing views to strike a good balance and an supportable outcome.						
The chair seeks input, and organizational group members are able to influence key decisions and plans.		4.8	4.8	4.8	4.7	4.7
The chair is supportive and respectful of the individual needs and differences of group members.		4.8	4.8	4.8	4.8	4.7
The chair keeps the group on task to achieve appropriate outcomes.		3.8	4.5	4.3	3.7	3.5
The chair ensures follow-through on questions and commitments.		4.6	4.5	4.7	4.6	4.2
Additional comments:						
The chair does an impressive job of soliciting input and advancing a process that leads to good decisions. He works hard, both during the meeting and in preparation for the meeting, to insure that all foundational needs are in place.						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall						
There seems to be somewhat of a hesitance on the part of staff to provide a specific recommendation for an issue that is part of the Finance Committee agenda. My preference would be for staff to weigh in with and advocate for solutions for various issues to be addressed as part of a committee meeting.						
Other comments						
Great deliberations and inciteful discussions.						
The chair has worked hard and the staff participants have also contributed significantly to a much improved quality of information to support the committee as it addresses various topics. Staff is responsive to requests for additional information.						

Generation Working Group	2014	2013	2012	2011	2010
Number of members	9	8	10	9	10
Number of responses	5	4	6	2	5
Response rate	56%	50%	60%	22%	50%
Overall effectiveness score	3.0	4.3	4.4	3.5	4.2
Lowest score					
Highest score					
Question	Average score				
	2014	2013	2012	2011	2010
The agenda reflects the actions to be taken during the meeting.	3.8	4.8	4.2	3.5	4.2
Meeting materials are provided in a timely manner.	3.6	4.8	4.0	3.5	4.0
The information provided prior to the meeting is utilized during the meeting.	4.0	4.8	4.0	4.0	4.0
The information presented in meetings is clear.	3.4	4.8	4.2	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.	3.8	4.5	4.2	4.0	4.0
Additional comments:					
Membership represents the diversity of the SPP organization.	3.6	4.3	4.6	4.0	4.0
Membership has the necessary expertise and/or skills to accomplish its goals.	4.0	4.5	4.4	4.0	4.2
Members come prepared to meetings.	3.8	4.0	4.2	3.5	4.2
Members are committed to participate and accomplish the group's goals.	4.0	4.3	4.2	4.0	4.0
Members are supportive and respectful of the individual needs and differences of group members.	3.8	4.8	4.4	4.0	4.0
Additional comments:					
It appears this group works on some items but doesn't have respect from the other working groups and often times lacks getting traction or other groups feel like they are getting stepped on with what comes out of this group. I think better clarification of what the responsibility of this group is needed. Also there are two strong members of the group that are not really willing to listen to others opinions or suggestions.					
Members are engaged during the meeting.	4.3	4.8	4.4	4.0	4.2
Decisions are identified and action is recommended.	3.6	4.5	4.4	4.0	3.8
Facilitation is sufficient to guide discussion.	3.4	4.5	4.2	4.0	4.2
Dissenting voices are heard.	3.4	4.8	4.4	4.0	4.2
I depart with a feeling that we have accomplished something.	3.2	4.3	4.2	3.0	3.8
Additional comments:					
The chair seeks input, and organizational group members are able to influence key decisions and plans.	4.2	4.8	4.6	4.0	4.2
The chair is supportive and respectful of the individual needs and differences of group members.	4.4	4.8	4.6	4.0	4.4
The chair keeps the group on task to achieve appropriate outcomes.	4.0	4.8	4.2	4.0	4.0
The chair ensures follow-through on questions and commitments.	3.8	4.8	4.4	4.0	4.2
Additional comments:					
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure					
-New Chair -More direction on what needs to be addressed -Better SPP support on analysis items The last meeting we spent ~two hours drafting a response letter to the RCWG, I think there is a better use of time to have everyone around than that.					
Updated Charter that includes the Criteria Sections owned by the GWG Annual Goals/Priorities Schedule meetings as needed to accomplish goals (more or less as needed to meet goals)					
Staff needs to have the time to devote more work for GWG behind the scene to make meeting more many other task and is not allowed the proper time to preform GWG work, hence the meeting are not as effective as the should be.					
The Group will need to work closely with the GECTF and the CMTF as those task forces develop criteria or protocols to support their missions. The GWG will need to review its Charter based on the outcome of the CMTF. Group needs to strive to meet in person at least once a year.					
Other comments					

Human Resources Committee	2014	2013	2012	2011	2010
Number of members	7	7	7	7	7
Number of responses	6	6	5	7	6
Response rate	86%	86%	71%	100%	86%
Overall effectiveness score	4.5	3.8	3.6	3.7	4.3
Lowest score					
Highest score					
Question	Average score				
	2014	2013	2012	2011	2010
The agenda reflects the actions to be taken during the meeting.	4.3	4.2	4.2	4.4	4.0
Meeting materials are provided in a timely manner.	4.3	3.8	3.0	4.3	3.5
The information provided prior to the meeting is utilized during the meeting.	4.3	4.0	3.6	4.1	4.2
The information presented in meetings is clear.	4.2	3.7	3.6	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.	4.2	4.2	3.8	4.5	4.2
Additional comments:					
Membership represents the diversity of the SPP organization.	4.2	4.0	4.2	4.3	4.5
Membership has the necessary expertise and/or skills to accomplish its goals.	4.5	4.3	4.0	4.3	4.2
Members come prepared to meetings.	4.3	4.0	4.0	4.3	4.0
Members are committed to participate and accomplish the group's goals.	4.5	4.0	4.2	4.4	4.5
Members are supportive and respectful of the individual needs and differences of group members.	4.3	4.2	4.2	4.4	4.5
Additional comments:					
Members are engaged during the meeting.	4.5	4.0	4.2	4.4	4.2
Decisions are identified and action is recommended.	4.5	4.2	4.0	4.3	4.0
Facilitation is sufficient to guide discussion.	4.5	3.5	3.8	4.3	4.2
Dissenting voices are heard.	4.5	3.8	4.2	4.6	4.7
I depart with a feeling that we have accomplished something.	4.7	4.0	3.6	4.3	3.8
Additional comments:					
The chair seeks input, and organizational group members are able to influence key decisions and plans.	4.4	4.2	4.2	4.6	4.8
The chair is supportive and respectful of the individual needs and differences of group members.	4.7	3.5	3.4	4.7	4.8
The chair keeps the group on task to achieve appropriate outcomes.	4.7	3.2	3.2	3.9	4.0
The chair ensures follow-through on questions and commitments.	4.7	4.0	4.0	4.6	4.5
Additional comments:					
The Chair is very engaged and it is apparent that the Chair and the Committee Secretary spend significant time and resources assuring that the committee meetings run efficiently and address all required issues.					
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall					
There could be more explicit explanations of the significance and essence of background materials provided prior to meetings.					
Other comments					

Market Working Group		2014	2013	2012	2011	2010
Number of members		19	19	17	16	16
Number of responses		9	14	7	10	13
Response rate		47%	74%	41%	63%	81%
Overall effectiveness score		4.7	3.9	4.1	4.3	4.2
Lowest score						
Highest score						
Question		Average score				
		2014	2013	2012	2011	2010
The agenda reflects the actions to be taken during the meeting.		4.6	4.3	4.1	4.6	4.3
Meeting materials are provided in a timely manner.		3.8	3.4	4.1	4.0	3.7
The information provided prior to the meeting is utilized during the meeting.		4.4	4.1	4.3	4.4	4.3
The information presented in meetings is clear.		4.2	4.2	4.1	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.		4.7	4.2	4.1	4.1	4.2
Additional comments:						
Would like to see meeting materials out sooner and get them as they are ready. Not all at one time shortly before the meeting.						
Membership represents the diversity of the SPP organization.		4.4	4.3	4.0	4.5	4.2
Membership has the necessary expertise and/or skills to accomplish its goals.		4.4	4.3	4.1	4.4	3.9
Members come prepared to meetings.		4.1	3.6	3.9	4.1	3.5
Members are committed to participate and accomplish the group's goals.		4.4	4.0	4.1	4.4	3.9
Members are supportive and respectful of the individual needs and differences of group members.		4.3	4.1	4.3	4.5	4.2
Additional comments:						
Members are engaged during the meeting.		4.2	3.9	4.0	4.3	3.8
Decisions are identified and action is recommended.		4.6	4.2	4.1	4.4	4.1
Facilitation is sufficient to guide discussion.		4.4	4.3	4.1	4.4	4.1
Dissenting voices are heard.		4.2	4.2	4.1	4.4	4.3
I depart with a feeling that we have accomplished something.		4.3	4.1	4.0	4.2	4.0
Additional comments:						
Accomplished with a lot of items still on the groups plate. This group requires a great deal of work for the members.						
MWG meetings have a good discussion. Some members are not as vocal as others						
The chair seeks input, and organizational group members are able to influence key decisions and plans.		4.4	4.2	4.3	4.3	4.4
The chair is supportive and respectful of the individual needs and differences of group members.		4.1	4.1	4.0	4.5	4.3
The chair keeps the group on task to achieve appropriate outcomes.		4.6	4.4	4.6	4.5	4.3
The chair ensures follow-through on questions and commitments.		4.6	4.3	4.4	4.5	4.4
Additional comments:						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure						
I would like to see a ranking of goals and accomplishments on a regular basis. Sometimes we can get derailed during a meeting on a MPRR that may have less of a financial impact to its members. It is challenging at times because all members have different resource mixes, different agendas and it is challenging to stay on task at times. With that being said, the group as a whole does an effective job of reviewing the information, providing input and pushing decisions along to other SPP org groups.						
The MWG is very effective and I do not have any recommendations for improvement.						
1. Get materials out sooner if possible 2. At times the room is to small however we seem to be able to manage it 3. Phone system could be better however improvement would enhance less face to face by Members 4. A short summary of topics to be discussed provided before the meeting would be helpful 5. Webcast for the MOPC meeting would be helpful. Everyone is interested however each entity only sends one or two to be face to face. Hard to keep on track on the phone without Webcas. Me being on the MWG as a member being on the call for MOPC helps me in future MWG meetings						
1. I like having the meetings in Dallas due to the fact that it is a direct flight but I find it more valuable to have SPP staff available at the meetings and think it may be unproductive to have many of them fly to dallas when they have a good facility in Little Rock. 2. I appreciate AEP hosting the MWG meetings at their building in Dallas, but many times the room is very full. Maybe room could be larger or tables better situated. 3. We get to interact with SPP staff quite often. Staff will tell us their job title and what their job somewhat encompasses, but looking at it from the Operational perspective, it would be nice to see where they are in the SPP org Chart. Who do they supervise or who is their supervisor.						
Other comments						
Very good Group with a diverse knowledge base. Do believe they look at the betterment of SPP overall at the same time analysis the impact to their company when determining what is best. At times a middle ground can be found						
The Chair and Vice-Chair of the MWG do a great job of facilitating the meetings to keep us moving through the many technical discussions.						

Market and Operations Committee	2014	2013	2012	2011	2010
Number of members	70	68	63	61	59
Number of responses	21	25	29	29	28
Response rate	30%	37%	46%	48%	47%
Overall effectiveness score	4.2	4.3	3.8	3.7	3.9
Lowest score					
Highest score					
Question	Average score				
	2014	2013	2012	2011	2010
The agenda reflects the actions to be taken during the meeting.	4.6	4.4	4.3	4.2	4.4
Meeting materials are provided in a timely manner.	3.5	3.8	3.7	3.8	3.6
The information provided prior to the meeting is utilized during the meeting.	4.2	4.2	4.3	4.1	4.1
The information presented in meetings is clear.	4.1	3.9	4.0	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.	4.1	4.0	3.9	4.0	4.0
Additional comments:					
Some non-voting meeting materials are not provided until during or after the meeting.					
Too much time is spent at MOPC meetings on the RE updates. This should be a written update and not a presentation.					
The meeting materials are oftentimes posted late, and due the volume of materials, it would be much better if they were posted on the Monday -- 8 days -- before the start of the MOPC meetings.					
It is difficult to review the amount of meeting material in the short time given. I understand each WG is working on issues right up to the meeting date it still is difficult to review the material prior to the meeting.					
Membership represents the diversity of the SPP organization.	4.5	4.4	4.4	4.6	4.4
Membership has the necessary expertise and/or skills to accomplish its goals.	4.3	4.0	4.1	4.1	3.9
Members come prepared to meetings.	3.7	3.6	3.7	3.4	3.4
Members are committed to participate and accomplish the group's goals.	4.1	4.0	4.0	3.8	3.7
Members are supportive and respectful of the individual needs and differences of group members.	4.2	4.0	4.1	4.0	3.8
Additional comments					
When the individual member goals differ from the MOPC goals, the MOPC goals take a back seat - and that is as it should be.					
Members are generally supportive and respectful of the individual differences and need. Rob does a great job shutting down or moving the discussion when it gets adversarial.					
Although the group is a full membership group, affiliate voting in Obvious on certian issues which impedes the group on reaching consensus.					
Due to the substantial amount of background material provided to the MOPC, it is difficult to effectively review the materials prior to the meeting. 10 days would be better.					
Would appreciate it if members would learn to abstain when there are issues that are of no interest to their organizations.					
Some members believe that only their issues matter and berate opposing positions. Not respectful.					
Members are focused during discussion.	4.1	4.2	4.1	3.6	3.6
Decisions are identified and action is recommended.	4.1	4.2	4.1	4.2	3.8
Facilitation is sufficient to guide discussion.	4.4	4.2	4.0	4.0	4.0
Dissenting voices are heard.	4.5	4.4	4.2	4.2	4.2
I depart with a feeling that we have accomplished something.	3.9	3.9	4.0	3.8	3.8
Sometimes we don't accomplish something. While frustrating, it is not always a bad thing - but when it goes on and on and on... then it is a very bad thing.					
Too much time is spent at MOPC meetings on the RE updates. This should be a written update and not a presentation. Meeting Minutes should better reflect dissenting points of view.					
I think the working groups put a great deal of effort into each topic they have been charged with, only to see that work discounted at the MOPC due to desenting opinions that may or may not have been expressed in the WG's meetings.					
The chair seeks input, and organizational group members are able to influence key decisions and plans.	4.6	4.4	4.2	4.4	4.2
The chair is supportive and respectful of the individual needs and differences of group members.	4.6	4.5	4.3	4.3	4.3
The chair keeps the group on task to achieve appropriate outcomes.	4.6	4.4	4.1	4.3	4.2
The chair ensures follow-through on questions and commitments.	4.6	4.3	4.2	4.2	4.2
Additional comments:					
The chair has been terrific. The membership... not always.					
Mr. Janssen is a very effective meeting chair.					
Rob is truly outstanding in this role -- it requires a ton of work that he clearly stays on top of. He is amazingly good at the role of Chair.					
Rob Janssen has done an outstanding job of conducting the MOPC meetings.					
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall					
The MOPC may want to provide background materials 10 days prior to the meeting. In addition, it appears that members that have no stake in the game are voting on matters due to their political/business bias. Some unimpacted members abstain, which is appropriate, but others don't. Traditional members with independent transmission companies have significant influence on material matters that such independent transmission company members should abstain. It is becoming more obvious the BOD isn't giving deference to the MOPC on many matters even if they achieve a 67% affirmative vote. Therefore, we probably should consider simply going to a majority vote with all members having the same weight. It is also problematic that some Members take a position at MOPC and then at the BOD/Members Committee their votes "change". Such change in position should be noted at the BOD meetings for the record. In addition, Members Committee representatives should be required to obtain feedback from their constituents they represent and not simply vote their companies position. The BOD should have the ability to remove and replace a Members Committee rep prior to the end of the term if such behavior is obvious and biased.					
Get material out earlier. Presentations are made at meeting that are not in material posted before meeting. Have more breaks.					
1. Move RE presentation to a written report 2. Hold more meetings in Little Rock where the teleconference facilities actually work 3. While the presence of the BOD members is good so that they are informed when issues are moved to the Board, I find that their occasional "lectures" are misplaced.					
Other comments					
The recommendations proposed by the various TFs, WGs and committees could be clearer. The MOPC spends a lot of time just trying to figure out how to approve a recommendation because it is not clear.					

Model Development Working Group		2014	2013	2012	2011	2010
Number of members		13	13	13	13	13
Number of responses		12	13	10	13	12
Response rate		92%	100%	77%	100%	92%
Overall effectiveness score		3.92	4.0	4.0	3.9	3.9
Lowest score						
Highest score						
Question		Average score				
		2014	2013	2012	2011	2010
The agenda reflects the actions to be taken during the meeting.		4.3	4.3	4.2	4.5	4.5
Meeting materials are provided in a timely manner.		4.1	3.9	3.7	3.8	3.6
The information provided prior to the meeting is utilized during the meeting.		4.4	4.2	4.1	4.2	4.2
The information presented in meetings is clear.		4.2	4.2	4.1	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.		4.2	4.1	4.0	4.4	4.1
Additional comments:						
Grade of A						
Membership represents the diversity of the SPP organization.		4.3	4.5	4.0	4.1	4.3
Membership has the necessary expertise and/or skills to accomplish its goals.		4.3	4.1	3.8	4.3	4.3
Members come prepared to meetings.		3.4	3.8	3.9	4.2	3.6
Members are committed to participate and accomplish the group's goals.		4.0	4.1	3.8	4.2	4.1
Members are supportive and respectful of the individual needs and differences of group members.		4.3	4.3	4.5	4.3	4.5
Additional comments:						
Grade of B						
Membership tends to lean towards newcomers to the industry. This makes it difficult to acquire the needed expertise for the group to make the most informed decisions. Members should come better prepared for the meetings so that adequate discussion can be had.						
Members are focused during discussion.		3.8	4.0	3.7	4.3	4.1
Decisions are identified and action is recommended.		4.0	4.0	3.9	4.2	3.8
Facilitation is sufficient to guide discussion.		3.7	3.8	3.9	4.2	4.0
Dissenting voices are heard.		4.2	4.2	3.8	4.2	4.1
I depart with a feeling that we have accomplished something.		3.8	3.9	3.9	4.1	3.8
Additional comments:						
Member need to participate more in discussion and voice their opinions.						
Grade of B						
The chair seeks input, and organizational group members are able to influence key decisions and plans.		4.2	4.0	4.2	4.2	4.3
The chair is supportive and respectful of the individual needs and differences of group members.		4.3	4.2	4.3	4.3	4.3
The chair keeps the group on task to achieve appropriate outcomes.		3.4	3.8	3.8	4.5	4.2
The chair ensures follow-through on questions and commitments.		3.5	3.6	3.7	4.3	3.9
Additional comments:						
The chair needs to focus on the agenda items at hand to make sure we get through necessary topics.						
We need to keep moving through the agenda. Too often we get bogged down in technical details that could be discussed between membership and SPP offline. The purpose of the meetings is to vote on actionable items, for SPP or MDWG to present on topics that affect the group and/or SPP, and for membership to voice their opinions on those topics to either create action items for the group or SPP.						
Grade of B-						
The chair should remain in his present post for many more years to come. He does an excellent job and I appreciate the extent he has gone in filling this position.						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall						
1. Out of the 12 members on the group, only 4 or 5 of them regularly provide input. Members need to either get more involved or step down from the group. 2. Although it is better this year than in the past, individuals need to come prepared to discuss all agenda items.						
There needs to be more communication through the dynamic model build process. Although powerflow models have been late (putting a time crunch on the dynamic build) staff has made changes to model data which is only communicated or identified when models are "final" and up for approval. Any model data modifications need to be communicated with members and approved prior to implementation.						
Other comments						
The time for a new chair is long past due.						

Project Cost Working Group		2014	2013	2012
Number of members		17	17	16
Number of responses		10	11	10
Response rate		59%	65%	63%
Overall effectiveness score		4.67	4.4	4.5
Lowest score				
Highest score				
Question		Average score		
		2014	2013	2012
The agenda reflects the actions to be taken during the meeting.		4.9	4.7	4.8
Meeting materials are provided in a timely manner.		4.5	4.3	4.5
The information provided prior to the meeting is utilized during the meeting.		4.8	4.6	4.7
The information presented in meetings is clear.		4.5	4.4	4.5
Meeting minutes are an accurate reflection of the meeting.		4.8	4.7	4.7
Additional comments:				
In person or "dial in" the prep make the meetings execute very well! Nice job.				
This group is one of the most organizes industry working groups I serve.				
Membership represents the diversity of the SPP organization.		4.7	4.5	4.6
Membership has the necessary expertise and/or skills to accomplish its goals.		4.6	4.6	4.7
Members come prepared to meetings.		4.3	4.4	4.0
Members are committed to participate and accomplish the group's goals.		4.6	4.5	4.8
Members are supportive and respectful of the individual needs and differences of group members.		4.6	4.5	4.7
Additional comments:				
And display a great willingness to listen to comments and opinions.				
This is a very diverse group of Engineering background personal and Project minded personnel. It also has a mix of Operations background personnel to help round out the group.				
Members are engaged during the meeting.		4.5	4.4	4.5
Decisions are identified and action is recommended.		4.8	4.5	4.8
Facilitation is sufficient to guide discussion.		4.5	4.5	4.6
Dissenting voices are heard.		4.8	4.5	4.6
I depart with a feeling that we have accomplished something.		4.5	4.5	4.4
Additional comments:				
The chair seeks input, and organizational group members are able to influence key decisions and plans.		4.7	4.8	4.7
The chair is supportive and respectful of the individual needs and differences of group members.		4.6	4.5	4.7
The chair keeps the group on task to achieve appropriate outcomes.		4.7	4.4	4.5
The chair ensures follow-through on questions and commitments.		4.7	4.5	4.6
Additional comments:				
The Chair keeps meetings on track, facialties also can offer own opinions/thinking to help bring out discussions without biasing the discussions. Is aware of other groups and actions that can impact. Well done.				
Please provide three or more recommendations for improvement of this particular group and/or SPP's				
I honestly feel this group performs well and the entire SPP footprint has benefited from this groups oversight of projects.				
I know that we try to visit various members offices for meetings, but I think that we should utilize the SPP Office in Little Rock more, or meet in Dallas more frequently. This is because the SPP Office has all of the technology, room for meeting participants, etc... As for Dallas, it is just easy to get there from all locations.				
Provide sufficient time to accomplish tasks. Streamline operational changes. Seems like we spend a lot of time making sure any "scope changes" are updated in business practice, charter, and other documents. If operational changes are requested, then staff should provide all needed document updates. Expand net-conferences to include two way video feeds.				
Other comments				
I feel like anything we are tasked with gets accomplished to the best of everyone's ability. The group interacts together very effectively and all points are taken into account before a decision is made.				
Group exchanges ideas openly and respectfully. Good cross section of membership.				

Operating Reliability Working Group	2014	2013	2012	2011	2010
Number of members	15	15	16	15	13
Number of responses	12	10	15	13	10
Response rate	80%	67%	94%	87%	77%
Overall effectiveness score	4.5	3.7	4.2	4.2	4.2
Lowest score					
Highest score					
Question	Average score				
	2014	2013	2012	2011	2010
The agenda reflects the actions to be taken during the meeting.	4.8	4.6	4.8	4.6	4.7
Meeting materials are provided in a timely manner.	4.4	4.3	4.0	4.1	4.2
The information provided prior to the meeting is utilized during the meeting.	4.8	4.7	4.5	4.8	4.6
The information presented in meetings is clear.	4.3	4.4	4.4	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.	4.4	4.7	4.4	4.6	4.6
Additional comments:					
The secretary does a good job of getting the material to the members in a timely manner prior to the meeting date.					
On occasion meeting materials have to be updated due to other groups requests. No reflection on our chairman					
Allot of time spent on MPRR's and even though some may effect reliability, these take up 75% or more of the time.					
Materials are provided as timely as they are received. Due to SPP's working group nature, materials may be made available at a later than desired time. They are generally posted as soon as they are available to be posted.					
Membership represents the diversity of the SPP organization.	4.6	4.4	4.8	4.2	4.2
Membership has the necessary expertise and/or skills to accomplish its goals.	4.6	4.7	4.7	4.2	4.4
Members come prepared to meetings.	4.3	4.1	4.3	4.2	4.0
Members are committed to participate and accomplish the group's goals.	4.6	4.8	4.4	4.2	4.3
Members are supportive and respectful of the individual needs and differences of group members.	4.8	4.4	4.5	4.3	4.4
Additional comments:					
Adequate support is provided.					
Members are engaged during the meeting.	4.3	4.3	4.3	4.4	4.1
Decisions are identified and action is recommended.	4.4	4.6	4.3	4.4	4.2
Facilitation is sufficient to guide discussion.	4.6	4.4	4.5	4.5	4.4
Dissenting voices are heard.	4.6	4.5	4.5	4.3	4.4
I depart with a feeling that we have accomplished something.	4.6	4.2	4.3	4.1	4.3
Additional comments:					
Too many MPRRs, many are determined to have no reliability impact.					
Jason does a good job of explaining issues. Again, MPRR's are not always understood by us that just Operate Transmission					
The chair seeks input, and organizational group members are able to influence key decisions and plans.	4.3	4.4	4.2	4.3	4.2
The chair is supportive and respectful of the individual needs and differences of group members.	4.5	4.7	4.6	4.5	4.7
The chair keeps the group on task to achieve appropriate outcomes.	4.4	4.2	4.1	4.4	4.0
The chair ensures follow-through on questions and commitments.	4.3	4.3	4.1	4.2	4.2
Additional comments:					
Chair does an excellent job!					
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational					
ORWG meetings are scheduled a year in advance. SPP staff should ensure that items that need orwg approval, be scheduled in accordance with that schedule and not wait to the last minute and have to have an additional meeting.					
I really don't have any. I would of thought that the MPRRs would slow down, but they haven't yet.					
Add new members due to growing membership to SPP. Add members from areas joining SPP. Revise Criteria					
Combine the CBASC duties with the ORWG Less frequent meetings More face to face meetings					
Other comments					
ORWG is one of the more effective groups in SPP.					

Operating Training Working Group	2014	2013	2012	2011	2010
Number of members	12	10	12	12	12
Number of responses	7	7	11	10	11
Response rate	58%	70%	92%	83%	92%
Overall effectiveness score	4.3	4.4	4.5	4.6	4.7
Lowest score					
Highest score					
Question	Average score				
	2014	2013	2012	2011	2010
The agenda reflects the actions to be taken during the meeting.	4.7	4.6	4.7	4.8	4.7
Meeting materials are provided in a timely manner.	4.6	4.6	4.5	4.8	4.6
The information provided prior to the meeting is utilized during the meeting.	4.7	4.6	4.5	4.7	4.6
The information presented in meetings is clear.	4.4	4.4	4.5	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.	4.7	4.6	4.6	4.5	4.7
Additional comments:					
Membership represents the diversity of the SPP organization.	4.6	4.4	4.4	4.5	3.8
Membership has the necessary expertise and/or skills to accomplish its goals.	4.7	4.3	4.3	4.5	4.5
Members come prepared to meetings.	4.6	4.0	4.5	4.3	4.2
Members are committed to participate and accomplish the group's goals.	4.4	4.1	4.2	4.3	4.3
Members are supportive and respectful of the individual needs and differences of group members.	4.7	4.4	4.1	4.2	4.2
Additional comments:					
Members are engaged during the meeting.	4.7	3.9	4.5	4.2	4.5
Decisions are identified and action is recommended.	4.7	4.5	4.5	4.4	4.8
Facilitation is sufficient to guide discussion.	4.3	4.4	4.2	4.4	4.5
Dissenting voices are heard.	4.7	4.1	4.3	4.1	4.5
I depart with a feeling that we have accomplished something.	4.4	4.3	3.8	4.3	4.3
Additional comments:					
The chair seeks input, and organizational group members are able to influence key decisions and plans.	4.7	4.3	4.7	4.1	4.1
The chair is supportive and respectful of the individual needs and differences of group members.	4.7	4.0	4.4	4.0	4.2
The chair keeps the group on task to achieve appropriate outcomes.	4.6	4.3	4.5	4.3	4.2
The chair ensures follow-through on questions and commitments.	4.6	4.3	4.6	4.1	4.2
Additional comments:					
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure					
Polling of each members' perspective during action item discussion. Each working group should consider using WebEx to better include dial-in attendees--potential cost savings and more engagement. Encourage each working group to have WebEx info, dial-in info, and links to meeting documents/material in each calendar event generated at registration. Less email, etc., this way.					
Other comments					
I believe the members of the OTWG represent many different aspects of industry knowledge and experiences that make the OTWG an important part of the training success throughout the SPP footprint.					
This group works as a team with SPP's staff to ensure each learner receives the best quality training. OTWG Members encourage discussion to share best practices on items ranging from training to compliance with NERC Standards pertaining to training.					

Oversight Committee		2014	2013	2012	2011	2010
Number of members		4	4.0	5	4	4
Number of responses		3	4	5	4	4
Response rate		75%	100%	100%	100%	100%
Overall effectiveness score		5	4.8	4.8	4.8	4.8
Lowest score						
Highest score						
Question		Average score				
		2014	2013	2012	2011	2010
The agenda reflects the actions to be taken during the meeting.		5.0	4.5	4.6	4.3	4.5
Meeting materials are provided in a timely manner.		4.7	4.5	4.4	4.5	4.3
The information provided prior to the meeting is utilized during the meeting.		5.0	4.3	4.4	4.5	4.5
The information presented in meetings is clear.		4.3	4.0	4.4	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.		4.3	4.3	4.6	4.3	4.5
Additional comments:						
While the agenda structure and meeting content is good, improvement is needed in the effectiveness of the presentations related to market monitor activities.						
Membership represents the diversity of the SPP organization.		3.0	3.3	3.2	3.5	3.5
Membership has the necessary expertise and/or skills to accomplish its goals.		4.3	4.3	4.4	4.3	4.5
Members come prepared to meetings.		4.7	4.5	4.8	4.8	5.0
Members are committed to participate and accomplish the group's goals.		5.0	4.8	4.8	5.0	5.0
Members are supportive and respectful of the individual needs and differences of group members.		5.0	4.5	4.2	4.8	4.5
Additional comments:						
Members are engaged during the meeting.		4.7	4.8	4.6	4.3	4.0
Decisions are identified and action is recommended.		5.0	4.8	4.8	4.8	4.5
Facilitation is sufficient to guide discussion.		4.3	4.5	4.4	4.8	4.5
Dissenting voices are heard.		4.7	4.5	4.2	4.5	4.5
I depart with a feeling that we have accomplished something.		4.7	4.3	4.6	4.5	4.3
Additional comments:						
The meeting agenda is well-structured and focuses on appropriately important items.						
The chair seeks input, and organizational group members are able to influence key decisions and plans.		5.0	4.8	4.8	4.8	4.8
The chair is supportive and respectful of the individual needs and differences of group members.		5.0	4.5	4.8	4.8	4.5
The chair keeps the group on task to achieve appropriate outcomes.		5.0	4.8	4.8	5.0	4.8
The chair ensures follow-through on questions and commitments.		5.0	4.8	4.4	4.8	4.5
Additional comments:						
The Chair is a very nice person!						
The chair does an excellent job in running the meeting; he keeps discussions on topic; he insures that the objectives of the meeting are achieved and that necessary follow-up is done						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall						
As the responsibilities of this Committee increase, it will be important to assure that the Committee Charter remains current. The Committee should continue its heightened awareness of cyber security issues. The Committee should encourage outsiders, such as members to occasionally attend meetings.						
I wonder whether there would be an opportunity to conduct some committee training / development during one of the meetings each year. The annual session that focuses on the looking forward activity is very helpful, but I would be interested in a more in depth discussion of some relevant topic during one of the other meetings						
Other comments						
The committee is very effective in my view; it has good leadership from the chair, good participation from its members and very good support from the staff						

Regional Compliance Working Group		2014
Number of members		17
Number of responses		11
Response rate		65%
Overall effectiveness score		4.7
Lowest score		
Highest score		
Question		Average 2014
The agenda reflects the actions to be taken during the meeting.		4.7
Meeting materials are provided in a timely manner.		4.4
The information provided prior to the meeting is utilized during the meeting.		4.6
The information presented in meetings is clear.		4.4
Meeting minutes are an accurate reflection of the meeting.		4.5
Additional comments:		
The Secretary does an outstanding job.		
Membership represents the diversity of the SPP organization.		4.6
Membership has the necessary expertise and/or skills to accomplish its goals.		4.7
Members come prepared to meetings.		4.4
Members are committed to participate and accomplish the group's goals.		4.5
Members are supportive and respectful of the individual needs and differences of group members.		4.6
Additional comments:		
It is evident from the members that this working group is vital to SPP and its members.		
Members are engaged during the meeting.		4.3
Decisions are identified and action is recommended.		4.3
Facilitation is sufficient to guide discussion.		4.5
Dissenting voices are heard.		4.5
I depart with a feeling that we have accomplished something.		4.3
Additional comments:		
The chair seeks input, and organizational group members are able to influence key decisions and plans.		4.6
The chair is supportive and respectful of the individual needs and differences of group members.		4.6
The chair keeps the group on task to achieve appropriate outcomes.		4.6
The chair ensures follow-through on questions and commitments.		4.5
Additional comments:		
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure		
1) Increase focus on new standards implementation efforts across the Region. Start early in the process. Include the SPP RTO when appropriate for RC and PC requirements. 2) Increase outreach efforts with the SPP RE.		
specific action items, assignments and deadlines are extremely important and should continue. Increase the focus on major topics.... what 3 or 4 things really need addressed this year? Focus full attention on getting them done, both members and SPP staff.		
1. Comments by Ron Ciesiel are a valuable input to the group. 2. I support holding two of the four meetings per year as a phone conference to reduce travel costs. 3. Be inclusive of SPP RTO member issues from entities not under the SPP RE.		
Other comments		
We have a very diverse group of professionals with a lot of industry experience. Issues are vetted and moved forward.		

Regional Tariff Working Group		2014	2013	2012	2011	2010
Number of members		22	21	21	21	21
Number of responses		17	14	11	15	14
Response rate		77%	67%	52%	71%	67%
Overall effectiveness score		4.7	4.7	3.7	4.2	4.2
Lowest score						
Highest score						
Question	Average score					
	2014	2013	2012	2011	2010	
The agenda reflects the actions to be taken during the meeting.	4.6	4.5	4.5	4.4	4.4	
Meeting materials are provided in a timely manner.	3.8	3.9	4.2	4.0	4.0	
The information provided prior to the meeting is utilized during the meeting.	4.5	4.5	4.5	4.6	4.4	
The information presented in meetings is clear.	4.3	4.2	4.3	n/a	n/a	
Meeting minutes are an accurate reflection of the meeting.	4.4	4.3	4.3	4.5	4.1	
Additional comments:						
If the meeting materials would come out in a more timely manner would help me prepare for the meeting better.						
One complaint is when other groups get their material to the RTWG late in the MOPC cycle and then expect the RTWG to call extra meetings in order to get the revision requests approved. It becomes very frustrating. It is not the RTWG's fault they can't get it done on time to get it to our meeting.						
One problem I have experienced in posting meeting materials in a timely manner is other working groups do not provide the material on time due to over lapping meetings.						
The RTWG has excellent leadership and support from SPP staff. Given the workload and timelines placed on the RTWG, it is a very effective working group.						
Membership represents the diversity of the SPP organization.	4.5	4.4	4.5	4.1	4.4	
Membership has the necessary expertise and/or skills to accomplish its goals.	4.7	4.6	4.5	4.2	4.4	
Members come prepared to meetings.	4.3	3.9	3.9	3.6	3.9	
Members are committed to participate and accomplish the group's goals.	4.5	4.4	4.4	3.9	4.3	
Members are supportive and respectful of the individual needs and differences of group members.	4.4	4.5	4.5	4.2	4.2	
Additional comments:						
I appreciate that all RTWG attendees whether or not a member are encouraged to participate and share their thoughts.						
The RTWG is successful in reviewing and approving tariff revisions to SPP's OATT. A few of the larger tariff filings this year are as follows: 1) Creditable Upgrades to Attachment Z; 2)Order 1000 Regional Filings; 3) AG Study Backlog Clearing Process; 4) Generation Interconnection Process Improvements; 5) Revisions to implement Long Term Congestions Rights; and 6) Revisions to facilitate WAPA-UGP and Basin's decision to join SPP.						
Members are engaged during the meeting.	4.3	4.4	4.4	4.1	4.1	
Decisions are identified and action is recommended.	4.4	4.6	4.5	4.2	4.5	
Facilitation is sufficient to guide discussion.	4.5	4.4	4.3	4.3	4.2	
Dissenting voices are heard.	4.4	4.6	4.3	4.6	4.2	
I depart with a feeling that we have accomplished something.	4.4	4.4	4.3	4.3	4.0	
Additional comments:						
The chair seeks input, and organizational group members are able to influence key decisions and plans.	4.4	4.6	4.2	4.5	4.5	
The chair is supportive and respectful of the individual needs and differences of group members.	4.5	4.7	4.4	4.5	4.5	
The chair keeps the group on task to achieve appropriate outcomes.	4.4	4.6	4.2	4.3	4.5	
The chair ensures follow-through on questions and commitments.	4.4	4.7	4.4	4.5	4.4	
Additional comments:						
Dennis does a good job as Chair of the working group. He keeps us on tasks and gives anyone the opportunity to speak that wants a voice.						
Chair Reed continues to lead the group in a positive, constructive manner.						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure						
Require revision request to be done before the meetings so we have a chance to review.						
1) Include the Chair, Vice-Chair and Staff Secretary in SPP projects that will impact the OATT. 2) Implement a Revision Request process that will ensure all applicable working groups have ample time to review and approve the revisions.						
Other comments						

Seams Steering Committee		2014	2013	2012
Number of members		11	10	10
Number of responses		7	7	4
Response rate		64%	70%	40%
Overall effectiveness score		4.0	4.0	4.3
Lowest score				
Highest score				
Question	Average score			
	2014	2013	2012	
The agenda reflects the actions to be taken during the meeting.	4.4	4.6	4.5	
Meeting materials are provided in a timely manner.	4.3	4.1	4.5	
The information provided prior to the meeting is utilized during the meeting.	4.6	4.6	4.5	
The information presented in meetings is clear.	4.0	4.1	4.5	
Meeting minutes are an accurate reflection of the meeting.	4.1	4.4	4.3	
Additional comments:				
Membership represents the diversity of the SPP organization.	3.6	3.7	4.0	
Membership has the necessary expertise and/or skills to accomplish its goals.	4.1	4.0	4.3	
Members come prepared to meetings.	4.1	4.3	3.5	
Members are committed to participate and accomplish the group's goals.	4.0	4.1	4.3	
Members are supportive and respectful of the individual needs and differences of group members.	4.5	4.3	4.8	
Additional comments:				
Due to a change in RTO membership certain current voting members should be removed as a voting member. It becomes problematic that members that are adversarial along the seams obtain voting rights. It is also concerning that certain members that are participants in multiple RTOS can drive policy or become barriers to progress. There needs to be some ability of the Governance Committee or chair to remove members besides consistent absenteeism. A review of voting records over the last few years will reveal the situation, i.e. conflict of interest issues				
Members are engaged during the meeting.	4.4	4.3	4.5	
Decisions are identified and action is recommended.	4.0	4.0	4.5	
Facilitation is sufficient to guide discussion.	4.1	4.4	4.3	
Dissenting voices are heard.	4.6	4.6	4.5	
I depart with a feeling that we have accomplished something.	4.3	3.9	4.3	
Additional comments:				
The chair seeks input, and organizational group members are able to influence key decisions and plans.	4.6	4.2	4.5	
The chair is supportive and respectful of the individual needs and differences of group members.	4.6	4.3	4.5	
The chair keeps the group on task to achieve appropriate outcomes.	4.6	4.4	4.8	
The chair ensures follow-through on questions and commitments.	4.4	4.3	4.5	
Additional comments:				
The chair and SPP staff are doing an excellent job at the Seams Steering Committee.				
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure				
1. Send meeting material out as soon as it is available but no later the five days prior to the meeting. No other comments.				
The SSC needs to more clearly define its role.				
Hold meetings at new location other than Dallas,				
SPP's overall organizational structure is good and effective. It is time for the SPP BOD to be required to publicly vote on matters. Votes in most businesses, RTOs, FERC, State Commissions, government, RSC, and others are transparent. Members should be able to see how the BOD members vote and why they vote "no".				
Other comments				

Strategic Planning Committee		2014	2013	2012	2011	2010
Number of members		12	12	12	12	12
Number of responses		8	10	11	12	11
Response rate		67%	83%	92%	100%	92%
Overall effectiveness score		4.9	4.2	4.4	4.3	4.2
Lowest score						
Highest score						
Question		Average score				
		2014	2013	2012	2011	2010
The agenda reflects the actions to be taken during the meeting.		4.5	4.7	4.5	4.6	4.6
Meeting materials are provided in a timely manner.		4.5	4.4	4.4	4.2	4.1
The information provided prior to the meeting is utilized during the meeting.		4.8	4.5	4.5	4.4	4.2
The information presented in meetings is clear.		4.8	4.5	4.5	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.		4.8	4.3	4.5	4.7	4.4
Additional comments:						
exceptional committee						
Membership represents the diversity of the SPP organization.		4.6	4.3	4.7	4.5	4.2
Membership has the necessary expertise and/or skills to accomplish its goals.		4.8	4.3	4.7	4.7	4.6
Members come prepared to meetings.		4.4	4.2	4.3	4.3	4.3
Members are committed to participate and accomplish the group's goals.		4.8	4.6	4.7	4.7	4.3
Members are supportive and respectful of the individual needs and differences of group members.		4.9	4.6	4.7	4.7	4.6
Additional comments:						
Members are engaged during the meeting.		4.9	4.3	4.5	4.6	4.5
Decisions are identified and action is recommended.		4.8	4.5	4.6	4.6	4.6
Facilitation is sufficient to guide discussion.		4.9	4.5	4.8	4.6	4.3
Dissenting voices are heard.		4.9	4.6	4.7	4.7	4.5
I depart with a feeling that we have accomplished something.		4.5	4.3	4.5	4.5	4.4
Additional comments:						
The chair seeks input, and organizational group members are able to influence key decisions and plans.		4.8	4.5	4.6	4.6	4.5
The chair is supportive and respectful of the individual needs and differences of group members.		5.0	4.7	4.8	4.7	4.6
The chair keeps the group on task to achieve appropriate outcomes.		4.9	4.7	4.8	4.6	4.6
The chair ensures follow-through on questions and commitments.		4.9	4.6	4.6	4.7	4.6
Additional comments:						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure						
The annual retreat is very important. The venue should be off site and not adjacent to a current meeting such as the MOPC mtg. This will allow clear thinking and a refreshed atmosphere.						
Constant struggle with keeping the focus on the long term needs to be repetitively asserted. Continue the reaching for input and involvement used so successfully in building the current Strategic Plan.						
Other comments						
In the past year the group has tackled some very tough issues and found great solutions. The leadership and the Staff Secretary have done a spectacular job of driving for change while keeping all change in the context of improvement.						

System Protection and Control Working Group		2014	2013	2012	2011	2010
Number of members		12	13	13	13	13
Number of responses		7	8	9	10	10
Response rate		58%	62%	69%	77%	77%
Overall effectiveness score		3.71	4.5	3.9	4.5	3.5
Lowest score						
Highest score						
Question		Average score				2010
		2013	2012	2011	2010	
The agenda reflects the actions to be taken during the meeting.	5.0	4.6	4.8	4.4	4.5	
Meeting materials are provided in a timely manner.	4.1	4.3	4.4	4.1	4.3	
The information provided prior to the meeting is utilized during the meeting.	4.9	4.9	4.8	4.2	4.4	
The information presented in meetings is clear.	5.0	4.8	4.6	n/a	n/a	
Meeting minutes are an accurate reflection of the meeting.	4.6	4.5	4.8	4.1	4.4	
Additional comments:						
It would be helpful to have the meeting materials farther in advance of the meeting - at least two weeks...						
Membership represents the diversity of the SPP organization.	4.6	4.8	4.3	3.9	4.5	
Membership has the necessary expertise and/or skills to accomplish its goals.	5.0	4.6	4.8	4.3	4.5	
Members come prepared to meetings.	4.4	4.4	4.3	4.0	4.0	
Members are committed to participate and accomplish the group's goals.	5.0	4.8	4.8	4.5	4.6	
Members are supportive and respectful of the individual needs and differences of group members.	5.0	4.6	4.7	4.3	4.6	
Additional comments:						
We've focused on team building in our group over the last couple of years. This is accomplished by spending time outside the working group meeting itself and has worked well. It helps to build mutual camaraderie on the team.						
Members are engaged during the meeting.	4.9	4.6	4.4	4.3	4.1	
Decisions are identified and action is recommended.	4.7	4.8	4.4	4.3	4.3	
Facilitation is sufficient to guide discussion.	4.7	4.4	4.1	4.3	4.0	
Dissenting voices are heard.	4.7	4.5	4.3	4.1	4.1	
I depart with a feeling that we have accomplished something.		4.4	4.2	3.9	3.9	
Additional comments:						
The chair seeks input, and organizational group members are able to influence key decisions and plans.	4.6	4.6	4.7	4.4	4.5	
The chair is supportive and respectful of the individual needs and differences of group members.	5.0	4.8	4.9	4.5	4.7	
The chair keeps the group on task to achieve appropriate outcomes.	4.7	4.8	4.6	4.1	4.2	
The chair ensures follow-through on questions and commitments.	4.7	4.5	4.6	4.2	4.2	
Additional comments:						
The chair for the group is very effective and always prepared.						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall organizational group structure						
Continue to replace open positions with TECHNICAL expertise.						
Continue to schedule meetings well out in advance.						
Other comments						

Transmission Working Group		2014	2013	2012	2011	2010
Number of members		24	24	22	24	24
Number of responses		16	13	18	19	16
Response rate		67%	54%	82%	79%	67%
Overall effectiveness score		4.1	3.9	3.9	3.7	4
Lowest score						
Highest score						
Question		Average score				
		2014	2013	2012	2011	2010
The agenda reflects the actions to be taken during the meeting.		4.2	4.4	4.4	4.0	4.1
Meeting materials are provided in a timely manner.		4.0	4.2	4.1	3.1	2.8
The information provided prior to the meeting is utilized during the meeting.		4.3	4.2	4.3	3.8	4.1
The information presented in meetings is clear.		3.9	4.1	4.0	n/a	n/a
Meeting minutes are an accurate reflection of the meeting.		3.9	4.2	4.0	3.9	3.6
Additional comments:						
We can improve in minutes and action items. Sometimes important things do not get recorded or added to action items.						
Approved meeting minutes and substantive corrections to draft meeting minutes should be posted promptly.						
Membership represents the diversity of the SPP organization.		4.2	4.2	4.4	4.1	4.3
Membership has the necessary expertise and/or skills to accomplish its goals.		4.1	4.2	4.3	4.0	4.2
Members come prepared to meetings.		3.8	3.5	3.8	3.3	3.3
Members are committed to participate and accomplish the group's goals.		3.9	4.2	4.0	3.8	3.6
Members are supportive and respectful of the individual needs and differences of group members.		4.0	4.0	4.2	3.9	4.1
Additional comments:						
Members have the planning expertise for the majority of the work of the TF. The group need to begin to focus more on the policy issues and begin to take much more active role and leadership in developing the overall transmission policy for the SPP.						
Members are engaged during the meeting.		4.0	3.9	3.9	3.9	3.8
Decisions are identified and action is recommended.		4.1	4.3	4.2	3.8	3.9
Facilitation is sufficient to guide discussion.		4.3	4.3	4.3	3.9	3.9
Dissenting voices are heard.		4.1	4.2	4.4	4.1	4.2
I depart with a feeling that we have accomplished something.		3.9	3.9	3.9	3.8	4.1
Additional comments:						
The chair seeks input, and organizational group members are able to influence key decisions and plans.		4.4	4.4	4.5	4.3	4.2
The chair is supportive and respectful of the individual needs and differences of group members.		4.5	4.3	4.6	4.1	4.4
The chair keeps the group on task to achieve appropriate outcomes.		4.4	4.3	4.3	4.2	4.3
The chair ensures follow-through on questions and commitments.		4.1	4.1	4.3	3.9	4.1
Additional comments:						
I appreciate Noman keeping the group informed of activities by other working groups that affect TWG.						
Noman does an excellent job leading the group.						
Please provide three or more recommendations for improvement of this particular group and/or SPP's overall						
Bring at least two more microphones to the meetings.						
Improve communication with affected stakeholders.						
Other comments						

2014 SPP Board of Directors Evaluation

I am a:

		Response percent	Response total
Member		62.5%	10
Board Member		37.5%	6

Statistics based on **16** respondents;

The board has a full and common understanding of the roles and responsibilities of a board.

	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree		Response total
	0% (0)	0% (0)	5.88% (1)	47.06% (8)	47.06% (8)		17

Statistics based on **17** respondents;

Board members understand the organization's mission and services.

	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree		Response total
	0% (0)	0% (0)	0% (0)	47.06% (8)	52.94% (9)		17

Statistics based on **17** respondents;

The organization structure is clear (board, officers, committees, executive, and staff).

	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree		Response total
	0% (0)	0% (0)	12.5% (2)	56.25% (9)	31.25% (5)		16

Statistics based on **16** respondents;

The board has clear goals and actions resulting from relevant and realistic strategic planning.

	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree		Response total
	0% (0)	5.88% (1)	35.29% (6)	35.29% (6)	23.53% (4)		17

Statistics based on **17** respondents;

The board attends to policy-related decisions that effectively guide operational activities of staff.

	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree		Response total
	0% (0)	5.88% (1)	17.65% (3)	52.94% (9)	23.53% (4)		17






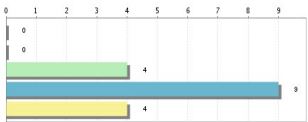
Statistics based on **17** respondents;

The board receives regular reports on finances/budgets, performance, and other important matters.

	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree		Response total
	0% (0)	0% (0)	0% (0)	47.06% (8)	52.94% (9)		17






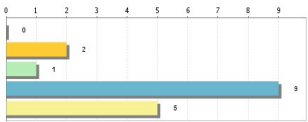
Statistics based on **17** respondents;

The board effectively represents the organization to the stakeholder community.

	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree		Response total
							
	0% (0)	0% (0)	23.53% (4)	52.94% (9)	23.53% (4)		17







Statistics based on **17** respondents;

Board meetings facilitate focus and progress on important organizational matters.

	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree		Response total
							
	0% (0)	11.77% (2)	5.88% (1)	52.94% (9)	29.41% (5)		17






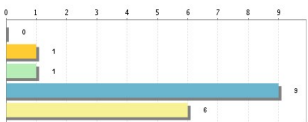
Statistics based on **17** respondents;

The board regularly monitors and evaluates progress toward strategic goals and objectives.

	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree		Response total
							
	0% (0)	5.88% (1)	17.65% (3)	35.29% (6)	41.18% (7)		17






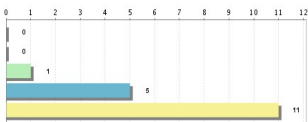
Statistics based on **17** respondents;

The board regularly evaluates and provides development plans for the chief executive officer.

	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree		Response total
							
	0% (0)	5.88% (1)	5.88% (1)	52.94% (9)	35.29% (6)		17






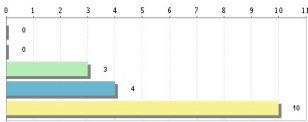
Statistics based on **17** respondents;

Each member of the board is involved and interested in the board's work.

	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree		Response total
							
	0% (0)	0% (0)	5.88% (1)	29.41% (5)	64.71% (11)		17

Statistics based on **17** respondents;

The board considers the diverse positions of the membership in a non-discriminatory manner.

	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree		Response total
							
	0% (0)	0% (0)	17.65% (3)	23.53% (4)	58.82% (10)		17

Statistics based on **17** respondents;

Please list three to five points on which the Board of Directors should focus attention in 2015. Please be as specific as possible in identifying these points.

		Response total
		14

Statistics based on **14** respondents;





Please list three to five points on which the Board of Directors should focus attention in 2015. Please be as specific as possible in identifying these points.

<p>1. Cost control of administrative functions</p> <p>2. Magnitude and cost of transmission expansion - are we building too much?</p> <p>3. Quantifying the value of SPP</p> <p>4. SPP's role in resource adequacy and economic dispatch in light of EPA regulations - assuming they become final</p> <p>5. Succession planning and business continuity planning</p>
<p>1) members have different business models</p> <p>2) many cooperatives have different business models</p> <p>3) cost matters, a little cost matters to a lot of fixed income residential customers</p> <p>4) the "getting as many dollars in our transmission rate base" is overshadowing project and service requirement economics</p>
<p>Problem of multiple voting for the same holding company in the stake holder process.</p>
<p>RCAR, transmission construction cost, EPA 111(d).</p>
<p>Rebuilding Trust with the States.</p> <p>Finding numbers to put the cost rises from transmission expansion into context.</p> <p>Assisting the States in getting the optimum response to EPA initiatives.</p> <p>Helping Staff develop an exciting LEAN program.</p> <p>Bringing in the IS with the most ease available.</p>
<p>Ensuring value for Members and consumers</p>
<p>Phase 2 of the Integrated Market Initiative</p> <p>Special attention on the Combined Cycle/IM issue</p> <p>Implementation of Order 1000 procedures</p> <p>Re-focus on implementing budget discipline</p> <p>Strategic Planning</p>
<ul style="list-style-type: none"> - Resolving seams issues with MISO. - Providing oversight of the competitive transmission project award process (FERC Order 1000) to ensure that the process is efficient and fair. - Strategic engagement with members and states within the footprint with respect to EPA Clean Power Plan. - Regional Cost Allocation strategies - Integrated Market Performance and Continuous Improvement
<p>Communications with CEO</p> <p>Exposure to seniors member executives</p> <p>Member organization visits</p> <p>Prioritization methodologies of capital projects</p> <p>Revisit member feedback survey and distribution .</p>
<p>1. I continue to believe that the board would benefit from a board development session. While I believe the board generally does a good job in its governance role, there are too many times when statements are made at the board level that send inappropriate signals to staff, regulators and other stakeholders.</p> <p>2. While I believe we made a major step forward this year in the additional strategic planning session that involved the full board, and while I think the actual strategic plan was a good outcome, I still believe the board needs to more formally define its objectives in light of the overall strategy and include at each board meeting an assessment of how it is doing with respect to those objectives.</p> <p>3. While the board receives a wealth of information (metrics, financial reports, etc.) virtually no time is given to these in board meetings. We need to rethink how this process of appropriate and effective board oversight and review can be strengthened. It is not working well at present.</p> <p>4. To the board's credit, it does an excellent job in providing performance feedback to the CEO; it does not</p>

necessarily do much to address any development plan for the CEO.
Better accountability of SPP staff. Set targets for productivity improvements.
1. The Board got the message that the Admin fee cannot continue to climb. 2. The Board should press SPP for the same fiscal constraints as those put on its members. The Board has NEVER asked what are the fiscal constraints of its members. It should ask, and require SPP Staff to abide by the results. 3. There is little appetite at the State Commissions for the cost of continuing the expansion of transmission without benefits that are specifically identifiable.
Need to make progress on communicating value of transmission Need to make ferc 1000 work
Respective roles of board and management. Improved communication between all affected groups; i.e. MOPC, RE, RSC, regulators, members. Positive integration of new and prospective members. Succession planning of board and management. Necessity of flexible planning for all fuels.










2014 SPP Stakeholder Satisfaction Survey

What type of relationship does your organization have with SPP?

		Response percent	Response total
Member		78.95%	135
Customer		7.6%	13
Regulatory		2.34%	4
Other		11.11%	19
If other, please specify:			18

Statistics based on **171** respondents;

What is your role within your organization?

		Response percent	Response total
Operations		37.57%	65
Engineering		13.87%	24
Technical / IT		4.05%	7
Policy / Regulatory / Legal		10.41%	18
Executive (Director or Officer)		6.36%	11
Accounting / Finance / Settlements		11.56%	20
Compliance		3.47%	6
Training		5.78%	10
Other		6.94%	12

Statistics based on **173** respondents;

If your role is "other", please specify:

		Response total
		17











Statistics based on **17** respondents;

How often do you interact with the following SPP services?

	Rarely ■	A few times per year ■	Monthly ■	Weekly ■	Daily ■	Never ■		Response total
Reliability Coordination	18.07% (30)	18.68% (31)	8.43% (14)	10.84% (18)	14.46% (24)	29.52% (49)		166
Scheduling	25.95% (41)	13.29% (21)	5.7% (9)	5.7% (9)	8.86% (14)	40.51% (64)		158
Tariff Administration	25.32% (40)	12.66% (20)	14.56% (23)	6.96% (11)	1.27% (2)	39.24% (62)		158
Generation Interconnection/Aggregate Studies	21.66% (34)	17.83% (28)	12.1% (19)	5.1% (8)	3.19% (5)	40.13% (63)		157
Transmission Expansion Planning	26.58% (42)	13.29% (21)	9.49% (15)	6.96% (11)	0.63% (1)	43.04% (68)		158
Settlements/Invoicing	20.73% (34)	15.24% (25)	6.1% (10)	8.54% (14)	14.63% (24)	34.76% (57)		164
Meeting Planning/Organization	18.35% (29)	16.46% (26)	17.72% (28)	5.06% (8)	3.8% (6)	38.61% (61)		158
Compliance Support (RTO)	30.97% (48)	20.65% (32)	7.74% (12)	1.94% (3)	4.52% (7)	34.19% (53)		155
Training	18.01% (29)	44.1% (71)	21.74% (35)	4.97% (8)	0% (0)	11.18% (18)		161
Integrated Marketplace	12.81% (21)	15.85% (26)	12.2% (20)	9.15% (15)	32.32% (53)	17.68% (29)		164

Statistics based on 175 respondents;

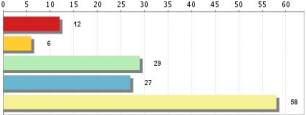
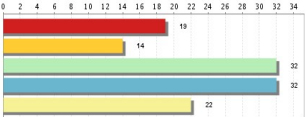
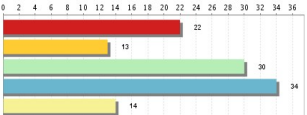
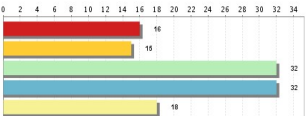
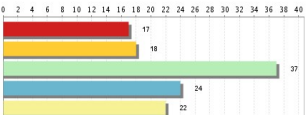
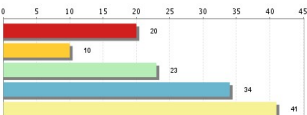

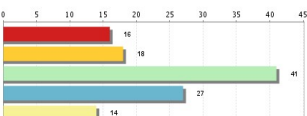
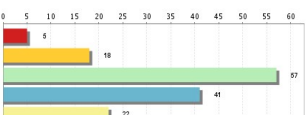
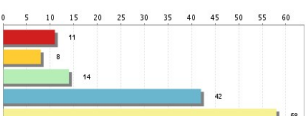
Please mark the SPP staff and/or service with which you have the most interaction:

		Response percent	Response total
Reliability Coordination		16.96%	29
Scheduling		3.51%	6
Tariff Administration		4.09%	7
Generation Interconnection/Aggregate Studies		5.26%	9
Transmission Expansion Planning		8.19%	14
Settlements/Invoicing		11.7%	20
Meeting Planning/Organization		0.59%	1
Compliance Support (RTO)		2.34%	4
Training		12.28%	21
Integrated Marketplace		35.09%	60

Statistics based on **171** respondents;

Overall, how important are the following SPP services to you?






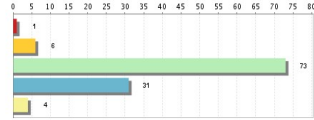
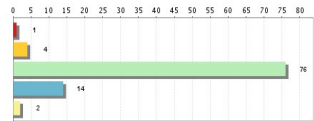
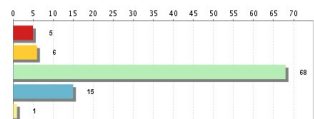
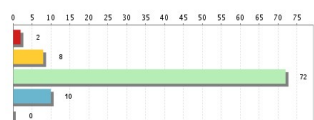
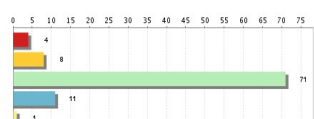
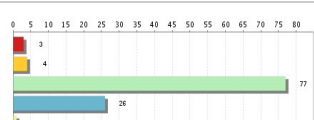
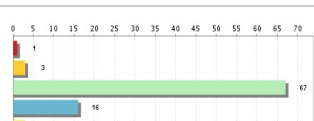
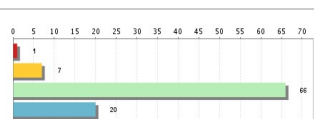
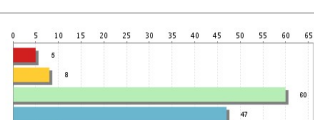
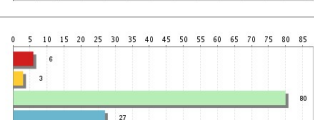
If your organization does not use a service, please skip that service.

	1-Not Important ■	2-Moderately Important ■	3-Important ■	4-Very Important ■	5-Critical ■		Response total
Reliability Coordination	9.09% (12)	4.55% (6)	21.97% (29)	20.46% (27)	43.94% (58)		132
Scheduling	15.97% (19)	11.77% (14)	26.89% (32)	26.89% (32)	18.49% (22)		119
Tariff Administration	19.47% (22)	11.5% (13)	26.55% (30)	30.09% (34)	12.39% (14)		113
Generation Interconnection/Aggregate Studies	14.16% (16)	13.27% (15)	28.32% (32)	28.32% (32)	15.93% (18)		113
Transmission Expansion Planning	14.41% (17)	15.25% (18)	31.36% (37)	20.34% (24)	18.64% (22)		118
Settlements/Invoicing	15.63% (20)	7.81% (10)	17.97% (23)	26.56% (34)	32.03% (41)		128
Meeting Planning/Organization	20.54% (23)	21.43% (24)	32.14% (36)	17.86% (20)	8.04% (9)		112
Compliance Support (RTO)	13.79% (16)	15.52% (18)	35.35% (41)	23.28% (27)	12.07% (14)		116
Training	3.5% (5)	12.59% (18)	39.86% (57)	28.67% (41)	15.39% (22)		143
Integrated Marketplace	8.27% (11)	6.02% (8)	10.53% (14)	31.58% (42)	43.61% (58)		133

Statistics based on **170** respondents;

Overall, how well does SPP's provision of the following services meet your expectations?

If your organization does not use a service, please skip that service.

	1-Fails to Meet 	2-Almost Meets 	3-Meets 	4-Exceeds 	5-Greatly Exceeds 		Response total
Reliability Coordination	0.87% (1)	5.22% (6)	63.48% (73)	26.96% (31)	3.48% (4)		115
Scheduling	1.03% (1)	4.12% (4)	78.35% (76)	14.43% (14)	2.06% (2)		97
Tariff Administration	5.26% (5)	6.32% (6)	71.58% (68)	15.79% (15)	1.05% (1)		95
Generation Interconnection/Aggregate Studies	2.17% (2)	8.7% (8)	78.26% (72)	10.87% (10)	0% (0)		92
Transmission Expansion Planning	4.21% (4)	8.42% (8)	74.74% (71)	11.58% (11)	1.05% (1)		95
Settlements/Invoicing	2.7% (3)	3.6% (4)	69.37% (77)	23.42% (26)	0.9% (1)		111
Meeting Planning/Organization	1.11% (1)	3.33% (3)	74.44% (67)	17.78% (16)	3.33% (3)		90
Compliance Support (RTO)	1.04% (1)	7.29% (7)	68.75% (66)	20.83% (20)	2.08% (2)		96
Training	3.88% (5)	6.2% (8)	46.51% (60)	36.43% (47)	6.98% (9)		129
Integrated Marketplace	4.88% (6)	2.44% (3)	65.04% (80)	21.95% (27)	5.69% (7)		123



Statistics based on **168** respondents;

Based on your experience, please rate SPP staff's performance against your expectations in the following areas:

	1-Fails to Meet ■	2-Almost Meets ■	3-Meets ■	4-Exceeds ■	5-Greatly Exceeds ■		Response total
SPP staff members are responsive to my needs.	1.75% (3)	8.19% (14)	31.58% (54)	44.44% (76)	14.04% (24)		171
SPP staff members provide accurate information upon request.	2.91% (5)	10.47% (18)	41.28% (71)	35.47% (61)	9.88% (17)		172
SPP staff members resolve problems to my satisfaction.	4.07% (7)	11.63% (20)	45.35% (78)	27.91% (48)	11.05% (19)		172
Overall, I am satisfied with SPP's service.	4.07% (7)	8.14% (14)	43.02% (74)	33.14% (57)	11.63% (20)		172

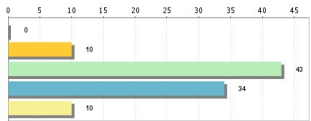
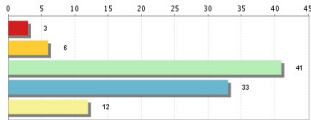
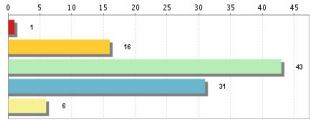
Statistics based on 172 respondents;

Do you participate in SPP committee, working group, or task force meetings?

	Response percent	Response total
Yes	 54.8%	97
No	 45.2%	80



Statistics based on 177 respondents;

Please rate SPP's service and support of committee, working group, and task force meetings as they relate to your expectations.

	1-Fails to Meet ■	2-Almost Meets ■	3-Meets ■	4-Exceeds ■	5-Greatly Exceeds ■		Response total
Meeting schedules and logistics are communicated in a timely and clear manner.	0% (0)	10.31% (10)	44.33% (43)	35.05% (34)	10.31% (10)		97
Meeting facilities are planned appropriately and meet the needs of the group.	3.16% (3)	6.32% (6)	43.16% (41)	34.74% (33)	12.63% (12)		95
Meeting materials are well-prepared and distributed in a timely manner.	1.03% (1)	16.5% (16)	44.33% (43)	31.96% (31)	6.19% (6)		97

Statistics based on 97 respondents;

Do you interact with other Regional Transmission Organizations and/or transmission providers?

	Response percent	Response total
Yes	 50.85%	90
No	 49.15%	87

Statistics based on 177 respondents;

Overall, how does SPP compare with the Regional Transmission Organization/transmission provider with which you interact most often?

		Response percent	Response total
Much worse	<div><div></div></div>	4.6%	4
Somewhat worse	<div><div></div></div>	8.05%	7
About the same	<div><div></div></div>	39.08%	34
Somewhat better	<div><div></div></div>	22.99%	20
Much better	<div><div></div></div>	25.29%	22

Statistics based on 87 respondents;

Please list any characteristics of SPP with which you are SATISFIED.

		Response total
		71

Statistics based on 71 respondents;

Please list any characteristics of SPP with which you are DISSATISFIED.

		Response total
		70

Statistics based on 70 respondents;

Please share any remaining thoughts about your satisfaction with SPP.

		Response total
		46

Statistics based on 46 respondents;

Please list any characteristics of SPP with which you are SATISFIED.	Please list any characteristics of SPP with which you are DISSATISFIED.	Please share any remaining thoughts about your satisfaction with SPP.
a single protocol document!	A lack of shared information on operations. We can send in a ticket to RMS and it will be routed around inefficiently to where we don't always get a timely answer. The calculation of reserves doesn't make sense. We were told to add up all four components but to add both RegUp and RegDn doesn't make sense. We believe it is overestimated because of that. Would like better information on when we are actually getting mitigated. It's supposed to show up on the Portal but it is not always available.	Above I have said "about the same" as compared to other RTOs. In many ways SPP exceeds that of other regions; however in other areas it shows signs of being well behind. Management of the areas that exceed expectations appears to always be striving to do better. Management of those areas that lag behind seem completely unaware of their own shortcomings.
ALWAYS HELPFUL	At times there seems to be an effort to avoid complications when necessary, even though there is an issue that is needed to be addressed in a timely manner for the sake of individual members.	Answers to questions above re interacting with SPP services apply to period of software development and testing.
Attentiveness to member needs for training.	Being in Little Rock. The AEP offices in Dallas are great for those of us who travel more,	As always, Dickie Hooton and Ryan Gay answer all of my questions in a timely manner.
Communications, working group updates, settlement questions	Board Of Director Meetings and MOPC need to have WebEx. The MWG meeting in Dallas needs to move from AEP building to Double Tree at Galleria. The acoustics are terrible for meeting and not enough meeting space.	Cannot get support for more CROW access.
Determinants, statements, and invoices are accurate and posted very early in the day Determinant and statement data is very easy to understand and work with in Excel	CROW Information. Difficult to filter for needed information.	Getting the IM up and working was a tremendous success. The Order 1000 process is moving ahead, but much remains to be seen. Planning seems to be moving along well, but we will see how we accommodate the 111d requirements.
Easy to talk to people, great training team, and very helpful.	Departments tend to get "siloed". Internal communication is improving, but not always there yet.	Glad we are associated with the SPP!
Energy Settlements, client services, training	Don't like the fact that the SPP headquarters are not in the SPP footprint	Great organization. As a cooperative my company has a deep rooted culture of serving our members. That makes it easy to embrace SPP.
excellent training	Gas Electric Coordination Task Force does not meet NPPD's needs or concerns	Greatly enjoy working with SPP. Just to mention a few names that I have always had excellent experiences with. Don Shipley, Carl Stelly, C.J. Brown, Jason Smith, Terry Oxandale, Shari Brown, Lisa Carter & Jimmy Wommack. SPP staff is always professional and strive to meet the needs of its members.

Please list any characteristics of SPP with which you are SATISFIED.	Please list any characteristics of SPP with which you are DISSATISFIED.	Please share any remaining thoughts about your satisfaction with SPP.
<p>Feel the communication associated with the IM implementation was good.</p>	<p>I am bombarded by SPP emails- particularly CWG change notifications. When so many emails are sent each day by several groups, it is no longer possible to keep up with all of them. I feel sure that these emails can be reduced, since I subscribe to similar lists for PJM, MISO, IESO, AESO and NBSO and do not have a similar problem within these other organizations. Perhaps, SPP groups can better consider which types of notifications must be emailed out to the entire group because of the high importance, and which can be collectively posted on SPP.org for periodic review by market participants. There have been several important things that affect us within the CWG change notifications that I miss because of all the email "noise". Similarly, several other groups consistently send out emails marked as high importance. I think the policy of marking high importance/action required may need to be reviewed within the groups. Sometimes the "action required" is to read the meeting minutes of that particular group. This behavior has left me immune to any emails from SPP marked as high importance.</p>	<p>I feel as a stakeholder that SPP is a great organization!</p>
<p>Friendly and helpful staff.</p>	<p>I am concerned that some staff members seem to be advocating for issues that are important to certain major market participants. It is clear that more than a little communication is happening to the detriment of the stakeholder process. At times I feel like this is sort of a cram down on the rest of us. Many smaller participants do not have the "clout" as evidenced by others. If certain companies do not get their way they lobby behind the scenes with influential SPP staff and get them to essentially advocate a position consistent with what they want. This serves to sway the opinions of the smaller voters that do not have a deep participation in the stakeholder process. Staff must push back.</p>	<p>I like the staff, they are responsive.</p>

Please list any characteristics of SPP with which you are SATISFIED.	Please list any characteristics of SPP with which you are DISSATISFIED.	Please share any remaining thoughts about your satisfaction with SPP.
Generally supportive of customers and tries to resolve issues as they come up.	I am dissatisfied with the way SPP runs some aspects of the Integrated Marketplace. The real-time dispatch has sometimes been extremely volatile, and there will be hours in which almost all of the intervals across the footprint are extreme prices, whereas I would like for SPP to get a reliability situation like that under control sooner. Additionally, I don't think there are harsh enough penalties for resources that are qualified for quick start that don't actually startup quickly when it's necessary. I am dissatisfied with the TCR market in that I think TCR uplift charges are too high and show a flaw in the system/model. Finally, I wish SPP could provide a little more transparency with respect to market dispatch and congestion events/constraints. For instance, before one outage, there had been no existence of Renfrow congestion (Temp 67, I believe); after the outage ended, this new congestion appeared. There must have been some reason for this change--be it a change in operation in the area or a change in SPP's model.	I really haven't been involved with SPP activities as of yet.
Generally thorough on identifying need and options.	I have fulfilled all requests for connectivity. Under the energy market tab; user interface we only show a Virtual tab. I expected to see access to more tabs, that deal with transmission, auctions, etc. We would like to see training or samples of tags, how do you do ramp reservations, what transmission legs to I need to deliver or receive energy from SPP.	I routinely interact with RTO staff from MISO, PJM, and SPP. SPP is without question the most stakeholder friendly RTO among the three. SPP Staff are the most approachable, helpful, and professional as compared with the staffs of MISO and PJM. SPP Staff are focused on identifying the best solution based upon stakeholder feedback and executing the best solution identified. MISO and PJM Staffs are frequently closed minded and spend time defending a position or viewpoint generated inside the RTO Staff.
Good coordination and support	I know SPP is getting a new website, but this was my only complaint	I think SPP is a good organization overall that has good ideas and generally wants to do the right thing. However, it appears that often times political maneuvering and personal philosophies that don't align with the real world operations interfere with positive progress.

Please list any characteristics of SPP with which you are SATISFIED.	Please list any characteristics of SPP with which you are DISSATISFIED.	Please share any remaining thoughts about your satisfaction with SPP.
I am satisfied with the training group as they seem to always be prepared for meetings and supply adequate information when asked.	I really haven't been involved with SPP activities as of yet.	I want to take this opportunity to applaud SPP and the entire staff for making the SPP IM a success. By every measure, what you all pulled off was spectacular. It wouldn't have happened without great people who are intelligent, driven, and passionate about what they do. I witnessed first hand the amount of work that went into the project, and am very impressed with your organization and the caliber of people you have working at SPP. Kudos on a great 2014! Tyler Welford
I believe that the folks at SPP will help with any request and provide an answer in a very timely manner	I would like to see more data, reports on the SPP IM Portal available at the Asset Owner level instead of just MP level.	I would like to see more settlements training material/meetings
I really haven't been involved with SPP activities as of yet.	I would like to see more transmission topics discussed at the annual settlements user meetings as well as the monthly settlements meetings.	In general, I can see that the representatives do their very best to answer questions and resolve issues as quick as possible. Representatives are also very friendly and helpful when I speak to them over the phone.
I think SPP leadership has stepped up this year. In my view, this has been one of the most productive SPP years ever.	In 4 years of operations, SPP still has not implemented a transmission credit refund system. This inaction has our facility still waiting for hundreds of thousands dollars in refunds. This is simply unacceptable.	Monthly transmission invoices are rendered in a timely fashion.
I truly appreciate how involved SPP and the members are. How they interact to resolve reliability issues. How the staff communicate their concerns with members and try to resolve the issues together. How responsive the staff is when they are approached.	It is difficult at times to get answers to tariff related issues and the answers not only differ from person to person; but also once given are subject to change.	Most SPP staff are top notch employees and very good at what they do.
In the training	It would be fantastic if SPP had access to our SCADA maps and CROW postings. That would minimize the grunt work I must provide to SPP. It would be nice to receive meeting invitations at least a week in advance instead of the same day. This would allow time for me to investigate and gather information to present instead of finding out what is required during the conference call.	NRPT is new to SPP and we are in a huge learning curve. We find it difficult to spend time on SPP due to other market and trading commitments.
Meeting materials postings are generally done with sufficient time to facilitate a discussion; but not so rigid that it prevents needed discussion from taking place.	New Market	Outstanding group; always enjoy working with SPP.

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Member focus is important. It is what sets SPP apart from the others.	No real time physical schedule download.	Overall, the best RTO out there!
Member-driven Accessible staff	Not as much data are posted compared to ERCOT	Sometimes Staff is not "listening" when customers have concerns. This is not to say that Staff has to agree with customers, only that there are times when customer concerns are misinterpreted. I think if you keep hearing the same issue over and over again, you need to explain your position differently.
Most staff, especially Market Design & Market Monitoring a a pleasure to work with.	Not really dissatisfied. Sometimes SPP needs to just draw the line after an issue is properly vetted through the stakeholder process. Sometimes SPP tries to please everyone, and it is impossible. Believe SPP will need to stand more firm on outage coordination expectations and timing, as its Market continues to evolve. This is not a negative comment at all. Just a mere suggestion.	SPP is a great organization to work with. They can be proud of the fact that they represent the best RTO in our industry.
My interactions with SPP staff are always positive and professional. Believe SPP staff takes its members needs to heart. SPP staff is always pleasant to work with.	Oftentimes it is too late in the process for stakeholder feedback to be included.	SPP is doing a good job overall in providing services especially compared to MISO. However, the reality of transmission cost impacts is becoming material whereas benefits are not being quantified and certain members are influencing the planning process to their retail and shareholders advantage at the cost of other members and the BOD and RSC do not seem concerned. Highway/byway has gotten projects build at a high costs to members, however to the benefit of a few. Balancing of costs must occur. Other RTOs are not building as much and it appears SPP may be out of control on the way projects are being classified regional reliability vs. economic. The reversal of classification of the Nebraska project from public policy to reliability allocated "new" benefits to members that aren't/won't be realized. It appears the BOD reacted due to political pressure and reversed its decision. Reliability projects receive a 1/1 benefit to cost and allocated regionally and get production costs/economic benefit allocation. The reliability benefit should be allocated to the members needing the reliability project. It is that simple.
	Scheduling. Many concerns including inability to tag multiple days of interchange transactions in the DAM via a single tag, and SPP does not publish NH2 transmission until after the DAM closes.	SPP is typically very friendly and accommodating.

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<p>Nice people to work with and all in the area of customer service are devoted to their jobs. There are a good number of intelligent people who understand what needs to happen and are making the marketplace better as we go.</p>	<p>Since marketplace go-live, the quality and timeliness of RMS responses has seemed to decline. Once a response is posted to a RMS ticket, there is usually immediate pressure to close it. SPP's SLA for RMS tickets is 5 days. MPs should be given the same amount of time to read SPP's responses and have a chance to discuss with others if needed. While SPP does make efforts to hear out any concerns that MPs have about Integrated Marketplace, there seems to be little willingness to remedy the issue and MPs are left to address gaps between SPP market systems and realistic operations.</p>	<p>Staff are committed to doing a great job and are a sincere pleasure to work with. We have no criticisms of staff, only of the lack of transparency into business processes and systems inside of SPP.</p>
<p>Onboarding process for new market participants</p>	<p>Some members have way to much influence</p>	<p>Staff very helpful.</p>
<p>Open dialogue, gracious employees, willingness of employees to find answers to questions they may not be able to answer.</p>	<p>SPP be more open in releasing models and maps, instead of asking for Market Participants to pay for them. The fees are nominal, but the process poses an extra layer of administrative burden for things normally provided freely in other ISOs.</p>	<p>Thank you.</p>
<p>Overall responsiveness of employees when I have questions.</p>	<p>SPP does not have an hourly financial congestion product like PJM (UTC), ERCOT (PTP) or MISO's (hourly spread bid)(coming in q1 2016)</p>	<p>The best way to help converge the day ahead and real time markets and to better preposition generation day ahead and to ultimately reduce real time uplift is the addition of an hourly congestion product. Most markets are initating and FERC has had seveal technical conferences which highlight the efficiency of this product to converge the DA/RT prices and to reduce uplift costs</p>

Please list any characteristics of SPP with which you are SATISFIED.	Please list any characteristics of SPP with which you are DISSATISFIED.	Please share any remaining thoughts about your satisfaction with SPP.
Overall, SPP is a well run organization.	SPP employees do not return calls. Presentation of annual transmission cost projections are difficult to understand and to use for annual budgeting and long-range financial forecast purposes. This situation is made even more frustrating when calls asking for help interpreting the forecast report are not returned. Transmission invoices are difficult to follow due to the manner in which they are laid out. Recently, I learned that SPP filed for FERC approval of a member transmission rate that was different than the rate approved by the state commission, which has rate jurisdiction over the utility's transmission rate. Apparently, the difference arose after SPP reclassified transmission facilities between zonal and Base-plan funded, but none of the parties filed for state commission approval of the rate change. This reduces the confidence I have that SPP is charging the appropriate authorized rates for transmission service. Evidence of production cost savings related to the Integrated Market has not been seen by this member, as energy prices have increased for this utility since the market was implemented. At the same time, transmission costs have been increasing faster than other other operating functions.	The information provided in the SPP PPOR is almost identical to the EIA PPOR 23 report. I recommend data sharing between the SPP and the EIA, or least sharing with the EIA how to use the same import file for both reporting systems.
Overall, the Market seems to produce consistent results and has helped to lower our overall fuel costs.	SPP in general is trying to make all members happy. that is impossible considering the market rules and impacts. SPP needs to develop more restrict guidelines, requirements and criteria for any funcation that touches the system reliability and market operations.	The Market Working Group facilities in Dallas are sub optimal and do not meet the needs of stakeholders. There simply is not enough desk space for all attendees, which is really a minimum type requirement for an atmosphere conducive to participation. The Little Rock facilities are outstanding and actually the best of all ISOs I have experienced. Please fix the Dallas MWG issues:)
protocols are posted	SPP should consider cutting out dinners at select working group meetings.	The MMU monitoring needs to focus beyond the FCAs and they need to do a better job of monitoring the ARR/TCR processes and area not frequently constrained. They focus on minute details in FCAs and ignore TCR issues that may constitute signifciant manipulation and underfunding.
Quickly answeres questions submitted to the RMS.	SPP staff caters and in some cases advocates for SPP South Region members more than they should.	The OTWG is a great mix of different experiences which covers a broad field that enables all members to gain knowledge from several different sources.

Please list any characteristics of SPP with which you are SATISFIED.	Please list any characteristics of SPP with which you are DISSATISFIED.	Please share any remaining thoughts about your satisfaction with SPP.
RE, Training and RTO Compliance are all excellent organizations; very responsive to questions and issues.	Study process for AQ requests seem to take to long for some requests requiring significant network upgraes	The survey on staff tries to lump everyone into the same bucket and my experience is different when working with different areas within SPP. This makes it impossible to give a valid response to the questions. In general I would give high marks to the Reliability Coordinators and Operations Engineering areas. I would give very low marks to Tariff Administration and moderate results to Integrated Market staff.
Reliability Coordinator and Operations Engineering groups work well with us and are very responsive.	Tariff Administration is non-responsive and won't get back with you or answer questions. There are still questions about the Integrated Marketplace that don't necessarily make sense and more could be done to help membership understanding of why these apparent anomalies occur and also helping to correct these anomalies. Although staff may be working behind the scenes to fix some of these areas, it is not apparent to many members that corrections are taking place.	Training gets better each year, going on eleven years, they really do a great job.
Reliable service	The ability to contact people during emergency situations. The amount of time it takes to have people return phone calls/emails.	Training programs should be more procedural and provide specific direction for the new market participant. If this is available then let the new market participant know. Provide opportunity for hands on, in class training for new market participants.
Responding to questions and concerns	The confusion between SPPRE and SPPRTO. Not always clear where the separation of the RE and RTO is at. Also, not in favor of the SPPRE participating in the working groups. This tends to reduce open discussions amongst the members.	We all strive to do the best that we can and continue to work to solve issues
Response to address and fix problems	The dispatch of units is not very good from an economic perspective. These units also were not needed prior to the CBA for reliability on similar load days. It is hard to justify the cost of a Day 2 Market if the benefit relies economic dispatch increased efficiencies.	

Please list any characteristics of SPP with which you are SATISFIED.	Please list any characteristics of SPP with which you are DISSATISFIED.	Please share any remaining thoughts about your satisfaction with SPP.
Responsive to my requests, even though I may not like their answers.	The ITP10 DPP Forms needs work. An easy fix to this is to have one spreadsheet with the necessary data requested in each column. This will allow all DPPs submitted by a company to be included on one file rather than have to manually type up every form. On special studies (ITP, RCAR, etc.), the models need to reviewed by MDWG for accuracy in topology, ratings, and future projects applied. The request for model verification typically includes TWG and ESWG, but should be more of a responsibility of MDWG. This does not include generation dispatch or economic factors in the special studies.	
Responsiveness to requests from the on-shift supervisor.	The RUC process is broken.	
Responsiveness to Stakeholder inquiries Professionalism with which SPP Staff interacts with Stakeholders Commitment to excellence on the part of SPP Staff	There is a fine line between the right amount of member consensus/input and the inability to make a decision. I encourage SPP be more assertive on some of the less important issues. Not everything is a policy issue that must be put to a vote.	
RTBM and RUC desk personal	Timeliness of studies Transmission costs	
satisfied with most personnel and services.	Too many times, certain staff members are very slow to respond to calls/emails and/or do not provide a thorough response to member requests. There is no simple way to know who/what staff works in what department because members have no access to reporting structure. Too many meetings in Dallas. The TO benefit-cost inequity problem needs to be fixed promptly.	
Settlements/Invoicing; Tariff Administration	Training programs are too general and at a high level.	
Solicits and listens to stakeholder feedback.	Training. The training in the LMS System needs a serious overhaul. We find it a lot more valuable to train a lot of traders internally than have them watch material published in LMS.	
SPP members are easy to work with.	Unit dispatch and problem solving	

Please list any characteristics of SPP with which you are SATISFIED.	Please list any characteristics of SPP with which you are DISSATISFIED.	Please share any remaining thoughts about your satisfaction with SPP.
SPP Members opinions are taken seriously.	Very disappointed that SPP is not serious about the RARTF and long equity of transmission project benefits. Very disappointed with the allocation of benefit methodology and approval of the BOD for the HPILS project which are to serve SPS zone customers. HPILS should have been sponsored projects at a minimum and worsens the long equity of benefits and costs to members. Benefit calculation over 40 years is not commensurate with costs over 40 years, i.e. costs will not decline as analyzed when in fact investment will continue to be placed in service over time and benefits are simply speculative years 21-40. Disappointed that a few members are significantly benefiting from regional funding which was implemented to get projects completed. Now Seams Policy for highway funding of byway projects is strategic and those significantly benefiting members are opposed. The BOD must take action to establish better balance of benefits/costs amongst members. In addition, classification of projects as "regional reliability" is an easy way to get high voltage projects approved when a more cost effective or sponsored project solution should be required. Finally the BOD votes anonymously. That is not transparent. The SPP RE, RSC and other RTO BODs vote publically. How do members hold Board members accountability if votes are not public. It is not appropriate and enables BOD members to take certain positions publically then vote opposite without any recourse. The Governance Committee must look at that.	
SPP members that I interact with daily provide a great service to me and my company	We are required to Wire transfer our payments to SPP, which we do promptly each month. But then several times I get e-mails stating that we haven't made our payment and I have to e-mail back the details of the payment and then they say they have found it.	
SPP representatives are consistently responsive to my questions. Often, others in my organization ask me to submit questions on their behalf. These questions are frequently outside my area of expertise, so even when I may not ask a question clearly, I am always impressed with the diligence from SPP staff to try to understand what I need and to provide a meaningful response. Thank you.	We are very early in the process of joining SPP. It is difficult to find areas where we would be either satisfied or dissatisfied at this juncture.	

Please list any characteristics of SPP with which you are SATISFIED.	Please list any characteristics of SPP with which you are DISSATISFIED.	Please share any remaining thoughts about your satisfaction with SPP.
SPP seems to truly be interested in the overall best interests of the members/organization.	Weekly invoice should list the statement and operating/flow date, similar to MISO's invoice. With regards to setting up system and LSA access(SPP Portal and Integrated Marketplace)as well as maintaining contact lists of persons at each Market Participants place of business, there needs to be consistent communication across all customer representatives as to the most current information on that Market Participant. For Integrated Marketplace testing, or other system testing, please mirror user access roles and links to OATI certs that exist in production. It is VERY time consuming to set up these roles and links again in the test environment(s)	
SPP staff are quick and responsive to RMS tickets, even if the responses themselves are not very helpful. SPP invoices are generally available on the portal the night before their official invoice date, which is appreciated. SPP has many accessible meetings and trainings--there's a lot of information available about certain SPP developments.	When filling out the PPOR Monthly data, it would be helpful if the fields would auto fill from data that is inputted from prior months.	
SPP staff makes efforts to meet with MPs to hear out any concerns.	While the IM is a good idea, it often feels like meeting the March 1st Go-Live date was more important than actually making the market work. I believe that LMP's are incorrectly calculated and artificially low. That combined with overly restrictive mitigated offer guidelines and numerous "manual reliability commitments" makes long term cost recovery impossible on a great number of units and results in a cost shift where ratepayers of one utility are subsidizing other MP's. Settlements on units run for reliability are frequently short (often by several thousand dollars). The dispatch model often appears to behave illogically, resulting in inefficient and expensive generation on many units, large price spikes (in both directions), inability of units to chase these price spikes (which should decrease them), and frequent variation (small, but greater than before the IM) in system frequency.	
SPP's RMS system is a good way to funnel questions to the appropriate staff while keeping SPP accountable to providing a timely answer.	Would appreciate more training activities within the state of Nebraska.	

Please list any characteristics of SPP with which you are SATISFIED.	Please list any characteristics of SPP with which you are DISSATISFIED.	Please share any remaining thoughts about your satisfaction with SPP.
staff has a good attitude and tries very hard	Significantly more transparency into operations and operational decision making is required to level the field across all participants--incumbents and new entrants. For example, all participants are affected by things like integration of IS--and the way it is being handled is solely to the advantage of IS. Why roll them in in the middle of the year? This affects EVERYONE with annual TCR positions and there is no way to hedge this in the annual auctions other than to not participate at all. There is no public plan for Market to Market. What are the levels that each ISO will act on which flowgates? Will the flow data on both sides be made public in real time? These assumptions and decisions affect the TCRs and DA markets in both MISO and SPP and needs to be posted. Business processes for parallel flows and other assumptions that go in to DA, RUC, TCR models, ARR allocation etc., need to be WRITTEN Down and made PUBLIC. PJM and ERCOT have multiple manuals and other binding documents to share this information with participants. Rules around outage scheduling need to be established with an eye toward supporting markets--TCRs and DA. Markets exist to provide reliability. They are not separate from reliability and this is a mindset change that would help SPP transition to further support its markets. "Operational outages" where someone in real time decides to reconfigure the system need to be used only in emergency situations. All RAPs, SPS, pre positioning of system need to be public--before they are employed in DA and RT. These types of decisions create externalities for all DA and RT participants and thus create uplift. RUC needs to be scaled back and additional AS developed in its place—create a headroom AS. Get local constraints into the DAM. TCR shortpay flaws need to be addressed. Recommend that the MWG Identify all areas that lead to uplift and create market fixes. Replace make wholes with market constructs to extent possible. Thanks!	
Staff is generally accessible and willing to discuss issues. Sometimes these are resolved in a timely manner, but often there appear to be underlying problems that aren't easily remedied. Staff does a great job of organizing meetings and generally seem to want to work with the members to improve processes.		
Study process for GIA is more efficient		

Please list any characteristics of SPP with which you are SATISFIED.	Please list any characteristics of SPP with which you are DISSATISFIED.	Please share any remaining thoughts about your satisfaction with SPP.
<p>The only interaction I have is with the training department and IT (during training). John Gunter and PJ Rose are very helpful and the IT personnel I have interacted with are very courteous and knowledgeable.</p>		
<p>The PPOR reporting process is slick! In helping me set up our reports and imports to the reports, your staff was very helpful and courteous. I'm impressed with their rapid reponse time to my questions as well. Thank you!</p>		
<p>The SPP cultural attitude is can-do and friendly. Many large organizations are not.</p>		
<p>The SPP settlements staff are very proactive and customer service oriented. They are a team of professionals who outshine their PJM counterparts.</p>		
<p>The staff that I have interacted with are very helpful and respond to all my needs.</p>		
<p>the training is fun, and gives me a real life experience.</p>		
<p>training</p>		
<p>Training</p>		
<p>Training and accesibility of staff</p>		
<p>Training Organization and the training provided to SPP members is excellent and other RTOs should follow SPPRTO lead.</p>		
<p>Training, Documentation, Materials, Email Notification.</p>		
<p>very professional staff.</p>		
<p>We are very early in the process of joining SPP. It is difficult to find areas where we would be either satisfied or dissatisfied at this juncture.</p>		

Southwest Power Pool, Inc.
SPP CORPORATE GOVERNANCE COMMITTEE
Recommendation to the Board of Directors/Members Committee
October 28, 2014
Revision to Bylaws/Sector Expansion

Background

In the course of the discussions regarding expansion of the Members Committee, the Corporate Governance Committee considered a revision to the Corporate Governance Committee to expand it by one seat.

Analysis

The CGC is comprised of one representative from each sector of SPP's membership, as selected by the qualifying member entities in that sector. Following recent approval of expansion of the Members Committee (which is filed and pending at FERC), the CGC considered the addition of one seat for independent transmission companies based upon their growth in the footprint, and the qualifier that the entity cannot be an affiliate of another entity as defined in the SPP Bylaws, Section 1.0.

Section 10 of the SPP Bylaws states that modifications to the Bylaws, except for Sections 4, 5, 9 and 10, may be made by the Board of Directors following 30 days' written notice to the Membership, which was provided by Ms. Stacy Duckett on September 18, 2014.

Recommendation

Approval of the expansion of the Corporate Governance Committee as outlined above and as reflected in the changes to the SPP Bylaws Section 6.6 (below).

Approved: Corporate Governance Committee August 28, 2014

Action Requested: Approve recommendation.

SPP Bylaws, Section 6.6 *Corporate Governance Committee* (in part)

To the extent that the membership allows, the CGC shall be comprised of ~~nine~~ten members. One representative shall be the President of SPP who will serve as the Chair; one representative shall be the Chairman of the Board, unless his/her position is under consideration, in which case the Vice Chairman of the Board; one representative shall be representative of and selected by investor owned utilities Members; one representative shall be representative of and selected by co-operatives Members; one representative shall be representative of and selected by municipals Members; one representative shall be representative of and selected by independent power producers/marketers Members; one representative shall be representative of and selected by state/federal power agencies Members; one representative shall be representative of and selected by alternative power/public interest Members; one representative shall be from an independent transmission company Member, defined as having assets under the OATT and no Affiliate Relationships in other categories of Membership; and one representative shall be representative of and selected by large/small retail Members.